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SUMMARY TERAL BUSINESS Jobson Singapore Airlines peech to fly eak Concorde raced

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ontempt action wen members of Newham stablishment of an agency to brth East Labour Party companies in a memorandum to cluding Mr. Andy Bevan, bour's national youth officer-ice contempt of court proceed by The UNION of Independent Companies recommends the establishment of an agency to stablise interest rates for smaller companies in a memorandum to the Government Inquiry (set up last month under Mr. Harold recontempt of court proceed by The UNION of Independent establishment of an agency to stablise interest rates for smaller the Government Inquiry (set up last month under Mr. Harold the Jucky of Largester Party of the Ducky igs. They are accused of taking irt in a local party general anagement committee meeting. anagement committee meeting. French official

Jopes dashed

iem not to attend.

Moscow

of Lancaster. Page 34

recommended

Cabinet will take final decision on tax cuts to-day

BY METER RIDDELL ECONOMICS CORRESPONDENT

The Cabinet to-day will take the final decisions on the package of income tax cuts and additional public expenditure costing more than fibn. in a full

By Ian Hargreaves, Shipping

CLINTON

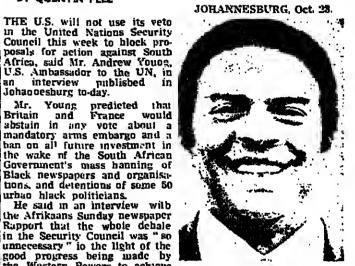
Correspondent

TUC to press shipping claim for big talks end say on economy Ford car workers settle for 12% pay rise

By David Churchill, Labour Staff

FORD CAR workers at Liverpool and Swansea yesterday joloed the rest of the company's 23 car plants and voled over-whelmingly in favour of a 12 per ceol pay settlement plus improved fringe benefits. The vote io favour, decided at meetings covering 12,000 hody aod assembly workers at Hate-wood, Liverpool, and 2,100 at Swaosea, came io spite of a sbop stewards recommendation that the workers should bold that the workers should bold He said in an interview wilb nul for the original 15 per cent. the Afrikaans Sunday newspaper

nui for the original 15 per cent. the Afrikaans Sunday newspaper claim. Although the 12 per ceot. settle-in the Security Council was "so ment is clearly outside the Government's 10 per cent. good progress being made by guideline for increases in the Western Powers to achieve national earnings, the total a settlement in Rhodesia and acceptance of the deal by Ford workers was clearly welcomed in Government circles last to persuade the African States to be reasonable. the South



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U.S. 'will not

on S. Africa'

veto ban

BY QUENTIN PEEL

MR. ANDREW YOUNG Debate unnecessary

night. It was felt that only a minor breach of the guidelincs was not a signal for the start of a wages explosion and that a possible confrontation with an important group of workers had been avoided. be reasonahlc, the South a statement expressing "pro-African Government was heing found condemnation" of the arrest of Mr. Percy Quhoza, cditor of the black newspaper The newspaper cutots subscribing th a statement expressing "pro-found condemnation" of the arrest of Mr. Percy Quhoza, cditor of the black newspaper The newspaper cutots to the black newspaper the newspacer cutots to the black newspaper the newspaper cutots to The World, and the banning of Mr. Donald Woods, editor of the East London Daily Dispatch. The statement said that the editors bad "no intention of

Young as saying that if the U.S. used its veto, it would under-mine ibc whole of America's African policy,

The Drime Minister said at the week-end that he "was intime ibe whole of America's average that if the U.S. used its veto, it would under altering our way of conducting on way of conducting newspapers," in the face of steps which were "direct threats the gate or even their shop stewards, but from rank-and fla workers on the shop floor stewards, but from rank-and at three-day debate in the Sceurity Conneli and strong at Ford's, Leyland, and else veretbeless, the extra amount in the deal from certain fringe benefits, including better pensions and holiday entitiements, still has to be fully assessed.
Hopes of further good news for the Government on the pay front to-day were raised last inght when both unions and holiday were raised last inght when both unions and holiday entitiements. They will hold informal talks on an earlier this year will an end to the strike by 3.000 by the blacks in South Africa reopen if unrest quielened. BOC workers which has meant one man, one to the Mr. It was reported this week that caused almost 17,500 lay-offs Vorster said: "It was said to us Mr. Qoboza had been served with in other industries. The BOC workers are striking in support of a 30 per cent wage claim, but to-day talks are aimed at getting a resump-are aimed at getting a resumption of work wolle talks on a pnssible productivity-linked deal are beld. More than 20.000 Vauxball workers at Luton. Dunstable bave had actual cases where Anhassador to South Africa. and Ellesmere Port are to vote people bave told us straight out Herr Joachim Fick, "for consul to-day and to-morrow on the that they were under terrific tations." Herr Genscher, the pressure." Foreign Minister, spoke n company's offer of a 10 per In South Africa, protests con Bonn's "utmost concern" at Mr. tinue at the mass hannings and Vorster's action, and said trade cent pay deal plus a productivity agreement. Continued on Back Page errests of last week, with 20 relations could be affected.

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ir. Ian Snith has told Rhode for IMF post ints that he caonot see the latest for IMF post nclo-American settlement plan perceeding. The Rhodeslan Prime • A JACQUES De La Resière

finister said in ao interview that a' senior official in the French be plan would fail to its first. Finance Ministry is emerging as be plan would fail to its nist redauce atmistry is emerging as bajor, task-gelting a crossifie a leading contender to succeed Co etween the Rhodesian security Dr. Johannes Wittereen as arces and the black nationalist mational director of the Inter-uerillas fighting for majnety national Monetary Fund next year.

Aintree 'sold'

three-man consortium is reorted to have bnught Aintree accourse for between £2.5m. ad £3m. Mr. Ronald Lasleed, a

siexes. Back Page

A Hunt victory

CONTRACT

James tlunt won the Japanese Page 38 Grand Prix in finish fifth in the 1877 norld formula 1 drivers hit back at the Labour Party's hampronship. Nikki Lauda, who id nut race at Monnt Fuji. Selinched the title at Watkins appreciate their responsibilities Gien carlier this month.

IRA to fight on

would the riolence continue, but it would intensify. Page 36

Briefly

The people were killed and more then 100 injured in a hail sinem . NATIONAL Sarings had a net In Maputo, Mozanibique. Hail iothow of £92.1m. in the four stones, weighing about 11h, weeks in September 24, com-caused extensive damage in the pared with £41.2m. in the same singer and someounding country period last year and £121.6m. in

Martin Beil, BBC-TV News diplo-matic correspondent, has been of Agriculture, rejected the EEC named Television Reporter of the Your by the Run of Television Commission's plans for a revised Your by the Run of Television

STANLEY DAVIS, Parliamentary Under-Secretary for Trade, returned He sald last night that the

post has traditionally gone to a European. A number of promi-nent names, including that of Mr. talks were "disappointing," Denis Healey, Britain's Chancel though there was a "full exposi-tor, have been mentioned Page 5 tion" of the British view that

aidstone scrap dealer, who her have been mentioned Page 5 taidstone scrap dealer, who her have been mentioned Page 5 would guarantee the Grand CONSUMER confidence has in a would guarantee the Grand CONSUMER confidence has in a would guarantee the Grand CONSUMER confidence has in a would guarantee the Grand CONSUMER confidence has in a contain the growth of ber market share on a number of market share on a number of important sbipping routes. "urope's higgest sports com- Burcau's survey of financial expectations, which shows people are more optimistic than at any time since the beginning of 1970. Page 38

tributions to the conomy. Page

Europe-to-East Africa trades, where in the past three years the Russians have snapped up about There is to be no Christmas P HTTACHI, the Japanese elect 20 per cent. of the husiness, and combined with the shipping lines of Poland and East Germany to this year. The Provisional IRA near Newcastle upon Tyne, has give Eastern bloc countries 40 principles of the statement of

near Newcastle upon Cyne, nas criticised what it sees as the double standards of those trying in keep it nut of the U.K. ft says many British TV makers use foreign components. Back

August, Page 7

EEC. Transport Ministers in Luxembourg to discuss the Community's next sieps on the Russian shipping threat. matic correspondences and the commission's plans policy in a Year by the Ruyal Television Common Fisherics Policy in a Speech at the week-end. But he speech at the week-end. But he innes at this latest failure to make progress. Many believe that the progress, Many believe that the was destroyed by an explosion immediate improvements for the week-end. A group fishing industry. Back Page There will be little surprise from West European shipping lines at this latest failure to make

some sort of protectionist tegis l Intion. The Russians say they already

Receivend. A group claimed responsibility. Coday of the productivity scheme which has exposed hitter political divisions in their union. The ramp baggage handlers. Charge 12 Charge West Germany 15-32 salary/dif-Executive 13 ferentials ON OTHER PAGES Werld Trade Warld Econ. Ind. . . Non and Matter INTERIM STATEMENT Booth (Int). Hidgs.)

Companyie Bancaire F. J. C. Lilley Ltd. Sport Tecanical Page Ty and Radia For latest Share Index phone 01-246 5026

in tailure BY CHRISTIAN TYLER, LABOUR EDITOR

> haviog passed impetus is sought on trade THE TUC. responsibility for pay bargaining union involvement-especially back to individual unions, will at factory and company levelbe reasserting its claim over the in curbing imports, boosting coming weeks for a hig say in exports, increasing domestic in-economic and industrial policies, vestment and providing jobs.

y Under The process will start to-day This could result in a fresh returned when TUC leaders meet Minis attack at national level on what week-end lers in the TUC-Labour Party the TUC sees as the reluctance It is understood France has empty-handed at the week-end ters in the TUC-Labour Party the TUC sees as the rejuctance strongly urged its EEC partners from three days of talks in liaison committee to discuss how of the Department of Industry to accept M. De La Rosière. The Moscow about world shipping. North Sea oil can be used to to promote planning agreements that traditionally one to a revitalise manufacturing indus- with the top 100 companies (the only one so far signed is with

try. The TUC wants to see manu- Chrysleri or to use provisions of facturing investment doubled by the industry. Act. 1975, on dis-facturing investment of another closure of strategic company 1988 and the creation of another closure of strategic company Im. jobs, although most of these might have to be in the public

The visit followed one to using North Sea revenue is being Imofel Guzbenko, Soviel Minist wood 2 by Mr. Antbony Wedge London earlier this year by Mr. prepared by Mr. Antbony Wedg-Timofel Guzhenko, Soviel Minis- wood Benn, Energy Secretary, ter of Merchant Marine. Those and Mr. Denis Healey, the Chantalks were encouraging. Britain cellor, ft will probably surface asked for a second session to at subsequent meetings of the to get some response from com panies. This conference at TUC

INSURANCE groups have asked for a second session to assect problems on committee.
Instructionalisation and investigation of industry of the responsibilities.
Instructionalisation and investigation of the source reductions of the Soviet of the responsibilities.
Of particular concern are the to savers and ignores their contributions to the commute.
Instructionalisation and investigation of the soviet o the spring. Overall it wants a £3.5bn. re- the TUC is pursuing separately flationary boost, but is looking abead of a White Paper expec-for items such as a £15 Christ ted nexi month or shortly after. The demands thrown up by mas bonus for pensioners, a fi The demands thrown up by increase in tha child benefit, and this conference will be con-

increase in the colld henchi, and this contacting with the con-the pegging of school meal sidered by the economic com-charges to be included in this mittee and may be taken up with week's measures. Mr. Eric Varley, industry Help for the construction in-Secretary, and Mr. Edmand dustry and the raising of tax Deli, Trade Secretary.

The West Germans are particely allowances already appear to be The TUC recognises that in prospect. Iarly worried about these trends. Mr. Clinton Davis was preceded in Moscow by Herr Kurl Gscheidle, the Bonn Minister of the first slice of income, Ministers, therefore, to allow Transport. Both Ministers will below the 34 per cent standard what extra wealth is created by attend this week's Council of rate.

Comecon bank seeks big loan in West

BY FRANCIS GHILES

COMECON'S international fn Aussenhandelshank), so ob compete on a fully commercial basis, depreciating assets in the normal Western fashion. Western vestment Bank is raising a fur-servers would not be aurprised ther \$300m.\$600m. loan on the if the international Investment

normal Western fashion. Western shipping companies reject such claims on the grounds that the Soviet lines do not have to meet commercial rates for their ships or their crews. Undercutting on the East African trades has been by as much as 30 per cent. on freight charges of times within the com-ference system. Another subject at Moscow was hilateral Anglo-Russion

Another subject at broscow the spread over the London other concern cank-the inter-was bilateral Anglo-Russion interbank rate (libor) and the national Bank for Economic shipping trade, running about second is the law uoder which Co-operation-foundered because 80-20 in Russia's favour. It the agreement will be drafted, the borrower refused to comply 80-20 in Russia's layout. If the officement will be drafted, the officer requirements under was agreed to await the effects. Last time the international with the requirements under of a new containar service hell investment Bank came to the English law hashed on by the f a new cooldinar service ner investment bans came to the English har market on by the ween the two countries. imarket for money was in June, Western banks it was negotiat. Mr. Guzbenko also indicated when it raised \$500m, for six ing with (led by Bank of ween the two countries.

Mr. Guzhenko also indicated when it raised sound, for six ing where the optimization is and a baif years at a split spread America). that the Russians were prepared and a baif years at a split spread America). to support a British suggestion over Libor of 11-11 per cent. At One result of this legal tangle made through the Inter-Govern-least one East European bor was that the \$500m, for Interna-mental Marlitime Consultative obtaining funds at only 1 per was syndicated under German Organisation that a marine safety obtaining funds at only 1 per was syndicated under German corps he established. corps he established.



In today's fluctuating currency markets, more and more companies most efficient in the City- and word has got around. are demanding a fast, efficient

currency-dealing service' to speed up payments in an increasingly competitive overseas market, or to professionals who can mal + protect themselves against potential idecisions and take action on the losses in the future. is important

We're happy to say that many of them are turning to ANZ Bank. Our foreign exchange dealing

Tealand and Fijian dollars, and in curriencies is known all one of the aport PFIG kina – our rates are quoted on the Reutor Thornton' code AUEC. People like dealing direct with

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room, covering the world's major

ate. industry to spill over into the On the industrial front, a new public services.

LOMBARD

A CHARGE CARGE AND A CARGE AND

axports. The difference between an main they do not understand nr enterprise which is inter-matter of labour utilisation. The process by which a firm reaches the factors associated with axports. The difference between an main they do not understand nr seemed innocuous enough, but hut it has no constitutional referendum, any frade unionist between and one of production." between and one of production. The author suggests that "most of the author suggests that "most of and main resolutions in the NEC to conduct a ballot tary analogy is net entirely apt, and mainting a production and the problems the factors associated with and mainting a production and the source and resolutions in the NEC to conduct a ballot tary analogy is net entirely apt, and mainting a production and the problems the factors associated with and mainting a product a ballot tary analogy is net entirely apt, and mainting a product and the product a ballot tary analogy is net entirely apt, and mainting a product a ballot tary analogy is net entirely apt, and mainting a product and the product a ballot tary analogy is net entirely apt, and mainting a product a ballot tary analogy is net entirely apt, and mainting a product a ballot tary analogy is net entirely apt, and mainting a product a ballot tary analogy is net entirely apt, and mainting a product a ballot tary analogy is net entirely apt, and mainting a product a ballot tary analogy is net entirely apt, and mainting a product a ballot tary analogy is net entirely apt, and mainting a product a ballot tary analogy is net entirely apt, and mainting a product a ballot tary analogy is net entirely apt, and mainting a product a ballot tary analogy is net entirely apt, and mainting a product a ballot tary analogy is net entirely apt, and mainting a product a ballot tary analogy is a product

elative importance. Even if one looks at manu-in the hands of the companies' withing efficiency alone, "overfacturing efficiency alone, "over- own managements." manning" is not a very helpful phrase for describing tha sources of poor performance which exist in many companies. In most parts of the engineering industry. according to a recent study, startling about that conclusion, increases in effectiveness of some but at least it fncuses attention 25-30 per cent. could he achieved on the real problems—how and if action were taken to eliminate why the managers of successful some elementary weaknesses firms achieve their success. The These weaknesses have very little "why" is the mysterious part. to do wito restrictive practices hy Why is it that, faced with similar trade unions, hut concern such market conditions, some British simply: did the NEC under the courts was the court ought to be fully standards. Would it not he itrade unions, hut concern such market conditions some British simply: did the NEC under the convinced that it was right to more sensible for the judges to introduce the fully standards. Would it not he These weaknesses have very little "why" is the mysterions part. to do wito restrictive practices by Why is it that, faced with similar trade unions, but concern such market conditions, some British matters as production planning machine tool makers have and control, inadequate industrial allowed their technical lead to ensite ensite to bold a secret doing so; if there was any doubt affairs of trade unions as it ensite ensite porty in their drat, estated in the presumably Spurs this. The issue for the courts was the court ought to be fully standards. Would it not be is the same basent for a long switching from defence to is the same industrial allowed their technical lead to hallot of its members to test "democracy ought to be given would to the management of a

important. whether this is unions make that search more sided over by the Master of the of a secret ballot of all the bon for whom the implied achieved through a radical break- difficult and less rewarding than they should not be. But trade unions the constitution of the union as more satisfactory and demo- more about the limited liability to company than they should not be blamed from the union rule cratic method than leaving it to company than they do about the gleaned from the union rule cratic method than leaving it to company than they do about the sook. The essential question the delegates of a conference organisation of a frade union. Union sentative-in-their ladividual Report. Order 19 and 30. 1977

1 1



THE WEEK IN THE COURTS

matter of labour utilisation. The process by which a firm reaches and maintains e position of world leadership in its field is a complex one; it is not at all easy to identify the various elements which account for its superior performance or to assess their ment. The natural enclusion is that the responsibility for the paletive importance. usion is that the NEC should not take ground that the NEC was, populist one. How trada unions' for the any steps with a view to during the interregnum between affairs are managed on their negotiating or agreeing an annual conferences, permitted members' behalf may not be to dictate union policy. The entirely to the liking of the prior authority of e special union's rule book their version through the constitutional insti-conference or nf tha next of the power structure of tha tutions, and not by intermittent with the elite for many years.

Mysterious Perbaps there is nothing very members.

and control, inadequate industrial aboved their technical teal to legal power to bold a secret doing so; if there was any doubt analys of theme and so it and to the management of a ment systems and product stayed on top? designs which "pay scant atten. Clearly the environment in those should be the product the product the benefit of it." And Lord limited liability company? It this is the members of making which firms operate should be the ten." such as to encourage manage. Coal Board should go ahead? said that the ballot was a instances to give effect to the courts. Sit Robert sensible and reasonable pro- written rules and not to imply

z L and

Yorkshire experience te

The synthme were the low failure car first be avoid of a far art may be avoid the spectral base of a far art dote, but normally involves far as they appreciate the power miners west that the holding of business School—the list is combination of an article and market far a market far and they appreciate the spectral base of a spectral dote, but normally involves are avoid to be avoid the spectral base of a far art and alone, but normally involves are avoid to be avoid the spectral base of a spectral dote, but normally involves are avoid to be avoid the spectral base of a spectral dote, but normally gradient of the spectral base of a spectral dote, but normally gradient of the spectral base of a spectral dote, but normally gradient of the spectral base of a spectral dote, but normally gradient of the spectral base of a spectral dote of the spectral base of a spectral dote of the spectral base of a spectral dote of the spectral base of a spectral base

Nottingham Forest here to st

the ballot by invoking the little to dispel the uneasiness precepts of democracy. Thus felt by trade unionists that -like Wolves last season-and

Financial Times Monday October 24 19

WITHOUT EVER quite showing the whole operation so success championship this seeso why they are leading the First fully. As a result be acquired The first half was sen Division, except for occasional Shilton, whose exceptional both senses and Anders fishes in the second half, agitiv in goal must be worth most skilful member Nottingham Forest easily dis a number of points to any side visitors' rearguard, whi posed of Queens Park Rangers, over a season the bits of Burns always prepared to reve who already have a relegation in the middle of the hacklina, foul in moments of dang look, by 2 goals to nil et Loftus and the skill end industry of booked for bringing Road.

BY TREVOR BAILEY

Burns made it two-nil. Parkes was forced to, several fine saves. Forest which Clough steered into the superior in all department nowhere was it more api

First Division, but their present: team is very reminiscent of Derby in their first, season in than in midfield. QPR lacked cobesion

effort from everybody. It will be remembered that can win a game by himsel Derby quickly developed into an made his goals, because a the item." Such as to encouraga manage. In any case, manufacturing is ments to search constantly for in any case, manufacturing is ments to search constantly for in product design is just as things. In some cases trade important. whether this is unions make that search more achieved through a radical break- difficult and less rewarding than Rolls. Lord Denning—to review workers affected to the instances to give effect to the is used as things. In some cases trade and the Court of Appeal pre-views by the democratic method some analysis of the organisa-important. Whether this is unions make that search more sided over by the Master of the of a secret ballot of all the ton for whom the implied instances trade to capture the to have forgotten it.

Lessons of British girls' defea

When one considers the clear. Cut victory recently of two

wrong to bold a secret ballot of the judges persuaded specific aspects of that Govern-Second Division fall into two members. those who were a shade unfor-tunate to be relegated, were always basically First Division material and quickly bounce back.

City, whose prime objective must effort from everybody.

he to establish themselves in the premier league.

Championship. 12.15 a.m. Weather 10.30 Appointment with Fear: The Monday Finn "The Defam Ones," for Wales. Scotland—10.00-10.20 a.m. For Schools (around Scotland). 5.55 6.20 p.m. Reporting Scotland. 10.50-11.30 Public Account, 11.50 News and Weather for Scotland. Nothern freind—3.54-3.55 p.m. Scotland—12.00 a.m. For a prayer. + Indicates programme in 6.20 Nationwide. 6.50 Are You Being Served? members of last week's British black and white. team, Anne Hobbs and Jo Durie, 7.20 The Rockford Files. 8.10 Panorama: Pakistan schools (around Scotland). 5.55schools (around Scotland). 5.55scotland. 5.55scotland. 10.50-11.30 Public Account. 11.50
scotland. Man's River," starring Northern Ireland. 3.53-3.55 p.m. James Mason and Gina Northern Ireland News. 5.55-6 20
tolobrigida. Scene Account News. 5.55-6 20 TENNIS BBC 1 in the Trophée Pernod, which included the best young teams in 9.38 a.m. For Schools Colleges. BY OHN BARRETT Europe, Canada and New Zealand, the task facing the rest 10.45 You and Me. 11.00 For 10.45 You and Me. 11.09 For Schools, Colleges 12.45 p.m. News, 1.69 Pebble Mill. L43 Chipley, 2.01 For Schools, Colleges, 3.15 Songs of Praise, 3.53 Regional of the world is seen in its true a praver. Northern Ireland News. 5.55-6.20 All IBA Regions as London Scene Around Six 11.50 News and cept at the following times: All IBA Regions as London ex-SCOTTISH perspective. SCOTTISH perspective. The fact the winner or the the spring; returns to comport and Road Report. 355 Mr. and Mrz. 359 One American girl in Torquay, 16-year-old Czech girl, Hana nered in the nixed by The Mary Trier Moore Show. 515 Gem-Lea Antononlis, could finish Strachonova. husband Pip. 19.30 The Joao Bakewell Interview (Generic Only fifth in the Pepsi Cola The Slatenger Tournament, Gnip'a centre like the Mole Wart 19 Job Estewell Interview (Generic Only fifth in the Pepsi Cola The Slatenger Tournament, Gnip'a centre like the ANGLIA North 1230 a.m. All About Bables, 1225 News and Road Report, 325 Mr. and Mrz. 359 The Mary Trier Moore Show, 515 Gem-it. 409 Scotland Today. 625 Crimedesk. 10.98 The Joao Bakewell Interview (Gnest: patr. 320 Anila News. 200 Rouse-Molly Werr. 1250 Late Call. Illis World. 515 University Challense. 610 About Angila. 3030 Not a Sapop Loc 11.38 Mystery Movie: Hec Rapser, Lis a.m. Reflection. News for England (except London), 3-55 Play School (as BBC-2 11.00 a.m.), 4-20 The Wombles, 4-25 Jackanory, 4.40 10.50 To-night. 11.30 The Sky at Night. 11.50 Weather/Regional News. All Regions as BBC 1 except at Weather for Northern Ireland. England-5.55-6.20 p.m. Look East (Norwich); Look North (Leeds, Manchester, Newcastle); Lea Antononlis, could finish Strachonova. only fifth in the Pepsi Cola The Slazenger Tournament, Gniy a centre like the J Junior International Series which begins in Bournemouth Hants. Cub, with its 12 out which linked all the major today, has attracted a total courts, could possibly cope under-18 titles for the first time entry of 190 players proving that an entry of this size, we this year. She lost in the final of the for competition among the keen events will add a festival at U.S. Open Junior Title to county players and juniors who phere to the last hig dom Clandia Casabianca of Argen- comprise the bulk of the entry. tournament of the season. Emu's Broadcasting Company (BBC-1), 5.05 John Craven's newsthe following times:-Midlands Today (Birmingham); Wales—1.45-2.00 p.m. Pili Pala. Points West (Bristol); South 5.55-6.20 Wales Today. 6.50 Today (Southampton); Spotlight Heddiw. 7.10-8.10 Royal Heritage. South West (Plymouth). 11.51 News for Wales. 11:52 Snooker: Welsh Professional BBC 2 round. 1.10 Blue Peter. 5.40 News. 5.55 Nationwide (London and ATV A 1 V 12.30 p.m. Today's People. 1.20 ATV Newsdesk. 3.25 Houseparty. 3.50 David Nireu's World. 5.25 Outversity Challenge. 650 ATV Today. 18.30 Ladles Night. 11.15 Out of Work? 11.65 Something South East only). 10.00 a.m. The Role of the Nurse.
11.00 Play School.
2.20 p.m. Wirktalk.
3.00 The Caterers.
3.30 Signs of Trouble.
4.00 Making Toys.
7.00 News on 2 Headlines with sub-titles.
7.03 Volunteers.
7.30 Newsday. Anxieties under the good chee LUS Out of Work? 11.65 Something Different. BORDER 12.30 p.m. All About Babies. 12.30 and Lookaround. 320 Generation Score. Wildlife Cuema. 3.50 Garnock Way. 515 73.35 The Little Bascale. 3.50 Fantastic Lookaround. 615 University Chalterse. Marthery Life. 620 Police Call. 10.30 10.30 Salue to Genf Boycott. 11.15 Not. Northery Score. 11.00 Monday, Night for the Nervous: "The Uted Don't. Die." Morie: "Three in the Artic," starting starting Legrese Hamilton and Ray Mil. Starting Legrese Hamilton Amile Starting Hamilton Hamilt F.T. CROSSWORD PUZZLE No. 3,500 AS THE 170 yachtsmen and women prepare their 15 yachts for the second leg ot the Whit-hread Round-the-World Race, an 7.30 Newsday. 8.10 Des O'Connnr Tonight. 9.00 Drama Two 9.60 Drama Two 9.50 The Long Search. 10.40 Late News nn 2. 10.50 Open Door. 11.20 The Light of Experience. 11.35-11.40 Closedown. Gwen Watford reads "The Autumn Wasies." by Tu Fu. CHANNEL CHANNEL ULSTER Life p.m. Channel Lonchtime News and What's On Whenes. 3.20 The Practice. 3.50 Jurvival. 5.15 The Plinthones. 6.00 Channel News. 6.10 The Stationary Ark. 12.30 p.m. Pub Crawl. 1.29 Lunchtime. 2.08 See You Monday. 3.20 Survival. 2.08 See You Monday. 3.20 Survival. 2.09 See You Monday. 3.20 Survival. 2.00 Ulter News. 2.00 The Staty Burch. 6.30 11.00 The Horror Film: "Cruchile of Novrs. 6.05 The Brady Burch. 6.30 Terror." 12.35 a.m. Channel Gasette for French. GRAMPIAN 9.25 a.m. First Thing. 12.39 a.m. Being 5 Child. 1.28 Grampian News Headines. air of cheerful dedication prevails in the yacht hasin here Crews are loading stores, checking rigging and even find-ing time to take their many new friends for a sail in Table Bay and along the magnificent coast-line towards the Cape. Autumn Wasies." by Tu Fu. lowed by News and Weather in French. LONDON 9.25 a.m. Schools Programmes, a Child, 1.26 GRAMPIAN 9.25 a.m. Schools Programmes, a Child, 1.26 Grampian 12.00 Choriton and the Wheelies. 12.00 Choriton and the Wheelies. 12.00 News plus FT Filnistones. 1.00 News plus FT Filnistones. 1.00 News plus FT Index. 1.20 Help! 1.20 Farmhouse Kitchen. 2.00 After Noon. 5.45 News. 6.00 Thames at 6. 6.45 Opportunity Knocks. 7.30 Coronation Street. 6.40 Cronation Street. 6.41 Cronation Street. 6.42 Cronation Street. 6.43 Copportunity Knocks. 7.30 Coronation Street. 6.44 Cronation Street. 6.45 Copportunity Knocks. 6.45 Coppo 14 15 It seems almost unreal, but one does not have to look far to find the carefully-concealed 25 anxieties that most of them feel, 22 23 hold on championship The yachts competing this ima arn more sophisticated than 25 four years ago, and the crews generally more experienced. 5.45 News, 6.00 Thames at 6. 6.45 Opportunity Knocks. generally more experienced. ELAIN MELLOR, who in to-day's additional quarter s But the out-and-ont racing addition to having landed eight I take her to strengthen I machines may find life less races this season, has been Mellor's hold on the Daily MI comforteble in the southern awarded such notable trophies Lady Riders' Champlonship. starting Peter Cashing. HTV 12.30 p.m. All About Babies. 12.30 p.m. All About Babies. 12.30 p.m. Being a Child. L20 Report West Headlines. L25 Report Wales Bead Moore Show. S15 Oniversity Challenge. Incs. 208 Houseparty. 3.23 Cash and 6.99 Calendar (Emley Moor and Belmoat Company 5.15 The Beachcombers. 6.00 editions). Report West 6.22 Report Wales: 110.35 11.15 Columbo. 7.30 Coronation Street. 8.00 The Upchat Line. 8.30 World in Action. comforteble in the southern awarded such notable trophes Lady ruders champloosing the letitudes than the more mode as a diamond necklace and a a clear cut success over rately rigged yachts, aeveral of minicar, can put the seal on a closest pursuer in the com-which have been specifically memorable campaign at Chep tion France Vittadini, the r designed for the next two stages stow to day. A. How of the first part of the fir 9.00 Van der Valk. 10.00 News.

- BAND MURAAN

هجذا من الرحل

her crew are going to sail next leg to the limits of the world aboard their ketch spirit is impressive. Debenhams is an extension of The yachts go to the staf their Scottish venture another line on Tuesday for the i peak to conquer. Elain set to strengthen

YACHTING A ninth position on the first disappointed Clare and her-band Jaques Redon, and she BY ALEC BEILBY

CAPE TOWN, Oct 2 Abbard Clare Francis' MU Accutrac, the contest is the

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Hobs: head the 24 wonen's A field, and the Wimbledon champion, Jones, who expects a bab

Former Wightman Cup

Corinne Molesworth and

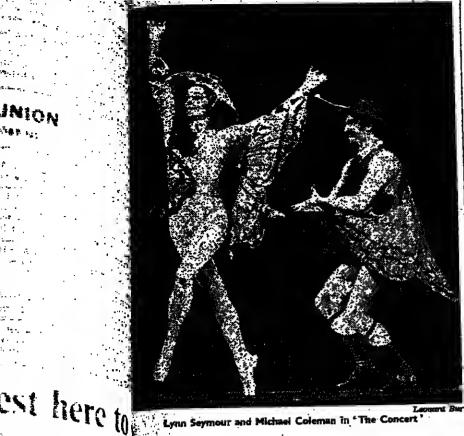
the fact that the winner of the the spring, returns to comp

Torgoay.

rmancia. Financial Times Monday October 24 1977 Perience

Lynn Seymour

INION



Lynn Seymour and Michael Coleman in "The Concert"

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1 LITIS

er in arabesque, the developing inlise of lyrical movement. were instants of a noble interpre-ation that transcended a homentary lack of rapport with he orchestra. In The Invitation Seymour

Pompidou-Beaubourg

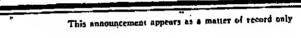
by DOMINIC GILL

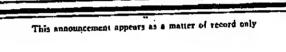
by DOMINIC GILLSubject varies and convert balls, and a status of the carter similarly which Boules conducted the denomination of the carter similarly which Boules conducted the denomination of the carter similarly which Boules conducted the denomination of the carter similarly which Boules conducted the denomination of the carter similarly which Boules conducted the denomination of the carter similarly which Boules conducted the denomination of the carter similarly which Boules conducted the denomination of the denomination of

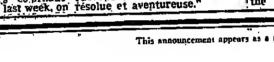
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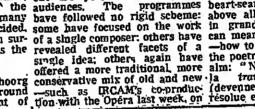


Theatre Upstairs









Pollin1 by DOMINIC GILL Before the children's games at the faulting play Bethoven sonata for the piece is now rating the solar is now rating play be playing the rectal rescaled by the faulting the solar is about a solar to take, but mee we get the faulting play Bethoven sonata for the piece is now rating the solar is now rating the solar is now rating the solar is now rating to the programmer the faulting play Bethoven sonata for the piece is now rating the solar is now rating to the playing the near rescaled by the faulting to the playing the heat rescaled by the faulting the faulting to the faulting rescaled the resonand and able to annual the performance themselve in the faulting and the second which some of the data is some of inter solar at some and cases and the faulting second and the some some of the data is seened in the second which some of the data is seened in the second which some of the data is seened in the second at the second which some of the data is seened in the second which some of the data is seened in the same sense of withdrawai affecting is a play the solar to end the second which some of the data is seened at some the second which some of the data is seened at some the second more poised. There is the weith second which some of the data is seened at more poised. There is the weith second the some of the second is some of withdrawai affecting is a pleft mance of under secting. Note that is the plays the fault is play the solar opties and the section solar the section solar to seened the section sol

10 2011 (New Budapest

The New Budapest String Quartet, which made its London debut on Saturday night, is not a seion of the old Budapest Quartet; it consists of four young Humoritans who conducted from

From Madame de Sade to S.A.D.E. 4.3 The second of the basis of the basis



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WORLD TRADE

Caracas Metro takes a new turn

BY JOSEPH MANN IN CARACAS

THE Venezuelan Government is Adding to spoculation on Carscas was seen as all the more in Venezuela's ease, the now said to be preparing spect-chences for the French and curious since a British construction of a new Japanese were visits made to sortiam hed won an important hand that the specifications for construction of a new Japanese were visits made to sortian hed won an important hand that the specifications for construction of a new Japanese were visits made to sortian hed won an important hand that the specifications for construction of a new Japanese were visits made to sortian hed won an important hand that the specifications for construction of a new Japanese were visits made to sortian hed won an important hand that the specifications for construction of a new Japanese were visits made to sortian hed won an important hand that the specifications for on the Hong Kore to cost around \$350m. snd Government trade officials from Metro. Bidding between the U.S. style safety and per work list this year or early in likely discussed functing plans Caracas contest were a French demanded a "custom in what the Government gency responsible cern. Parsons. Brinckerhoff, buth of the U.S. a Canedian what he said they for developing a mass transit tudor and Bechtal have com consortium (\$374.5m.). and sot enter the some degree one are rumoured to have e signif, for some Stoom in rolling cant edge in this erea. Stood for incust work into of the mader nearly undar way. An American executive said saltonal etandards, and other to salt any skimp on iongevity, the sould for some stoot, month a genery on are rumoured to have e signif. An American executive said hational etandards, and other to salt any skimp on iongevity, the some for the for some stoot, and other the tweether with the sould for some stoot, more work is a lineady undar way. An American executive said antonal etandards, and other to salt any one else. Of course, ff antonal etandards, and other to salted is non as yone else. Of course, ff antonal etandards, and o

Indarground railway, where a Anti-trust laws Specifications on the Caracas good deal of construction work An American executive said national etandards, and other is already under way. An American executive said national etandards, and obvi-Last month. though, the that while the U.S. Export, ously some participants chose to Government surprised most import benk wes good, Americans buy on their uwn specs, "Ip observers by anouncing thal it in general are not as competitive some cases the specifications"

Last mooth, though, the that while the U.S. Export only on their up and their provider that it is general import betwees und. Americans, buy on a their was spece. To safe from big equipment observers hy anouncing that it is general are not as competitive some cases the specifications, placement, extra costs or possible " with a new, is Km, stiff American suittrust laws and . A European businessman said, Shuthowns, section which will like Caricuso disadvantages on finance. ... Ceracas wasts 68 per cent; Fe Kull Compliance is section which will like Caricuso disadvantages on finance. ... Ceracas wasts 68 per cent; Fe Kull compliance is fully some into the section which will be now miss their borrowing orders and min. Venezuelans are missrable at his company is understood to slif at once investing out in which we may have been cased to company is understood to slif at once investing out in the mere missrable at his company is understood to slif at once investing out in the section of the section of

system required the Metry suffer from high equipme

Brazil steel project in doubt **Oil tanker**

BY DAVID WHITE

THEATRES

ROSSINGTON

THE FUTURE of a \$2bn. steel first stage, 40 per cent of which take lower priority in Brazil's mill planned et Tubarao in south- for export. revised steelmaking plans. mill planned et Tubarao in south- for export. east Brazil baogs on a decision Brazil's p in the next few weeks by the greater sh minority Japanese partner, Kawasaki Steel. The Brezilian Government's hudgei for steel projects next year, set at \$2.7bn. rather than the \$4bn. originatiy fureseen, in guillant of export. Brezilian brezilian for export. Brezilian brezil the \$4hn. originatly foreseen, the early 1980s, when the mekes cleer that Brazil is due to start operating.

mekes cleer that Brazil is le due to start operating. Alternary after long datay. Con-boltoms a measure designed in the start of equipment start operating. Since holding struction of the pleat was due below prevent of accidents. This is the main development start operating bars in the start at the beginning of the below to start at the beginning of the below to accidents. This is the main development start operating and the beginning of the below the b

for only if it, Newsman, is released from its commitment to huy im. tonnes a year semi-speuding plan is destined for duction in the first nine months finished steel plate produced at Acominas, seconding to Govern- of this year was 20 per cent ment officials. It has been clear up on 1976 levels at 8.19m the plent. The plani is planned to pro- since lete last year that the toones, according to the Brazi-

call is

dropped By fan Hargreaves, Shipping Correspondent THE U.S. appears to have qui

droppad its demand, for inter tional regulations requiring t already after long dalay. Con bottoms-a measure designed sirvction of the pient was due help prevent poliution in to start at the beginning of this event of accidents.

clear the ground for a full-sc conference on tenker safety a pollution prevention ne February. This was called main as e result of U.S. pressi-

RIO DE JANEIRO, Oct. 23.

Tomor, and Fri. 7.50 La Bokemet Wed and Sat. 7.30 The Tales of Hofmann Thurs, 7.30 Werther, 104 Balcony seats	HAYMARKET. 930 9232. Evga. 7.45. Wed. 2.30, S4t. 4.30 & 2.15. CLAIRE CANIEL	Sets. 5.0 and 2.30. Mats. Was. 3.0 REITH PENELOPE MITCNELL KEITH
	ALOOM MASSEY	JUNE JAGO PAUL HARDWICK
COVENT GARBEN. CC. 24D 1066 (Gardencharge 838 8903). TNE ROYAL OPERA Tonight 7.0 Don Carlos. Wed. 7.30 Tosca.	DIRECTED BY CLIFFORD WILLIAMS "OT TINGUISNED REVIVAL OF IBSEN'S GREAT PLAY," J. Barber, O. TO.	MITCHELL STOCK KEITH JUNE JAGO PAUL HARDWICK in the Chichester Fostival Theatres production of the APPLE CART Directed by PATRICK GARLAHO
THE ROYAL BALLET	FOR A LIMITED SEASON	PRINCE OF WALES 01-930 8621.
Variations, Les Noces, Thurs, T.3 Voluntaries The Invitation, The Concert Fri. T.30 And Sat. 2.00 and 7.30 Th Sleaping Boaaty, 85 Amohi' seas for all order to a sub frame the seas for	HER MAJESTY'S. 01-930 6606, Evgs. 8.0, Wed. and 531, 3.0 and 8.0. GLYNIS JOHNS LEE GLYNIS JOHNS	PRINCE OF WALES 01-930 8621. Mon. 10 Fri. 2. Sato. 5.30 4-4 2.45. Mato. Thursday 41 3.00. "TNA STACE IS AGLOW Daily Telegraph RICHARO BECKINSAL2
of perf.	MONTAQUE LINOSAY	RICHARO BECKINSAL2
SADLER'S WELLS THEATRE. Rosebert Ave., E.C.1, 83T 1672, Nov. 2.12 HANOEL OPERA in Acts and Galates	LEE NELEN MONTAGUE INOSAY In Torence Ratigun's "RATTIGAN REVEALS HIS MASTERY." CAUSE CELEBRE "RATTIGAN REVEALS HIS MASTERY." C.T. "A powerful drama." E.N. "Givn.s Johns Plays brill:antly." O.T.	I LOVE MY WIFE "HILARIBUS COMEBY MUSICAL." Sun Directed by Gens Suns with "Bountiful
preceded by Prologue to Les Feter O'Hebe by Ramesa and Ez.g.	Johns Plays brill:antly," O.T.	I LOVE MY WIFE "HILARIBUS COMEDY MUSICAL." Sum Oirected by Gene Sahs with "Bountiful Instant Compression of CRUIT CARD BOOKINGS DIN 01-933 8821.
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AND RACY COMEDY." Provie The Musical	LYRIC TNEATR2. 01-437 3628. Eygs. 2.0. Thur 3 0. Sat. 5.30 and 2.30 CELIA GALPH JOHNSON RICHARDSON	Orrected by CLIFFIRI WILLIAMS "One of the most notable mestrical events in this country for a pood many years" 8 Losin, 5 Times
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(Thurs.I. THE CUMMER NIGHTS OFFSM (Thurs.I. THE CUMELY UP ERRUPS (Fri. Sat. mael. RSC also at The	TNAT CONSUMES. A very his glav indeed i applaud the Mermain	Lander's Smass Nit Mastral BUEOLING DROWN SUGAR
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Priday and Saturiays 8.15 and 9.00. BHI CALCUTTA!	PALLACIUM. 01-437 7373 Until Oct. 29th Tues., Wed., Thurs., Fr. 4nd Sal. 2.45, M4ts Fri. and Sal. 8.15.	AMAINE TH. UPSTAIRS. "20 2554 From Oct. 31
"The Nudity is stuaning," II, Telegraph. 8th SENSATIONAL YEAR.	Mon. Oct 24 at 8.45. FREGOLE STARR Lyn Paul and full supporting company.	TH. UPSTAIRS. "33 2554 Fram Oct. 31 Cy Grant in RETURN TO MY NATIVE LAND by AITA Costine.
GURE OF YORK'S. CC 1-838 5122. EVGS. 2. Sat. 530 8.30 Wed. Mai. 3. ARTNUR LOWE in LABURNUM GRIVE	PALLADIUM. 01.43T T3T3 BOX OFFICE NOW OPEN	VAUOEVILLE, CC 335 9988 Evgs at 8. Mart Tues, 2.45 Stt. 5. 2. Biean Sectan, Bucke Grav. Bieantr Summerfield James Grout
By J. S. Priestler-opens Oct. 2718. Dinner and lop-price seal £7.00 inc.	TOMMY STEELE SALLY ANN NOWES and ANTHONY VALENTINE IN	A MUROER IS ANNOUNCED 744 NEWSST Production 0y AGATNA CNRISTIE.
Bulle ef LUI. CC. 01-437 2681. Waller's Court. Brower Street W.I. Twice Nightly B.35 and TO.IS. PAUL RAYMONIL Desents PAUL RAYMONIL DESENTS PENETRATION PENETRATION	HANS ANDERSEN Dec. 17 to Feb. 25.	" Co.enter Anothe with souther who."
PAUL RAYMONIL oresents PENETRATION An crotic diventure in French porno- orachy. "Good-looking man and women	PALLAOIUM. 01-437 7573 Oct. 51 21 7.30 g.m. for ONE WEFR ONLY subs. Eves. 8.0, Wed. 542 8.15	dwnnit mit Ag tha Christen is statute the West End vet again with another of her stand shire ingen aus murdor mys- teries." Folix Barkar, Ev. News.
sevulations of the sevulations of the sevulations of the	and dias only U.K. 40003rance.	Garden 835 5905
Grink and smoke in the auditorium.	Special Curst Star John Williams THE JONN GANKWORTN ORCHESTRA	ROYAL SHAKESPEARE COMPANY Tonipht 8.0 PLAYREADING. Poter Trael's THE SO-WHAT CLUS. All scats ado at door from 8.00 d.m.
FORTUNE, 838 2233, Mon. 10 Fri. 8.0. Sat. S.00 and 8.00, Mars. Taors. 3.00. AGATHA CNRISTIE'S MURDER AT THE VICARAGE Third Great Year.	THE JONN GANKYORTN ORCHESTRA Prices £1. £1.50, £5. £6. £7.50. BOX OPPICE NOW OPEN. PNOENIX. D1.336 5811.	LARGENAUSTER ATA DIST. De B Cata
GARRICE THEATRE. 01-236 4601.	Eves. C.I. Wed, and Sat. 3.II and 8.0.	5.35 AND AND A STATE AND A STA
GARRICR THEATRE. 01-236 4601. Evgs. 2. Wd. Ma' 3. Sat. S. 15 and 7.30 MAGOUE FITZGIEGUM, GAY SOPER. DAVID FRITN and ROAIN RAY In the BRILLIANT MISICAL STRATAINMENT . OPCHAIM "GU TWICE" FM SIVE PLACE "GO THR2E TIMES" E. Sarnes, NYT.	35 Emily Dicklason in TNE BELLE DF AMHERST "Miss Narris has as spellbound." Q. MI.	LOI OCT 3 TOTALESE TENTAL
ENTERTAINMENT." Peopla. SIO2 BY SICE BY SONIHAIM	LAST WEEK	WHITENALL, CC. DI-930 9892-7785 : MonFri Evris. 8.15. Sal. T 0 and 90. LAST WEER - FIONA RICHMOND Incredible artiang talent." E. Slandard
"GO THREE TIMES " E. Barnes, NYT. GLOBE. 01-43T 1592. Evenings 3.15.	PICCADILLY. 43T 4506. Cred ! card bby - 638 - 3362. MonFri. 8. Sat. 5.137 8.30. Wed. 3.	DIVINE, 4 DETORMANCE OF DUITAGEOUS
GLOBE 01-43Y 1592. Evenings 3.15. Mat, Wed, 6.00. Sat. 2.00 and 2.40 PAUL EDDINGTON. AMAHDA BABRIZ In the SECOND YSAR of DOMEN'S YEARS BY MICHAEL FRAYN MEMORY OF THE YEARS	RITYAL SHAKESPEARE COMPANY.io PAUCIUSLY FLINNY. 18th Centery Comedy	COMERY WIMEN CENINO BARS. with ! SWEET WILLIAM " upstables .recrything ;
DONKEY'S YEARS SY MICHAEL FRAYN THE DEST COMEDY OF THE YEAR	RUYAL SHAKESPERE COMPANY.ID RAUCIUSLY FUNNY. 18th Centory Comedy WILD GATS Unremtingly funny." Sanday Times. RSC also at Aldwych and Savoy Theores.	Should have Mary Whitehouse risking to : the barriade to protect the ourity of the nation.

SCALES' ROSSINGTIN BREEZE BLOCK PARR "A charo bright concer," Guard. WINOMILL THEATRE, CC. 437 8312. Twice Hightir ar 0.00 and 10.00. PAUE RA BUD OF progenus THE EROTIC EXPERIENCE DF THE MULLERN ERA "Thas to Unorcedented limits what is pormissible on our strac," E. New You may drink and amoks in the Audiorium WYNDNAM'S CC. 838 3028. Mon. Thur. B. Fr. BIDENDUSLY RICH ONCE A CATHOLIC "Surence comedy on set and religion." Da C. C. Const. TRANSTER." Times. YOUNG VEC. (near Did Vec. 428 3953.) YONNG VEC. (near Did Vec. 428 3953.) of WALES 01-930 6621. Fri. 2. Sats. 5.30 3'd 2.45. Aats. Thursday 41 3.00. The Stade 15 AGLOW Daily Tekorash ILCARRO BECKINSAL2 I LOVE MY WITE IUS COMERY MUSICAL." Sun BY Gene Shis with "Bountiful and wit" Francial Times. I CINNIFRED CREDIT CARD (INGS IN 01-933 6821. INGS UN 01-930 8881. TNEATRE. 01-734 1188. ALEC GUINNESS IN THE OLI COUNTRY Play by LILIANS The ongt notable thestrical this country for a poor man B Lowing S Times OREVUEAR. CC 01-734 1993 UL RAYWOND provents TNE PRTIVAL OF PACONBITIENED YAM MAY SINK STOLE IN THE AND AND SINK ALBERTO, Y LOS TRIGS PARA-1 SLAM. THE SATURD OF MALE THE STATUS SATURD Tomes. YOUNG VIC. Inder Did Vict. 418 8363 Ton't 7 as- SCAPINO (Seats 900-1

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 The OLI COUNTRY

 Flay by CLIFFURNI WILLIAMS

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duce 3m. tonnes a year in its Tuharao project was likely to lian Steel Institute here.

Stores seek more Western goods

BY OUR OWN CORRESPONDENT IN TOKYO

Cuba seeks status of

Olitor, Surer. Illusivated tatalogue. Pearlson Engineering, strain, for Pirelli itself is 5200m. Fibr GALLERITS, 5-E. Colk St. Longon, Fibr GALLERITS, 5-E. Colk St. Longon, W.J. Two contrasting context for star in registration of the Syn- for Pirelli itself is 5200m. Fibr Gallerite Ari of the said for system of drydocking, and \oplus KLM Royal Dutch Airlines Fibr Star of the bolsts will be installed in a has decided to order two Fokker new Syncrolift Installation in the F28 Fellowships for Its sub-Scaso ctc. Were as 10-6. Sel. 10-1. Argentina order Clarke Chapman tion two options have been taken has been awerded further con- on this aircreft type. Both CLUBS CLUBS EVE. 180. Report Street. 734 0557. A to Santo - Allow Mary, Three Specificular Phoe Stores. 10.45 12.45. 12.45 and musc of Johnny Hawleyardth & Friends Sloom, worth of tyres during the VFW to serve the router the mus of Johny Hastsworth Friends Sloups Anteria with around two Fellowships from Fokker Belgium GARGOYLE, 59 Denn Stroet Longon, W.J. GARGOYLE, 59 Denn Stroet Longon, W.J. New StoleFfASE FLOORDOW THE GRAND FILORED W Show st Midnight also 1 am. Hosting of project there, the company said. (Heathrow). France France

following a series of oil sig-lages off the U.S. coast l. winter.

costly, requirement for tanke. to carry separate water bailas

IN PART thanks to the yen's At the same time, the group is alrength against other currencies, hes ennounced plans to start a Life 77 exhibition at the main in Lapan's large department etores publicity campaign fur promotion of a full-page advertise on sales of imported Japaneea retail markets in the group has alrength against lergest distributed for a full-page advertise integration of a full-page advertise of the group, has annunced that the group has annunced that the group will emphasise direct patched its huyers to European cands and higher class end thus expention and Ameri- find marketable European cands and higher class end thus expention in extended its huyers to Europe to that imported goods are exotic stores in goods. to be distributed for Japen. Fencing frum kitchen stores to be distributed for Japen. European goods were fully and automobiles to hy Japanees relailers has been furthing. At the meetings full end, there ware, processed fonds, clothing, favour of luxury imported goods.

to foreign goods. Another elternetive cor:

The Seibu distribution group, sidered by the working com with an annuel sales capacity mittees has been a system of of YL000hr., is now shifting crude nil washing, desigoed to towerds direct imports of Euro-make tanks cleaner before weter poan and American practical ballast is pumped in. hnusehold goods and everyday Most support at the meeting

% change . . 9461 Index earlier. base Sept. 77 Aug. 17 july 77 Sept. 76 year year 121,9 118.9 119.7 95.55 +2t.4 1976= 100 144.5 139.] 160.6 ÷ 3.9 1970=100 185,7

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A. Balling 184.7 183.8 +15.6 t974=t00 123.18 183.3 + 6.5 122.77 116.46 ·1975 == 100 182.5 182.7 172.6 ÷ 6.6 173.2 + 9.2 1967=100 183,t 1969-teo - July 77 184.t . June 77 -Aug. 76 168.4 182.5 - 99 1970-100

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OVERSEAS

a new/ Smith deeply pessimistic Spanish government, opposition agree on social contract <section-header><section-header><section-header><section-header><section-header><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text><text>

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Quebec asbestos takeover MONTREAL Oct 23.

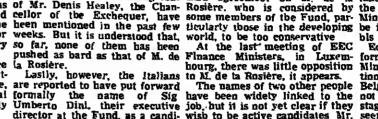
BY ROBERT GIBBENS

The Quebec Government, in its ritant asbestos mining com-iny. (IT()) But General Dynomics, the retronics giant, insists the arket price an Friday, the ock would have cost the Quebec overnment about \$38m. if the me offer were made lo public however, the Wall Street in However, the Wall Street in The Quebec Government, in its asbestos policy; stresses it does not intend taking over any of the other. producers such as Canadian Johns ManyIlle. Bell Asbestos (Turner and Newell' of the U.K.) or Carey Canadian (U.S. owned). Bell operates a Montreal and CIM another in Toronto. It. is setting up :Societe ally would be about \$75m.

However, the Wall Street in Nationale de l'Amiante, a Crown estment house kidder Peabody corporation, to take over the as already been soliciting stock General Dynamic stake in n behalf of the Government. Asbestos Corporation, with mitial he Government's pension in capitalisation of \$50m.

Today's

lase.



THE largest U.S. shipping group affected iroke away from a six-port Maine to Texas.

U.S. ports strike move

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broke away from a six-port Maine to Texas. An NYSA spokesman would association to-day and became not comment on how close the the only group slill negotlating group and the ILA were on with the International Long reaching a settlement, which shoremen's Association (ILA) in would affect only the ports of hope of selling a three-week New York and New Jersey. Mr. Mr. James Dickman, president of the New York Shipping Asso- vice, said-lbat NYSA and the

Mr. James Dickman, president Mediation and Conciliation Ser-with NYSA1, announced the association's withdrawal from ping lines. He added that the the Couucil of North Atlantic carriers' proposal dealt with Sbipping Associations and assuring that money would be available for schemes such as NYSA, which represents 135 Longshoremen's pension funds. The council represented ship-men in the ports of New York ping groups in New York-New and New Jersey, then began its Jersey. Boston, Baltimore. own negollations with the LA Philadelphia, Providence and aver the selective strike against Hampton Roads, Virginia. container shipping which has UPI.

New ministers in Israel TEL AVIV, Oct. 23. BY DAVID LENNON

BY DAVID LENNON THE FOUR new ministers who larged cahinet to the Knesset will join the Israeli Cabinet to-morrow were chosen by the the portfulias of Justice, Trans-Democratic Movement for Change port and Communications. and (DMC) this evening. It having the newly created Social Better-decided on Thursday to join the ment Ministry. coalltion after five months of negntiations. The party leader, Prof. Visael Meir Amit, 56, who headed the Yadin 60, was elected unopposed by the DMC council as the vice, from 1953-68. He was nominee for the post of Deputy Prime Minister. This puts the 1965 of the giant Korr Industries. archaeologist and former army which is owned by the Histadrut chief of staff in a position to labour federation.

archaeologist and former army which is owned by the Histadrut chief of staff in a position to labour federation. challenge for the premicrship if Mr. Menahem Begin, the incum- he Mr. Shmuel Tamir. 54. a bent, is forced to resign through successful lawyer with a reputa-ill-health. He was In hospital tion as a political maverick. He three times this year with heart merged his tiny Free Centre trouble. Prof. Yadin and the other the general election in May. Three nominees will join tho The Social Betterment cahnet when it meets in special Ministry went to Dr. Israel Katz, session to-morrow afternoon. 49. He is one of the leading tunnediately afterwards, the israeli authorities on social Premier will present his en-problems.

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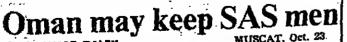
opportunity markets with all their complexities is at your disposal through Chase's trade finance specialists.

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BY STEWART DALBY

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EY STEWART DALBYMUSCAT. Oct. 23FINTEEN members of the a rebellion which lasted 10 yearsBritish Special Air Services regi-
menni may slay in Oman after
other British troops leave the
conntry later this year, according
to western unitary summers here.
The meni have largely been enni-
cerned with connect-maurgeney
wark in thefar province, where
TELEEX £300 P.A.MUSCAT. Oct. 23TELEX £300 P.A.MUSCAT. Oct. 23

Jamaica devalues

Jamaica has announced a 24 per cent. devaluation uf its dottar rent. devaluation of its dottar. hringing in 40 per cent. the total depreciation of its currency since a two-tier exchange system was introduced in April. Reuter introduced in April. Reuter devaluation arplies nuls to the exchange rate for tourism. exports and non-essential imports.



Chase Manhattan Bank, N.A., Woolgate House, Coleman Street, London EC2P 2HD, France: 41 rue Cambon, Paris 75001. Germany: Taunusanlage 11, 6 Frankfurt/Main 1. and offices in Amsterdam, Antwerp, Athens, Bair, Belfast, Brussels, Copenhagen, Dublin, Dusseldorf, Geneva, Ghent, Guernsey, Hamburg, Jersey, Liege, Luxembourg, Lyon, Madrid, Milan, Munich, Piraeus, Rome, Rotterdam, Salonica, Stuttgart, Vienna, Zurich.

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NEWS HOME

New jobless figures likely Market 'must exist for farm output' o fuel calls for reflation

FETER RIDDELL, ECONOMICS CORRESPONDENT

FOD MANUFACTURERS have original White Paper was too meen on Wednesday, the since Midday the number of will be required in order to month is likely to be pro-with a further reminder months to 1.45m, seasonally the steady rise in the workforce. This is equivalent to in the UK, has been rising statement. If the UK, has been rising statement. If the last few months is the enclosed of only in part in Wednesdays this group has already started to in the last few months is the enclosed for the sluggish level of starts. But in mid-September the there may be from month-is there may be from month-is there may be from month-is the starts of the year. It is the starts of the year. It is the set of the year. It is the starts of the year. It is the year whattever find to continue until well is there is no point to planning to needs of agriculture and not is no principle. It is the starts for it. It is the starts for it. It is the starts for it. It is the starts of the source of the starts and which was around 26,000 higher is there way be from month-is there is no point to planning to needs of agriculture and not is a market for it. It is the starts for it. It is the starts for it. It is the starts is the recursiting season is there may be from month-is there is no point to planning to needs of agriculture and not is a market for it. It is thought to have field the balance is there is no point to planning to needs of agriculture and not is a market for it. It is thought to have field the balance is there is no point to planning to needs of agricultural pro-tice for mid-October. It is thought to have field the balance is there any be from month-is there is no point to planning to needs of the year. It is thought to have field the balance is there was the requires of the year. It is thought to have field the balance is there was the requires is the lear year so the part is the which was around 26,000 higher is there was the reward the subject was the terming industry what it functry that while the balance iscored quarte

is is in contrast to a Although there are now signs No other major economic in-lingout in the memploy that demand is recovering this dicators are due to be published it total between last autumn has yet to be reflected in output, this week,

lealey 'must give back £2.5bn."

IY PETER RIDDELL

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Minister of Agriculture, markeding to persuade con-monanced that his department, summers to switch from imported area being sudget before any sig-products, and the account surplus continued to be toral andience this will be made pig Budget before any sig-a policy objective, the U.K. could to sourd a very large fagure int reflation or expansion of afford some increase in home de-indeget before, objective, the U.K. could to sourd a very large fagure int reflation or expansion of afford some increase in home de-indeget before, objective, the U.K. could to sourd a very large fagure int reflation or expansion of afford some increase in home de-indeget before, objective, the U.K. could to sourd a very large fagure cambridge economist. An extra 2 or 3 per cent on such changes, net, would amount in his quarterly economies to food souring one or two years of the in additional 1 per cent of ingegour. Mr. Porner says that six years of lost output growth, purchasing power into the public sector and a. "This would probably require would be "push about mange" economical multiplier effects, is in the public sector and at. "This would probably require in the public sector and at. "This would probably require would be very unlikely to do ingenous far expansion of genuine fixed intermation would mean increases in expansion of genuine fixed intermation would mean increases in expansion over and above the an slow down or at best ation would mean increases in expansion over into the transfer section and flevel." "The soner, a former deputy current monetary targets into the fits bo. io April. - Given a. continuation of its Ponner, a former deputy current monetary targets into

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imere than fib. and of level." ther fl.5bo. io April. "Given a continuation of ir. Posner, a former deputy current. monetary targets into ief economic adviser to the 1978-73, his own guess was that isour geouine fiscal expansion lor, would "find it bard to ar and above this reference convince himself that more than ure with the main boost being fibn, or fl.5bn, of net expan-id back to the spring when the sionary activity would be accep-ape of the current wage round table in November and April puld depend on the assurance "This would total less than ta moderate wages round, and f4bn, after taking account of the

Lending rate too low, stockbrokers claim

BY MICHAEL BLANDEN

The hrokers claim that the storities have allowed MLR to ill to its present level of 5 per in in an attempt to reduce in fanding cffect on the induced a flow of solution of the money below the fandial year this bad been well below the fandial year the fandial year the fandial of the solution of the money intermediate of the fandial year the fandiate of the latest figures published was not be utward flow of the solution of the money is a relaxation of exchange to all to its present level of 5 per in an attempt to reduce inflow of foreign finds with is resulting effect on the fandial year this bad been well below the far the fandial year the fourth rate implied apply (M3). The latest figures published was not the fundiced a flow of int week showed that in sterling funds into the U.K. from abroad. erms M3 rose by 2.2 per cent. At present, the authorities

ms M3 rose by 2.2 per cent.

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

attention to the opinions of huy more of it.

armers and not enough to those In the dairy industry, for of the food manufacturers it is example, the Federation believes also supposed to represent. that it would require a major also supposed to represent. In June, Mr. John Silkin, investment in advertising and Minister of Agriculture, marketing to persuade con-Minister of Agriculture, marketing to persuade con-announced that his department sumars to switch from imported

National Savings top £14bn:

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Financial Times Reporter

THE NET INFLOW into National Savings in the four weeks to September 24 was 5921m: This was more than double the \$41.2m. reported for the same period last year, but well down on the "encourseling" £121.5m. of last Aneust.

last August. Much of the glamour has gone from National Sarings since a £50,000 timit was imposed on the halances held in National Sarings Bank investment accounts nimost two months ago.

That more was intended to deter the institutional deposi-tors from taking advantage of lors from taking advantage of the very favourable interest rate offered on investment accounts (then 10 per cent., now 9 per cent.). And it worked. Nerertheless, there was a net inflow to National Sarings Bank investment accounts in September of 229m. (compared with \$0.5m, in the same period of 1976). Sarings Cartificates also did Modify

Savings Certificates also did well io this period, with a net inflow of 524.2m. That com-pares with £14.8m. for the same month last year, and £14m. in August this year.

The inflow of funds last month was sufficient to pash the total invested in National Savings over the £14bn. mark for the first time. After allowing for £45.6m. in accrued Interest, the total lovested at the end of the period was £14.109hn.

for first time BY IAN HARGREAVES, TRANSPORT CORRESPONDENT AN ATTEMPT is expected on lng traffic forecasts, and other Wednesday to use the courts for economic factors, in the interimit

Motorways dispute

goes to courts

the first time to prevent the whether objectors can challenge the first time to prevent the whether objectors can challenge the mathematical methods used by the Department in calculating The Midlands Motorway Action traffic forecasts; and ability of Group and the M42 Action Com- objectors to challenge at in-mittee will hold that the Emission Our is the Emerge of Traffic fore-

mittee will hold that the Environ. quiries the concept of "national ment Secretary's decision of policy need " for a given scheme. August 1976 to confirm two see. Decisions on the future of the future of the M40 and M42 between M42 and M40 are probably the store in the taken in the taken in the contrary to certain requirements English mads programme. of the Highways Act and to natural justice.

The roads are designed to pro-vide a continuous link sonth of Birmingham between the M5, the M42 between Birmingham and VIOLILY Coventry and the much more it had been thought, in the ambitions scheme to build a

year since legal action was first North-South motorway (the M40) seriously suggested, that either between Birmingham and the Department of Transport roads in Southampton. would modify its approach to the

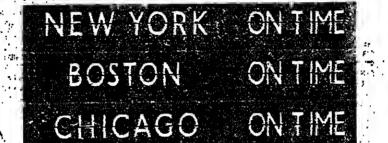
two roads or that the protesters Imminent would fail to raise the £7,500 Imminent needed to fight the case.

A decision is believed to be A number of important polots immincht on future plaoning raised in objection at public stages of the M40, Birmingham-inquiries into numerous motor- Oxford, hut is not likely before way and trunk road schemes are Wednesday. involved. The writ against the Depart-

involved. The writ against the Depart-The action groups hope to most was served a year ago in test three main points: Whether the name of two objectors, one a Mioister can allow a period of whom would have his farm of years to elapse between a cut into four hy the M42. public inquiry and a decision on Counsel for the action com-a route without publicly review mittees will be Lord Gifford.

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erms M3 rose by 2.2 per cent. At present, the authorities aringing the rate of increase were no longer in danger of ver the first five months of the undershooting their money inancial year to the top end of supply targets. "Policy now be official target range of 3-13 appears to be more evenly be first five full year. halanced, with the risk of over The figure confirmed that the shoot more nearly equal to the august statistics showing that risk of undershoot." At present, . ti

Builders warn Healey on excess reflation

BY DAVID FREUD, INDUSTRIAL STAFF

BY DAVID FREUD, INDUSTRIAL STAFF THE CHANCELLOR has been mini-Budget should be moderate warned not jeopardise longer- and progressive, rather than term progress hy excessive massive and instantaneous. Such reflation at this stage in a spending should be allocated memorandum from the National to longer-term investment Federation of Builders and priorities. Plumbers Merchants. The Association of Metropoli-The federation points nut that tan Anthorities has told the the huilding industry's capabili. Chancellor that if he waots to thes are severely damaged by give the construction industry excessive upswings and down-immediate aid local authorities furns in workload. "A gradnal have schemes waiting for the increase, with occasional goahead. moderate ehecks if required. Mr. Tom Caulcott, secretary of would better ensure steady the association schemes have been equipment and methods, and the held up for two years and more skilled workforce." it says. For this reason the federation argues that any increases in public spending in the proposed bardest hit by unemployment."

Troops in Belize lacking proper supplies, says MP

BY DAVID FREUD, INDUSTRIAL STAFF

BRITISH TROOPS on duty in Belize, to which the neighbour-ing Central American State of Guztemala has staked a terri-torial claim, are improperly torial claim, are improperly equipped and withnut adequate supply hack-up to cover emer-gentics, a Choservalite MP elaimed to-day. Mr. Rohin Hodgson (Walsall North), who disclosed earlier this yaar that British tanks were using Soviet spare parts, said: vehicles are totally inadequate for the Government to send the Government to send for the Government to send for the Government to send the Soviet spare parts for many in such a state. It was, he sul a place "where there seens to be some possibility that wea-pons and vehicles would have to be used in earnest." Mr. Hodgson added: "In addi-to occur in a wide range of to occur in a wide range of to occur in a wide range of to be used in earnest."

£2m. fund for museum

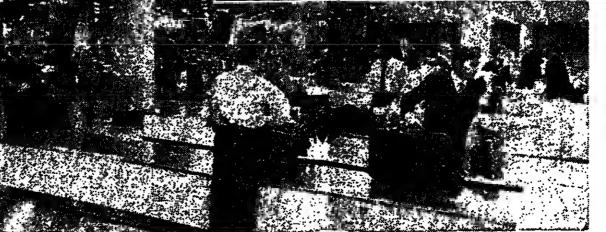
The new museum will be built The new museum will be built The new museum will be built the certempay will be attended at right angles to the present by the Lord Mayor elect of RAF museum at Hendon, on a by the Lord Mayor elect of RAF museum at Hendon, on a by the Lord Mayor elect of site given by the Government. It London, Air Commodore Peter site given by the Government. It London, Air Commodore Peter site given by the Government. It London, Air Commodore Peter site given by the Government. It London, Air Commodore Peter site given by the Government. It London, Air Commodore Peter site given by the Government. It London, Air Commodore Peter site given by the Government. It London, Air Commodore Peter site given by the Government. It London, Air Commodore Peter site given by the Government. It London, Air Commodore Peter site given by the Government. It London, Air Commodore Peter site given by the Government. It London, Air Commodore Peter site given by the Government. It London, Air Commodore Peter site given by the Government. It London, Air Commodore Peter site given by the Government. It London, Air Commodore Peter site given by the Government. It for the most is housed to open it next autumn, Group, Captain Sir Douglax disptays will be a mique collec-droup. Captain Sir Douglax disptays will be will be will be Appeal Committee. It is also Italian aircraft which were London that Mr. Fred Mulley, the engaged in the hattle.

A PURLIC APPEAL for fim, to Scoretary of State for Defence, finance the hullding of a perma- and Marshal of the Royal Air ment Bartle of Britain muscum Force, Sir Neit Cameron, chief at Hendon, London, is to be of the Defence Staff, and himself at Hendon, London, is to be of the Defence Staff, and himself at Hendon, London, is to be of the Defence Staff, and himself at the City of London, on November a tattend. The new museum will be outpaded at right angles to the present

ON TIME LOS ANGELES ON TIME SAN FRANCISCO PHILADELPHIA ON TIME

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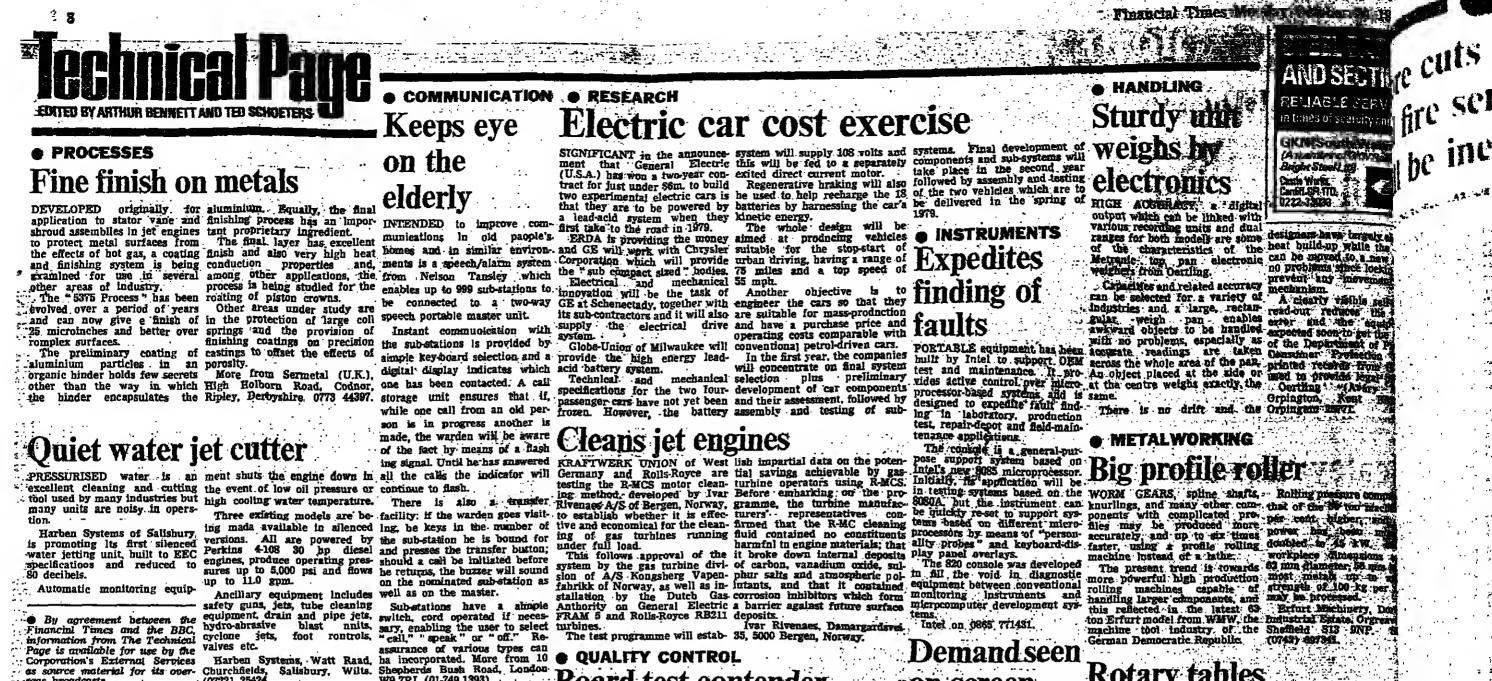


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3 **8**

CONTRACTS AND TENDERS

YEMEN ARAB REPUBLIC YEMEN GENERAL GRAIN CORPORATION

INVITATION TO TENDER FOR THE DESIGN, SUPPLY AND INSTALLATION OF BAKERY PROCESS AND MILLING

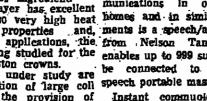
EQUIPMENT WITH SUPPORT SERVICES

As part of the Yaman Arab Republic's National Grain Project, bakeries era to be built et Sama's end Taiz. Each bakery will process 10 tonnas of Rour per day into finlabed products using a high energy batch mixing process. Small wholamest grinding mills. capabla of producing 10 tonnes of Rour daily from a mixture of wheat and sorghum, will be built adjacent to the bakeries. Applications are invited from suitable aompanies to tendar for the aupply and installation of the following:

(a) a line of bakary process plent for the rollowing: a local type brown in bread and soft roll products ell to westera type on bread texture, and of a local dat loaf. The plant is to cover ell stages of production from flour intaka to finished product, including th end tray ratum system, cooling and storage racks/containars and alicing and packaging equipmant:

(b) equipment for the wholemaal grinding mill, including support steelworl and access platforms; (c) equipment for transferring flour from the mill to the bakery building:

enginearing support services necessary for the effective operation of both baking and milling process plants. Included under this heading are the following plants and distribution systems;



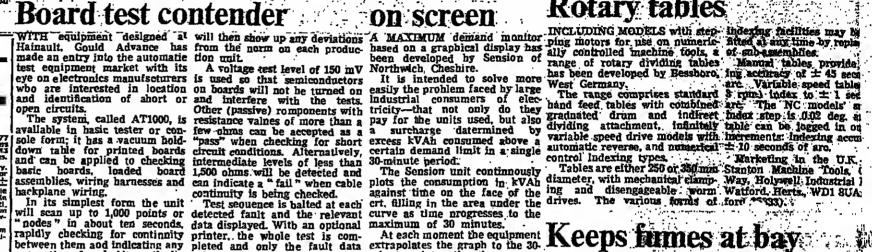
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Rotary tables

Demand seen corporation's External Services Barben Systems, Watt Raad, ha incorporated. More from 10 • QUALITY CONTROL as source material for its over- Churchfields, Salisbury, Wilts. Shepherds Bush Road, London Roard toot con seas broadcasts. (0722) 25424 Board test contender on screen



"nodes" in about ten seconds, rapidly checking for continuity between them aod indicating any connections found. Alternatively, for simple cable testing it will check for continuity between them and indicating any pleted and only the fault data the world PCB testing market is now running at about £60m/ annum and in its first year of for isolation from all others. For romplex, specific interconnection, pattern testing, the world PCB testing market is show running at about £60m/ annum and in its first year of soles. In its basic form the worlds of the state of the state for under £2,000.
 DATA PROCESSING

Marke Set, rear itan of major Spanett W BLAIS ISTUINAIA BE AC CAME STICLES THE 1. 21. 31. 18 1. 18 ToFuture

Electrical power with small emergency generator

ruer of Lighting (mill building only) Hoc cold and chilled water Mechanical veatilation with specific areas of cooling and local h

(*) The supply only of leboratory equipment for quelity control, certain consumable products and spare parts for the above plent and equipment. Tha construction of the bakery and mill buildings will not form part of this Installation on the two sites is expected to run concurrently, Tundarers will be required to show that they have satisfactory experience and adaquate resources to carry out this work. A guestionnaire which must be completed is included with the Tender Documents. tonprete is included with the tener bocuments. The successful tendarar will be appected to enter into a lump som curnkey contract for supply, dalivery and installetion, commissioning and triel runs of all plant, equipment end ungineering support survices. Ha will be responsible for prepring detail designs to the Consulting Engineer's outline ganeral errangemant drawings and apecifications. All document will be in the English language. Only companies with proven apperience of the manufacture and installation of this type and size of bakary plant should apply. Yander documents can be purchased from either of the offices given bel payment of eighty aight US dollars (\$85) or fifty pounds attring which is she cost of the tender documants. This sum is non-refundabla. pounds acerling (L50) Yemen General Grain Corporation P.O. Box 710 Zubeiri Street, Sanz'a Yemen Arab Republic Consultance

The Arab Company for Wood Industry desirous to maka an lavitation for iders covering about \$1600 M3-10% of Africas Logs, fresh cirt, suitable for the Plywood industry, cylindrical form and treated abenically with incent

L.M. 50% minimum mem 8, and 15 max following apecies: Quantities M3 A 35 SAMEA AE'E KONDROTTI

33600 M3-1-10% Total

Total 33600 M3-10% Diameter from 70 to 120 cms. with 10% tolkcance from 60 to 59 cms. Length from 420 cms. and as, Prices on the basis of C & F Liner Tarms Latakia and FD3 PORT of Loading per Cubic Matre by virtue 0 a Proforma-involce in octupilicate. Tha tenciere universitates to exbank a Certificate of inspection issued by an international inspection office for the survey of wood which will be designated by Arab Company for Wood ladustry the expenses of which to be borne by Sellers, and shall be considered imong the main documents required by tha tarms and conditions of the letter of credit and the Con-tract soblect matter of the goods confirmation have the ris

Arab Company for Wood stry shall have the right to con-the quantity which it deems auto-for it and is second ance with average of each quality fixed he company on the contract.

traderer shabid not be com-

LATTAKIA-SYRIA Lable Address "SCIBMA" ment No. 2932. Date: e110/1977 mont of Imritation for Tenders process of Imritation for Tenders process covering 33609 M3 cally ±19 % of African Logs.

produces both

Room calls accurately billed

BASED ON its Tiger (Telephone menced, the number dialled, the minister Information Gathering for time the call was connected, the ... Datacare is a remote batch on-Evaluation and Review) system, time the call was completed and line bureau service which is tak-Minster Automation has deve the hotel charge for each call log Barlc into the hardware loped a new botel version which made. From this information, it business for the first time so that

Oscar Faber & Partners Upper Mariborough Road St. Albans, Herts. AL1 BUT United Kingdom

Postsi applicationa should be forwarded Rafarance 9330/YGGC3 must be divided. The closing date for the riscapt of winders will be 11 January 1978.

Central African Power Corporation ZAMBIA

Variable Compensation Equipment for Luano 330/220kV Substation, Zambia

INVITATION TO TENDER

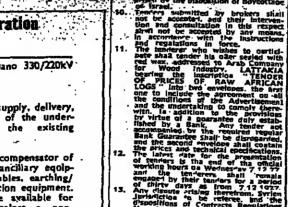
Tenders are invited for the manufacture, supply, delivery, erection, commissioning and maintenance of the undermentioned electrical equioment for the existing 330/220 kV substation at Luano, Zambia. Contract 598

One 11 kV, 40 MVAr (nominal) variable compensator of . the rotary or static type complete with ancillary eqolp-ment including circuit-breakers, power cables, earthing/ auxiliary transformers, control and protection equipment. Seven sets of tender documents will be available for issue to each prospective tenderer against a non-refundable deposit of (25, on Friday, November 4, 1977, at the officee of Merz and McLellan, Amberley, Killing-worth, Newcastle-upon-Tyne NEI2 ORS; England.

The original and two copies of each tender are to be lodged, on or before Tuesday January 31, 1978, with:----The Chairman, CENTRAL AFRICAN POWER CORPORATION

P.O. Box 233, Lusaka, Zambia. Two copies are to be forwarded to Merz and McLellan, Amberley, Killingworth, Newcastle-upon-Tyne NE12 ORS, England.

Further information regarding the Contract may be obtained from Merz and McLellan at the above address.



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torate tender should settla t torate of Finance in Latuali withis tron cays from the dat c clonative of the contract, th Stamp fax at the rate of 9 thouse d of the value of the

CONTRACTS

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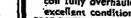
For further details

contact :

FRANCIS PHILLIPS

on 01-248 8000.

Ext. 456.



INVITATION TO BID

NOTIFIED BY ISTANBUL ELECTRICITY TRAMCARS AND FUNICULAR EXPLOITATIONS GENERAL MANAGEMENT OF ISTANBUL MUNICIPALITY-TURKEY

Our exploitations requirement for radio-telephone equipment and installation thereof have been submitted to adjudication. Related technical and administrative specifications can be obtained from Department of Commerce; Foreign Trade Section, for 100 Turkish Liras or \$U\$6.00.

Tenders are to be mailed or delivered for receipt by December 6, 1977, 15.00 bours at the latest. Delays in mail are not acceptable.

Address: IETT ISLETMELERI GENEL MODURLOGO METROHAN BEYOGLU-ISTANBUL-TORKIYE P.K. 175 Beyoglu

e approach on same will be effected by them on the "Alers will have no right to object against same! The Ten-rerer shall submit a goarantee reavesanting 3% of tender value as

renvessanting 3% of bunder value is provisional guarantee, confirmed by commercial Bank of Svria. Lattaid and through the said Bank, the said Guarantes shall accompany the tender under pain of non-study of tha tender in case it is not accompanied by tha required, marantee, and shall be rated do to the rate of 5% as a final guarantee upon confirmation, which guarantee that the Company to prevent the supplication on the suppli-tions of his tender, and shall have the right to revert thercume is case of head. in many hotels where relance is guest. From these records guest for the service are the ICI often placed on mechanical accounts can be regularly posted. range of intelligent units. systems to provide information More on 01-680 1977. on telephone usage. Such methods are often inaccurate,

and if an hotel cannot identify Baric will precise telephone details and costs its profits may suffer. With

particular application in hotels which allow guests to make their own telephone calls, facilities range from simple automatic call docketing to telephone call accounting systems integrated into computerised front office operations. versige of each quality fixed converses and the contract. onderer shall dictare the num-f shipments and datas of ship-and the company has the right what is suitable to it. noting the Converse that ship-be converse that ship-be converse that ship-be converses that ship-be converses that ship-be converses that ship converses that ship of the data is a quarter, the 2nd one beginning of the 2nd ouerter, d one is the ship ore in the shop of the 24th ouerter of the 1979.

operations. BARIC Computing Services almost as commonplace equip-It automatically records for jointly owned by International ment in business systems as the each telephone call, the room Computers and Barclays Bank, typewriter. oumher, the time the call com- has launched Datacare, the "Computer service hureaux

and the second second PLANT & MACHINERY SALES Description Price Telephone 8 BLOCK (400 mm) IN LINE, NONSLIP WIRE DRAWING MACHINE in excellent condition, 0/2000ft/min variable speed 10 hp per block (1968). 24" DIAMETER HORIZONTAL BULL 0902 42541/2/3 Telex 336414 0902 42541/2/3 P.O.A. BLOCK by Farmer Norton (1972). ROTARY SWAGING MACHINE P.O.A. Telex 336414 0902 42541/2/3 by Farmer Norton (1972). SLITTING LINE 500 mm x 3mm P.O.A. Telex 336414 * 3 toh capacity. TWO VARIABLE SPEED FOUR HIGH P.O.A. ROLLING MILLS Ex. 6.50" wide razor 0902 42541/2/3 MODERN USED ROLLING MILLS, wire P.O.A. Telex 336414 rod and tube drawing plant-roll forming machines-slitting-flattening and cut-to-length fines-cold saws 0902 42541/2/3 Telex 336414 0902 42541/2/3 P.O.A FULLY AUTOMATED COLD SAW by Noble & Lund with batch control. 1970 CUT-TO-LENGTH LINE max. P.O.A: Telex 336414 capacity 1000 mm 2 mm x 7 tonne coil fully overhauled and in 0902 42541/2/3 Telex 336414 P.O.A 1965 TREBLE DRAFT GRAVITY WIRE DRAWING machine by Farmer Norton 0902 42541/2/3 27"-29"--31" diameter drawblocks. Telex 336414 P.O.A. STRIP FLATTEN AND CUT-TO-LENGTH LINE by A.R.M. Max. capacity 750mi 0902 42541/2/3 Telex 336414 P.O.A. 1970 TWO STRAND WIRE FLATTENING AND STRIP ROLLING LINE 0902 42541/2/3 variable speed 60 ho per stand. 15 DIE MSA WIRE DRAWING Telex 336414 P.O.A. MACHINES 5.000 Ft./Min, with 0902 42541/2/3 spoolers by Marshall Richards. 50 H.P. VERTICAL WIREDRAWING Telex 336414 0902 42541/2/3 P.O.A. BLOCK x 650 mm dia. ROLL FLATTENING MACHINE P.O.A Telex 33641 0902 42541/2/3 1,700 mm wide. 7 ROLL FLATTENING MACHINE Telex 336414 0902 42541/2/3 P.O.A %5 mm wide. COLES MOBILE YARD-CRANE P.O.A. Telex 336414 0902-42541/2/ 6-ton CIDECTY LATTICE IID. BRONX 6 ROLL PRECISION TUBE AND BAR STRAIGHTENING MACHINE, P.O.A. Telex 336414 0902 4254172/3 AND STRIP ROLLING LINE, 10" x 8" rolls x 75 HP per roll stand. Complete P.O.A Telex 336414 with edging rolls, turks head, flaking and fixed recoller, air gauging etc. Variable line speed 0/750 ft/min and P.O.A. 0902 42561/2/3 0/1500 ft/min. Telex 336414

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daily and on it will supply any intelligent ter hotel telephone accounting. demand records in room number minals required as part of the Hotel Tiger is a complete solu-sequence with details of every complete package. The ter-tion to the problems encountered call made and the total cost to the minals recommended by Baric demand records in room number minals required as part of the for the service are the ICL 1500

An important aspect of Data-care is that it " keeps everything in the family." The hardware is from ICL, the software and processing are by Baric, and finance, if required, can be Arranged through Barclays. At the Press launch of Data-care, Mr. Peter Holland, manag-Ing director of Baric, forecast that in a very few years' time iotelligent terminals will become

"Computer service hureaux bave a clear role to play in this trend in that they provide the trend in that they provide the hig romputing power which intelligent terminals lack. By combining the two the user gets the best of both worlds." he said. Baric thus becomes the fourth major hureau to offer users terminal on which to assess central service. Centrefile. Com putel and more recently UCC bave launched out into this form of operation.

Adjusts the spacing

LOGABAX has launchad what is believed to be the first matrix printer capable of producing proportionally spaced output and right margin justification. The modification, available with both the LX180 and LX80

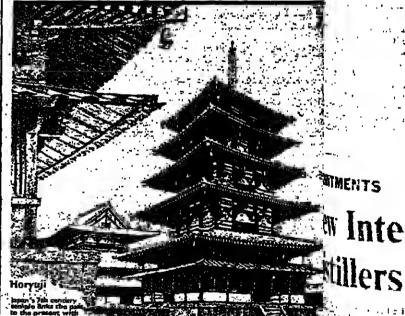
printers, involves the replace-ment of the standard Logabar printer control circuit by a microprocessor-based control system developed in Britain. It will operate in both upper and lower case, and the margin justi-fication can be achieved either by adjusting the space betwaen individual characters of between words.

With the new Logabax nine with the new Logabax nine-needle development this will, for the first time, make matrix, printers ideal for word proces-sing, publishing; and printing industry applications currently dominants, but datas what dominated by daisy wheel and non-impact printers. Production of multiple coples

Production of multiple copies and a rated speed of 120 charac-ters per second for the highest-quality output rising to 250 cps if quality standards are relaxed, are the two advantages which the matrix printers will offer over other two advantages are discould other types more traditionally associated with this market.

The microprocessor method used to produce the proportional spacing facility also enables individual characters of any width to be printed. The matrix printing of Arabic script, such as Farsi in which the length of Individual charactera varies widely, thus becomes nossible. Logabar House, 1-7. Wesley. Avenne, Acton Lane, Harlesden, London, NW10-78Z. 01-965 0061.





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HOME More cuts in police ind fire services will be inevitable'

T DAVID CHURCHILL LABOUR STAFF

DEPARTMENT of the. The local euthorities fear that ronment bas warned local the Government may impose orities and unlons that another small cut in its present her cuts in police, fire, and 61 per cent, contribution to rele-it services will be inevitable vant expeoditure and this will the next financial year, in be one of the central issues et i of the authorities' strict next Friday's meeting between rol on spending. the local authority associations is warning is contained in and Mr. Pater Shore, Environ-emperature program by the ment Source authority and the second

envaring is contained in end air. Friter Sobre, Environ-emorandum prepared by the ment Secretary. aroment as a besis for its The Department'a memoran-tiations with the local dum also analyses in detail the unities end trade unions on possible effect of financial annual Rate Support Grant restraint on various areas of lement, due to be announced locel euthority activity.

t month. he memorandum points out even on the most optimistic cast of council spending—it ects councils to overspend by over 11 per cent. in 1973-79 nere will still need to be man-'er reductions to achieve Government's expenditure from the capital programme. 'er reductions to achieve gets taid down in last ruery's White Paper. Officials have renorized that ledges the difficulties of this back of the manower reductions."

nual pay negotiations to-day, envisaged is 7.5 per cent." d local authorities, that in . The memorandum points out ite of the improved economic that as local authorities beve uation the Government is already decided to give bigher termined to maintain its tight support to bus subsidies, savings ntrol on public expenditure, will have to be found in road it also comes as Government maintenance and adm distration. inisters begin a series of Education: The memorandum eetings with the local authority suggests that local authority sociations end unions on the expenditure on education in spe and extent of central 1978-79 is "more or less on overnment support for local larget." This is expected to mean thic services in the next finan- a loss of about 4,000 teaching jobs.

British Caledonian's new service heavily booked

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH CALEDONIAN AITways has already received a large number of bookings for its new daily non-stop service between Gatwick, London, and 'Hnuston, Teras, which starts today,' using Boeing 707a to-day, initially

NEWS

The airline said over the week-end that more than 2,500 passengers had booked seats for travel in the last two months of this year, and the ronie's prospects " eppered to be excellent," with 69,000 passengers expected in the first

year. Most of these will be high-yield business travellers. British Caledonian was awarded the ronte nuder the recently-signed Anglo-U.S. Bermudi, Air Agreement. Until the antumn of 1980, it will be the only airline euthorised by the U.K. and U.S. Governments to operate non-stop passenger services on the London-Houston ruute. In 1980, however, the U.S. atarting e new nll-cargo service Cargo, the service will be once-weekly initially, offering shippers 39.5 tonnes of capacity on an all-cargo 707 jet.

The services, both passen-gers and cargo, are designed to benefit companies linking the oil centres of Texas and the North Sea, with links to other world oil centres also served by British Caledonian, includ-ter Marcia Libra with Alseria. In 1980, however, the U.S. will be allowed to license one of its own alrines to fly on the route in competition with British Caledonian log Nigeria, Libya and Algeria.

Sainsbury seeks more sites in North

By Christopher Dunn

SAINSBURY, the food retail between Houston, Prestwick and London. Called Texa-

J. SAINSBURY, the mood relati-ing concern with sales last year of £684m., plans to open super-markets in 16 Northern towns as part of a pusb oorthward, the biggest concentrated programme of expansion it has undertaken

as part of a push bordaward, de night when both sides agreed to Ar. Graham winder, briese of expansion it bas undertaken Medium-sized stores with e and senior union officiels will po-sales area up to 15,000 square to the Advisory. Conditiation and centres and edge of towns. They today fur informat talks. Will be built south of a line be-tween Lancaster and York, in 'have met since the unofficial pay tween Lancaster and York, in 'have met since the unofficial pay tween Lancaster and York, in 'have met since the unofficial pay tween Lancaster and York, in 'have met since the unofficial pay two weeks ego. Sainsbury bas been extending its trading erea in the North slowly for some years, and already has stores as fer north as Doncaster and Sheffield pert of the chain of 182 supermarkets concentrated mainly in the South and the Midlends.

Oxygen dispute FINANCIAL TIMES REPORTER PEACE HOPES in the crippling scheme which could give a British Oxygen disputa rose last further 5 per cent, night when both sides agreed to Mr. Graham Winfield, British meet. Oxygen Gases Division chief

Talks breakthrough

in British

Oxygen Gases Division chief

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For will still need to be man from the expital programme spendium could be contained as the work of the managed to set them together the contain the work of the managed to set them together the contained to set them together them together the contained to set them together the contained to se

Capital equipment without capital

fumes at has Labour insurance policy attacked by companies

BY RAY PERMAN

RITAIN'S seven largest insur- Labour policy was contained RITAIN'S seven largest insur- Labour policy was contained nee groups, have hit back at in a statement, on banking and he Labour Party's policy on finance, adopted at the 1966 con-alionalisation and direction of, ference. Although the Frime avestment, asserting that it Minister bas rejected nationalisa-alis to appreciate their respondion of major financial institu-ibilities to savers and ignores tions as an electoral albatriss heir contribution to the control and direction of invest-rennomy. ment was proposed by the Unlike the clearing banks, who Labour Party in its evidence to vere also named by the Labour the Wilson Committee. Valional Executive Committee. The booklet disputes the he insurance companies have Labour Executive's diagnosis not conducted an open political that lack of investment is at

Leyland scores at Earls Court

This week, the airline is also

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the insurance companies nave Labour Executive's diagnosis not conducted an open political that lack of investment is at sempaign against the proposals, the heart of Britain's economic To date their advertising has difficulty and that there is a siressed only the heafts shortage of institutional funds hrough by insurance. But in a evaluable to industry.

23-page booklet now being cir-culated, the policy is answered in detail. The booklet has been produced by the seven insurence groups-Commercial Union, General Arcident, Guerdian Royal Ex-change, Legal and General, the Prudential, the Royal Insurance Company and Sun Alliance. Although it deals with nationa-hsation, most of the argument

Although it deals with national inerce end industry. Insation, most of the argument The booklet adds that the concerns direction of invest-Labour executive chose to ignore ment, which companies see as that insurance was Britain's the more dangerous of the two biggest single net invisibla threats.

PPOINTMENTS **New International Distillers** posts

World's Lagest manufactures

INTERNATIONAL DISTILLERS Board. Mr. J. S. Espey, group ANB VINTNERS. The following marketing director, will also join eppointments are from November the main IDV Board. 1: Mr. R. M. J. Burr. at present managing director. IDV. Europe. Mr. Richard Wright has been will take on a new unpointment appointed chairman of BRITISH

eppointments are from November the main DV bosed. 1. Mr. R. M. J. Burr. at present managing director. IDV. Europe. will take on a new appointment as director of corporate planning MAPZE REFINERS ASSOCIA-as director of corporate planning MAPZE REFINERS ASSOCIA-tic development of the company's the non-executive position of chair-man of IDV Home Trade. Mr. T. F. J. Ambler will succeed Mr. Bull as managing the ntain IDV Home Trade, joining the ntain IDV Home Trade, j

Mr. Melcolm Bessant. divisional manager, and Mr. Jack Thirkell, sales menager, here been appointed to the Board of BESTOBELL INSULATION, a member company of the Bestobell ruup.

Mr. Hilton Elliott bas been appointed a director of ELLIS MECHANICAL SERVICES (INTERNATIONAL) and is responsible for the company's opperation in Qater and Sandi Tabia.

Mr. Vincent Manze has joined the Board of LYONS MAID as personnel director after working as personnel manager for tha health and chemical division of Cadbury Schweppes.

BRENTNALL BEARD (HOLD-INGS), insurance brokers, have appninted Mr. Ara Mertyrossian to the Board of their life and pensinns company.

Mr. Gordon Watson has been appointed to the Board of B.A.T. K. AND EXPORT).

Mr. Malcoim Allen bas been appointed a manager of the London branch of BANCO TOTTA ND ACORES.



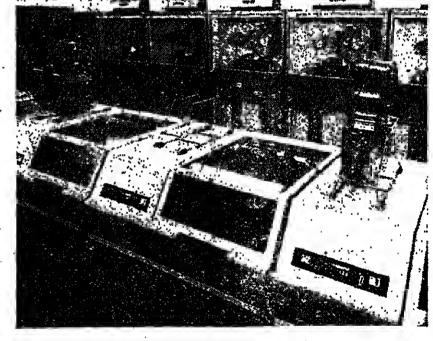
If your business is expanding, or if you'd like to replace outdated capital equipment, you could tie up a lot of money. Leasing is the answer. It's simple,

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the sinews of industry

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RENDON CONCRET Thame Bo Long

Wesbury, Bucks Tel Long Crendy;

ICI mater

has succes

in France

ICI HAS made a major through in France in the

of its Terram melded



£16m. Dubai soccer facilities Three jobs

THE overseas practice of U.K. hillity study was carried out by at Al Abali, on the Deira side architects Scott Brownrigg and APC International in the U.K. of Dubai, a third af Al Wasi, Turner, SBT Middle East, in and some of the detailed design and the fourth, to be started soon, association with APC loter work bas also been undertaken is at Al Shaban. national (Middle East) have been by Scott. Brownrigg and Turner in this conntry. Date of the stadia is within the spectators and floodighting while fourts to the stadia is within the spectators and floodighting while are already under construction. Preparation of the initial feasi- designed. A second stadium is at a total cost of about fl6m. THE overseas practice of U.K. hillity, study was carried out by at Al Abali, on the Deira side for Sir A. Manu survey, mapping and in extensive areas of the Eastern Province of Saudi Arabia. The contract value is about Sim. ALPRED McALPINE AND Water, by Groundwater Develop-Son (Southers) bas been ment Consultants (International) which SBT Middle East has also designed. A second stadium is at a total cost of about fl6m.

Preparation of the initial feasi- designed. A second stadium is at a total cost of about flom.

Houses in Lancashire Awards to

HOUSING IN Lancashire figures Partington is also one of six con-mainly among the latest con-tractors undertaking improvetracts awarded to T. Partington ment of acquired properties for aod Soo (Builders). Mancbester City Council. Its Already under way are con- initial share of the first pro-

tracts for the Guinness Trust at gramme (40 houses) is valued at Newbold, Rochdale (£1.5m.) aod £250,000.

for Oldham Metropolitan The company is also building Borough Conocli at Freebold 117 houses and bungalows for (1309,946) and Washbrook private sale at Astiey Park, (1931,139). Chorley, and will shortly start on The second stage of a bons- a further 70 at Clayton Brook, ing programme for Tameside while at Manchester Airport it Matemolitian Borough Covaril is constructing a school to the

Metropolitan Borough Council is constructing a vehicle park for has just started (£1.1m.) and Shell U.K.

Newcastle Metro award

CHARLES BRAND and Soo, a station portico has been com-

CHARLES BRAND and Soo, a station portico has been com-member of the French Kier pleted. Group, has been awarded a con-first stage of the contract is tract worth £2m. by the Tyne for the construction of subways and Waar Passenger Transport and an inclined cast iron liced Executive for the construction of tunnel, which will form an the Metro interchange at Central Station, Newcastle. Work on the site is expected Work on the site is expected Contract is expected Station, Newcastle. Work on the site is expected Contract is contract is been com-tothe Metro interchange at Central Station, Newcastle. Work on the site is expected Contract is contract is contract is been com-tothe Metro interchange at Central Station, Newcastle. Contract is expected Contract is contract is contract is contract is station in the building of a ticket hall and machine rooms. Contract is contract. Contract is contract is contract is contract is contract is contract is contract. Contract is contract. Contract is contract. Contract is contract. Contract is contract is contract is contract is contract is contract is contract. Contract is contract is contract is contract is contract is contract is contract. Contract is contract is contract is contract is contract is contract is contract. Contract is contract. Contract is contract. Contract is con

to start early oext year, once The contract also includes the the contract for the dismantling electrical mechanical and finish-Harbour of the existing Britisb Rail ing works. deepening

Nearly £6m. for Gleeson

IN NOVEMBER, M. J. Gleesoo of 44m. gallons and will feed the In Australia (Cootractors) will start on a main aquedoct tunnels which BOTH the barbour and the Si.9m. housing contract in Tam-will carry water, released from approach channel to the Londoo Borough of Croydon. for the Londoo Borough of Croydon. This is one of the larger of Several contracts and briogs the the dam will be 360 metres long are to be deepened onder a con-tract reported to be worth about total value to nearly £6m.

The Croydon job entails erec- 15 metres.

Ernest

project

Western Postal Region. Bristol, Study. Purpose of the study fs and worth around £713,000, is to evaluate the land and water for construction of a single resources of the Eastern Region storey motor transport workshop and to investigate the potential huilding, two-storey administra- for irrigated agriculture in the tion huilding and sorting office area. extensions at Bonhay Road, Hunting Survey's first task will

Exeter.

HIGGS and Hill Saudia has been awarded a frim. cootract for the construction of the founda-tions and superstructure of the

with a beight in the ceotre of tract reported to be worth about 15 metres. The cootract has been awarded Dolice

HUNTING SURVEYS has been rctained to carry out a large proretained involving air photography, and survey, mapping and the production of photo-mosales in extensive areas of the Eastern Province of Saudi Arabia.

be to prepare photo-mosaics of

This work which has already by the company of the six Industrial minerals investiga, cubic metres. Designed to started, is expected to last 32 Northern Emirates which fions will include the assessment the thrbines at the Cheylas months and will involve up to resulted in the location of of suitable materials for the station nearby, it is sided 20 expatriate land surveyors at deposits of copper, chromite and development of industries based bed of an ancient glacier en-

Francest Dester.
 Another job, valued at some singlestorer, after the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall-scale plants the land area of the British fales incredisting stall sta

Use of Terram, which is

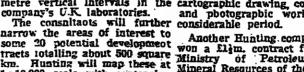
tions and superstructure of the Holiday lon Hotel in Jeddab, reinforced concrete foundations Saudi Arabia, for Arabian Hotel and ground slah, steel frame with aod Catering Company. The new botel will have 486 hedrooms. Consulting eogineers for the Partoers International and the been awerded a 5362,000 contract Green Partnership. Heatthe claims. The material, our south Weles, bas made to be A cootract worth about Sussex, for the South West a. variety of problems f430,000 has been awarded by Thames English Industrial Estates Cor-Authority. The contract is due fusing togethar a mat of i poration to William Hali and o convert a 112,000 square feet it-storey office block inter a new Listorey office block inth a new Road. Bootle, Lancs. besdquarters building for the Road. Bootle, Lancs. Greater Manchester Police North Bedfordshire Borough a contract worth £273,835-by horizontal drainage layers Anthority. Chester House, in Boyer with A. Monk and Company, the erection of an Eventide 10 kilometres of access Street. Stretford, was originally valued at £225,220 for the deve- Home at Dyce, Aherdeen. by the Greater Manchester Course in Barkers Lane, Bedford. by the Greater Manchester Course in the barkers Lane, Bedford.



The Croydon job entails erected to take two of houses and fats and car parks and is expected to take two water Authority is from the North West Dredging (Fy) of Australia methy be is jointly owned by HAM Dredging of 10^m, cubic metres defined to take the contract are from the North west distances and take and heat and heat and the contract are from the North west distances and take and heat and take and car parks and is expected to take two water Authority is for the construction of Airs Holin Dam which is part of the transfer Authority is for the construction of Airs Holin Dam which is part of the Kleider water authority is for the construction of an explored to the basted west west of the basted west west of the basted west west west and heat and



£43m. Middle East land surveys



LEGULUY The way to build homes with electric heating that makes them cheaper to construct and economical to run.

Homes that are cheaper and easier to build. And easy and economical to run. These are the big advantages of building the Heating Plus way.

What is Heating Plus? It's Electricity's name for the cost-effective combination of electric heating plus extra, integral insulation. Cost-effective for house builders, because the total installation cost (heating system, insulation, labour) can be up to 25% less than for systems using other fuels. And cost-effective for occupiers, by giving them the extra cleanliness and convenience of electric heating with the most economical use of energy,

Flexible, controllable heat.



Heating Plus offers you a more flexible choice of equipment and installation options than any other fuel. Systems include radiant ceiling heating, with its quick warm-up and room-by-room controllability; Electricaire warm-air ducted heating, running on cheap off-peak rates, and electric storage radiators-the ideal 'add-on' system for

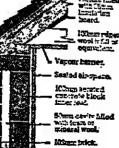
growing families. No problems with flue locations or piping runs, And each system can be regulated with easily operated time and thermostat controls.

Clean, convenient water heating.

Heating water by electricity is the cleanest, most convenient most reliable method of all-and Heating Plus offers a wide range of options. These include 'point of use' units for sinks and baths; instantaneous shower units; and central storage systems with two immersion heaters to run economically on the White Meter' tariff.

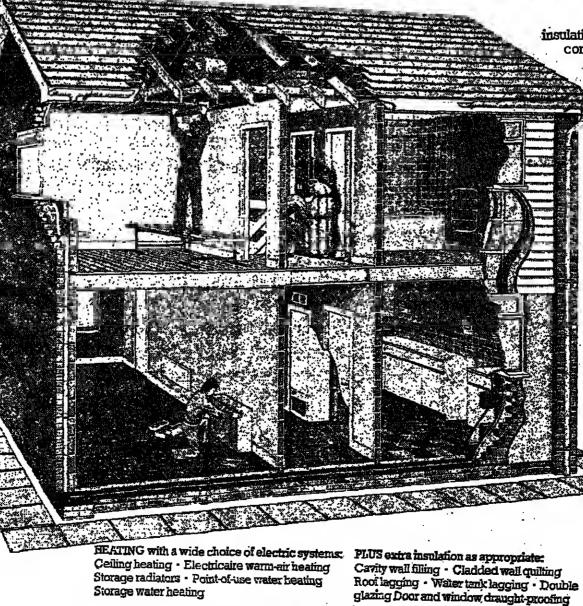
Extra insulation.

Heating Plus begins where the Building Regulations leave off. It provides for extra insulation where most neat would otherwise be lost, That includes additional roof



iacor boerd

Composite Mustalicus showing the full choice of Heating Plus options. Consult your Electricity Board about the best combination for your project.



insulation. Insulated external walls-either cavity mill, or dryconstruction quilting. Plus further options such as double glazing and door and window draught-proofing. Yet because of the moderate cost of electric heating equipment, the overall cost can compare favourably with other systems using less insulation.

Compare the costs.

Here's a typical example, for an 80m² semi-detached house* The capital cost of fuel-fired, piped central heating and indirect water heating, with insulation to Building Regulations, is around £750. For a system of electric storage radiators, panel heaters and water heating, plus <u>extra</u> cavity infill and roof lagging, the current capital cost is only around. £550. And the estimated annual running costs, allowing for varying lifestyles and comfort requirements are both within the range £140-£160.

Plan now for Heating Plus.

Heating Plus offers you a great new opportunity to build comfortable, attractive, <u>economically-run</u> homes. Your first step is to contact the heating expert at your Electricity Board Equipment installation, plans, costs-he can advise you on them all. Ask him for full details today.

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Ken Jeremy Littlewick Green 2166	David Scorah Leeds 892123
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Ian Crichton Bristol 26062	Derek Rowan Newcastle 27520
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Les Crix Ipswich 55841	Ron Pitches 061 834 8161
East Midlands	South of Scotland
Andrew Jones Nottingham 269711	Bill Archibald 041 637 7177
Midlands	North of Scotland
John Elliot 021 423 4000	Tom Marin 031 225 1561

It's good sense to build the Heating Plus way.

BUILDELECTRIC



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LABOUR NEWS Miners to receive output Teachers plan details to-day

BY DAVID CHURCHELL CABOUR STAFE

Details of the scheme, which Mr. Arthur Scarsgilt, president council voted 2-1 in favour of could give miners rises of £3.50 of the Yorkshire miners, yester, the scheme for which Notting-a work or more and take the day accused the National Coal banshire bas been campaigning heat out of their 90 per cent. Board of "bombarding his for 11 years

act on cuts in 1,700 schools

vacancies, says the uoion.

worst-hit education the scheme for which Notting-The anthorities are in Birmingham, Oxfordshire, Reot, Avon, Surrey, Warwickshire, Bockinghamshire, and the London Borough of Berley.

heat out of their 90 per cent. Board of "bombarding bis for 11 years "" touded in copies of the unioo Mr. Scargill warned manage-the coalfields today. "" the coalfields t

orest 14 apcsds. Red. 26 10.77

Callaghan promises co-operative agency

BY OUR LABOUR STAFF

The Government is to intro-duce legislation in boost the development of co-operative enterprises, the Prime Minister-announced over the week end. Mr. Callaghan chose the 60th anniversary rally in London of

the Co-operative Movement to aunounce the Government's intention of setting op a Co-nperative Development Agency. The move was recommended hy a working group whose report was published last week. The Frime Minister

said legislation would be introduced as soon as Parliamentary time became available. Initial talks with the Liberals

had given him grounds for hope that they would be will-

hoge to give support. Mg to give support. Mg Callaghan said examples of cooperative housing agen-cies, agricultural and horticul-tural cooperation, and co-operation in fishing and the credit union league all combined to indicate increasing interest in this method of organisation.

Epping Standads. Red. 3.3/78 4¹⁰ and F. and C. Eurotrust 0.359 Farching Standads. Red. 3.5/78 4¹¹ and Glasgory, Standads. Red. 3.5/78 4¹⁰ and Graban Rouse 1.59 H.T.V. Non-Vig. Ord. 49 Mington Standads. Red. 3.5/79 4¹⁰ and amount 10 and 40. Set. 3.5/79 4¹⁰ and another 10 and 40. Set. 3.5/79 4¹⁰ and

"It is our strong view that successfully organised and conducted producer co-operatives early oext year for conversion and common ownership enter- electric track for the Metro.

L. Res. 1.5p 4. Ord. 4p 45. Red. 3579 40 boc 584. Red. 25479 5 bor 54. Red. 3573 40 boc 54. Red. 3573 40 boc 578 40 boc

prises may offer a solution to the problem of encouraging all those who work in an enter-prise in the pursuit of under which should be complewhich shound we compared mentary, but which too often

are opposed." There had been a mined record in the experiments in save companies that were poing under. Mr. Callaghan remained convinced, however, of the poin co-operatives could play in industrial management and iob creation. They, were an alternative form of public ewnership to which the Labour Movement sometimes paid in-sufficient attention.

Metro ban

to continue MORE THAN 1,000 business are to continue to boycott the £160m Tyneside Metro scheme, in splie of being offered a new agree-ment sateguarding jobs. They may also refuse to rim extra bus services which will be

DIVIDEND # INTEREST PAYMENTS Albert Day 1.2850 Asb and Lacy 3.0450 Associated Dairies 0.432550

and lot. Trest 2.7. (William) Sobe Rec. 77-71

2,215

needed when rail lines are closed early oext year for conversion b



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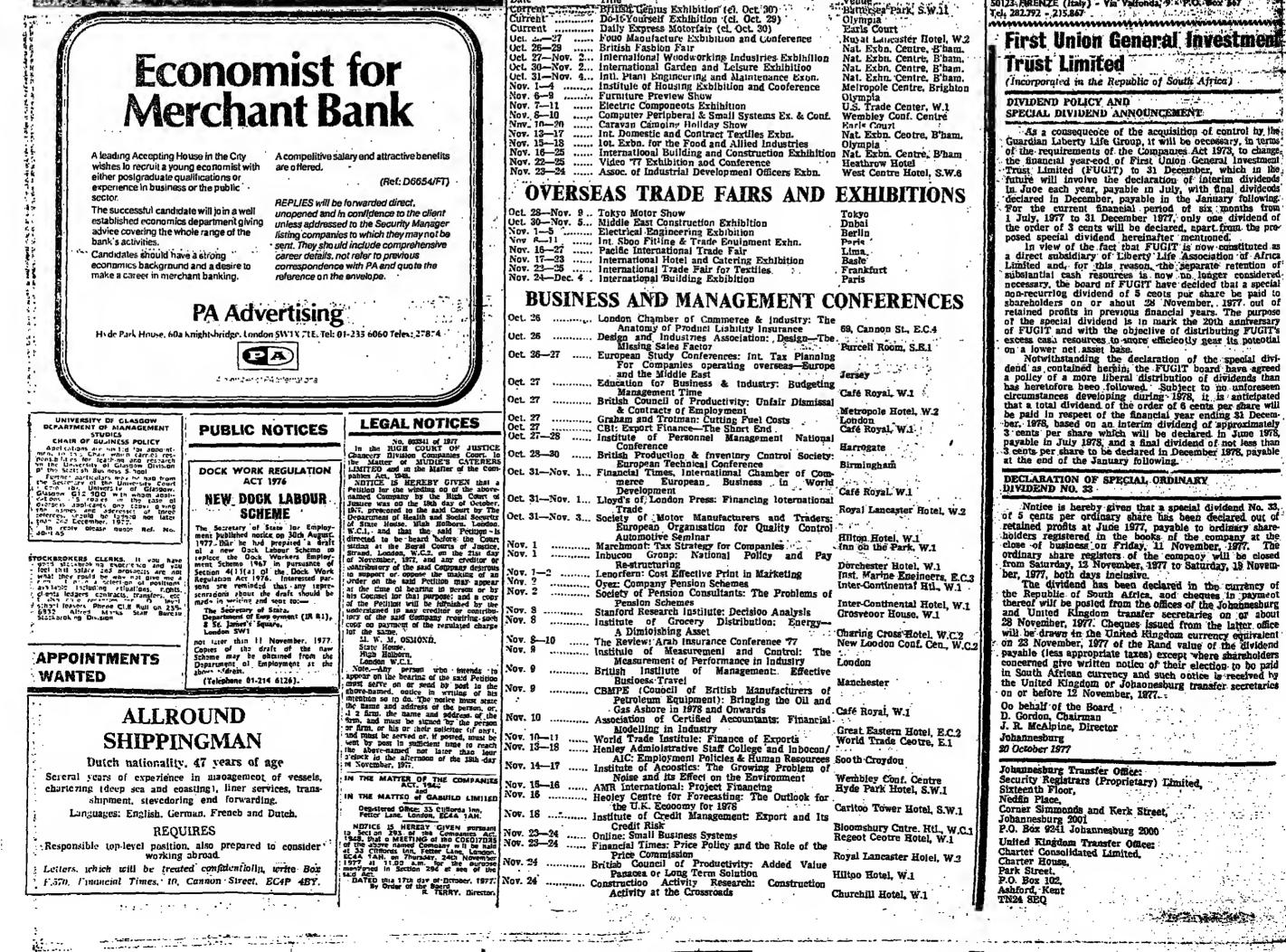
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هجذا من الرجل

WEEK'S FINANCIAL DIARY

The following is a record of the principal husiness and financial Trust Union engagements during the week. The Board meetings are mainly of yotoNO & IN for the turpose of considering dividends and official indications are not always available whether dividends concerned are interims of Berry Pacific Fil. finals. The sub-divisions shown below are based mainly on last alaby 14'societs. O year's timetable. Aster

Patarson Zochonis Unitad City Meschanas Laikrims: Associated Loraire Crossland IR. 22d A. G.J. Harrison City (Free Meschanas Marine City (Free Meschanas) Meschanas) Marine City (Free Meschanas) Marine City (Finals: Althe Car Auction onland Obstitiations Sinland Electronics with Atlantic Sociality Interints S.G., Interochiopal I sh Investment with Marris Marcing simestment Trust During Groups Sitel Doublars DivideNIL & INTEREST PAYMENTS DIVIDENIL & INTEREST PAYMENTS DIVIDENIL & INTEREST PAYMENTS All 125 Accel and Site 3 Sitel Contemportal Sites Sites Birbirtalted Engineering 1,1320 Declare University 11450 Macharson (Ocnaldt Ln. 3%pc Newbols and Burton 1,19790 Saville (Gorcon J.) 1.0549p Sacha C.440 Youghai Carpets 2,040p Disloma invest, 2,31855, 766Pt, 2,459 53/ard Metzerilla 55 Hesnon (Alcanitari 1,55 Hesnon (Alcanitari 1,55 Ingenation) stores Lns, 2% 5% and WEDNESDAY, OCTOBED 28 COMPANY MEETIHGS— Associated Damos, Lends, 2.30 Crisby House, 14, Nicholas Lare, 12 State Janes IA, A.I. and Shipman 1.650 A sconcel: J 37390 A statist (Knuthy Addition 0.0750 R Seco NV. Grd, Br. FL7.6. 5.10 Shrs. Rea. In the name of Nat. Prov. Bind-thommers: Light FL0.70, State names FL0.76 United Tin Acas ip 12 Excalibur Jowellery, Birmingham, 12 F, and F, Eurorust, 1.2, Laurence Pous ney Hull, E.C., 12,300 Luniond, Winchester House, E.C., 10.30 Walker Jamzsi, Goldsmith, and Silver smith, Century House, Streatham, 5.W 12 TO-MORROW CONFANY MEETINGS-Ic a, Wintester House, EC. 12 T. Japan Iniest, Trust, 10, Finsbury Circus, E.C., 12 Hold.nos, 23, Fenenurch Sirens, E.C., lokal Tra engoourne peedwall Gear Case Vestern Dooars Tea Internet

tardo Engineers, Ketiners, Romilly 20400 MEETINGSand lovestment Trust

APPOINTMENTS

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Trust union Olylocen0 & IN720EST PAYMENTS-A.P.V. 4.10440 Berry Pacific Fd. 20 cts. Berry Pacific Fd. 20 cts. Berwick-apon-Tweed 14 spc8ds. Rad 20:10 77 E7.2947 Justy 14 spc8ds. Ord. 20 10:77 E7.2947 Brackment 14 spc8ds. Red. 25:10:77 Rad 20 10 77 £7.2947 Red. 25-10 77 BOARD MEETINGS Bratinell 14 aprova. 57.2047 Brent 14 aprobas. Ord. 26/10 77 57.2947 Brent 14 aprobas. Res. 25.10:77 Finalist argess Products awrence (Watter)-: icKechnia args son (S.) synal Cons. Land and Homer Coro. 7.5 cts. t4 apc8ds. Red: 26,1077 Transval Cons. Line Walker and Homer Interimet. All.ed Irish Banks Boot (Hamre) Filehity Radio Filehity Radio Fileht Refuelling Greenbank Ind. Striat Hengerson (P. C.) 26 10 77 14 mcBds. Red. k 14-pcBds Red.

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Warrington 14'socBds. 0ad. 25:10.77 Weeks Associates 0.59 Whatman Rerve Angel 2.2380 Woodspring 14Jac.Bds. Red. 26 10.77 57.2947 E7:5947 THURSDAY: OCTOBER 27 COMPANY MEFTINGS-Amber Osy Chartbill Hotel, Pr 5043re, W. Chartbill Hotel, Pr 5043re, W. Bristol, 3 30 Unra Holdings, Winchester House

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Guisness Pest, Winchester House, 6 10.30 Parker Timber, Erith, Kent, 12 Second City Properties, Bermingham, 11 7or Investment Trist, Swansea, 10.15 Wood Ratterw, Nettingham, 12.30 BOARD MEETINGS-Haswarth (J.1 Woodrow Wyatt Interings Allebone and Sons Clayton and Son Gerrs Grass Melville Bundas and Whitson Sonthan Ontario Investment Solak and Son

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BY DR. DAVID CARRICK

Women: a highly personal view

Y EXPERIENCED writer has lended to militale against under certain circumstances but we that it is impossible to the interests of the very gender infuriating to mee in unromantic Whereas it was designed to assist. sise every reader.

rest every reader. Whereas it was designed to assist. me readers are only too ready rificise, very few find the womeo are exactly the same is, is back goodness, patently absurd of the most important and least on anatomical, physiological and womeo are exactly the same is, way human nature works. Not infrequently I have been ten to task for falling to write at women io the world of the world of the size stamina and are basic ally stronger as evidenced by their superior longerity and a most sorry to say, is singularly A major reason for avoiding As to intelligence, nobody set and a too be the size size and the intelligence, nobody situations. Whether or not a woman be an executive or a secretary (one of the most important and least on anatomical, physiological and appreciated roles in business), she may get married. She then suffers the stresses of work, travel and, at the end of the day, the travail of bousework: strains few men could endure for long. If, as is quite natural she bas childreo, ahe is faced with the fearful choice of being a com-plete mother or leaving her a intolerable decision. A major reason for avoiding situations.

ao intolerable decision. A major reason for avoiding As to intelligence, mobody Maybe it is because of this c topic is a personal dislike could say that, taken all in all, that most firms have no career-i joining io publicity on a any demonstrable difference structure or, at best, an apology bject which has been over exiats; but only a fool or a for one, in the case of female and has produced ludis immediate and employees, which is most dis-and has produced ludis immediate and employees, which is most dishars and has produced ludi-women are psychologically or couraging and frustrating to the ous results—like tha remark emotionally ideotical . and career girl whose ambition may be legislation that forces life would be very duli if they be withered before it is per ivertisers to avoid specifyiog werc. mitted to flower, with the result

issolities which may aggive plan but failed by females because of insolities which may aggive plan but failed remember that insolities which issolities which may aggive plan but failed remember that issolities which is which is a subject of their unique and essential Finally, reverting to the in- the more physiologically stable as, by and large, women teod to be more loyal and devoted to the survey eightraced 580 "... an calling a human a "thing," ated bormonial onslaughts to monal fires of woman are less Thus, any man who has duty than men (as well as being "Unfortunately the result of which they are subjected, one docile lhao those in man, it has women working for or with him more decorative), for the other disposition of the survey eightraced for the survey eightraced for the survey eightraced for the survey eightraced for "Unfortunately the result of which they are subjected, one docile lhao those in man, it has women working for or with him more decorative), for the other executives, of whom 1.580 had disposition the survey eight as the survey eight for the term of the survey eight for the survey eight for the term of the survey eight for the survey eight for the survey eight for the survey eight for the term of the survey eight for the survey eight for the term of the term of the survey eight for the survey eight for the term of term of the term of the term of the term of term of the term of the term of term of the term of t campaign and rungs is that can hardly expect, far less de to be remembered that, periodic may expect some of them to be 27 days, he is greatly in credit director status. It shows, for floom plus sales commands a priving developments. Company of benchis field there were no surger to plore, their mercurial character ally, women may suffer concluses efficiant and more irritable and should cousider himself a example. that while the average median of £9,708. Cost account- vars remained the most fortunate being. Unfortunately the result of which they are subjected, one docile inao those in man, it has women working of them to be 27 days, he is greatly in credit e campaign and rulings is that can hardly expect, far less de to be remembered that, periodic may expect some of them to be 27 days, he is greatly in credit e campaign and rulings is that can hardly expect, far less de to be remembered that, periodic may expect some of them to be 27 days, he is greatly in credit is e campaign and rulings is that can hardly expect far less de to be remembered that, periodic may expect some of them to be 27 days, he is greatly in credit is a should cousider himself a



tvertisers to avoid specifyiog werc. x las well as origin and When one considers the prob- that much valuable talent is lost mood-swings and depression: is sensible, he should not com-ligion) and substituting lems faced by females because or dissipated. disabilities which may aggrieve plain but rather remember that mood-swings and depression: is sensible, he should not com-frequired forty in counter in source and with sales of over zioona. The part of the source of the mark aggrieve plain but rather remember that effects of inflation over the past ratio is only just over 3:1. of these surveyed in cach the mark physiologically stable as, by and large, women teod to four years.

Variations on a prejudiced theme

a mer Labour cabinet minister "profoundly inefficient." Britain would have to utilise Mr. Prentice, who was special already culoted foreign countries, foreign countries, "Millions of wc

cascading" out of Westminster going to need greater skills in wanted to give the job to a 1976 sixties relisbed retirement. They against their will, which dis-cascading" out of Westminster going to need greater skills in wanted to give the job to a 1976 sixties relisbed retirement. They against their will, which dis-traction out going to need greater skills in wanted to give the job to a 1976 sixties relisbed retirement. They against their will, which dis-traction out going to need greater skills in wanted to give the job to a 1976 sixties relisbed retirement. They against their will, which dis-traction out going to need greater skills in wanted to give the job to a 1976 sixties relisbed retirement. They against their will, which dis-traction out going to need greater skills in wanted to give the job to a 1976 sixties relisbed retirement. They against their will, which dis-traction out going to need greater skills in wanted to give the job to a 1976 sixties relisbed retirement. They against their will, which dis-ears. He added that sooner or simply cannot afford to discrim-ing operation would be necess the workforce. The same content the same going to need greater skills in wanted to give the job to a 1976 sixties relisbed retirement. They against their will, which is 13.5 per cent, about teaching old dogs ence that the bighest number of or circumstances, will always be ago operation would be necess the workforce. The same four years of the faults were told that face and sex did no knows eridenties to suggest 65 th 66 age range. The based been built into them is not form the only grounds for that would be would be would be would be the same four years.

bat had been built into them as not form the only grounds for that hose in late middle age are, ..., Mr. Hobman said it would be result of over-hasty drafting, discrimination in employoient, any less able to learn the naive and urresponsible to sug-At the same time it would be Mir. David Hohman, the director young. In fact experiments gest that all older people had

To is mong for any industrialist to of Age Concern; Said there was have shown that although their an inalienable right to go on xpect that anti-discrimination a growing tendency for working immediate shoorption may working, regardless of whether that anti-discrimination a growing tendency for working immediate shoorption may working, regardless of whether that anti-discrimination a growing tendency for working immediate shoorption may working, regardless of whether that anti-discrimination a growing tendency for working immediate shoorption may working, regardless of whether that anti-discrimination comminated against on the basis powers of retention are consider and movement from below and that in the provide the short of the sh

bow to concentrale their know it was equally irresponsible to "The practice of age discrim- ledge for passing an examination asy that the answer to the prob-

stive party, last week accused the skills of the entire work-dustry of failing to take the force in order to achieve the for able meo and women in Mr. Hobman admitted that ititative in techning regist and force in order to achieve the their distinct and seventies to dustry of failing to take tha ititative in tackling racial and stual discrimination; at work Mr. Prentice, who was speak-already existed in certain ag at a coolectence on discrimina-to continue. to work, be said, ties but then so did some age of 70, 60 or, increasingly, the example, the managing the for able meo and women in Mr. Hobman admitted that their sixtles and seventies to aome older workers bad disabili. from the score altogether at the the example, the managing the continue. to work, be said, ties but then so did some age of 70, 60 or, increasingly, the four society, work and a U.S. at 50. already existed in certain foreign couotries. The fittes and forties, for in state commission on buman "I could give a catalogue of troller's expanded from £2,560

as one of the main reasons below their terms, and many knew of one young graduate and bad equally good. If not lowarda those who happen to have reached a quite arbitrary have reached a quite arbitrary have reached a quite arbitrary

lem was to remove the "old"

the fiftles and fordes, for in state commission on puman "I could give a catalogue of troller's expanded from £2,560 modern aociety, where does old rights survey, carried out in the ways in which a society that in f4.356 Thus, the differential workers were as able as younger racially in sexually prejudiced, over 2:1, a contraction of nearly prentice said, "And many knew of one young graduate and bad equally good, if not nowards those who havenen in the set of one young graduate and bad equally good, if not nowards those who havenen in the set of the set o

The managing director needs a £30,000 rise

BY NICHOLAS LESLIE

THE TOOLMAKERS' strike rose by 96 per cent. Thus, sug becefited by such a acheme earlier this year at British Ley- sests lobucon, if a macaging This illustrates land highlighted a grievance director were to make good the increased cost of such pensioos about the way long periods of erosion resulting from increased to the companies concerned, to pay policy and general wage res- living costs he would oeed to gether with pay policy con-traint bad eroded the pay differ get an average net salary of stratots on oew schemes being entials between skilled and £13,105, which would gross up introduced, have proved an unability unability of the set and the set of unskilled workers. 10 £44,370 effective brake. In contrast, though, the intro-

The erosion is one confined in Fringe benefits that section of the working population, however, as a salary Statistics illustrating the loans by survey published last week rewards given for varying levels employees has not put a comment Consultants, pointed differential between senior 7.2 per cent of these surveyed managers in small, and medium, were given such a form that the surveyed steel comparison of the surveyed managers in small, and medium. clearly shows. The survey, pubsized companies compared with year the figure rosc to 9.7 per those to extremely big concerns cent. executives had managed in executives national managed in those to extremely big concerns tent. break the Phase Two pay code, is out very large. Managing A feature about the distribu-Al the same time it illustrated directors come off best, but tion of low interest loans was directors come off best, but tion of low interest loans was how substantially the difference of so, with a median salary that they were most concentricals between different levels of of 58 676 for such a median salary that they were most concentricals between different levels of of 58 676 for such a median salary that they were most concentrical salary they are the salary that they were most concentrical salary that they w tials between different levels of of £8,676 for such a position in trate among various categories management had been eroded a company with sales of less of sales and marketing execuand how in some cases enorthan fitm, comparing with a twes, ranging from 14.9 per mous increases in pay would be median of £26,000 for companies cent. of them to 16.5 per cent. In required fully to counter the with sales of over £100m., the the main, less than 10 per cent.

companies of under £Im. sales such loans, the median is £5,375, while the Elsewhere in the tringe same position in a company of benefits field there were no surdirectors rose by 42.9 per cent pany get £4.219 and in a £100m. lunches and life assurance In the four-year period to July plus company they receive cooling a close second and third. 1. 1977—from £10,003 to £14,299 £8,126. There was a continued decline in -production controllers at the The effect of legislation on share option and purchase lower cod of the executive pay fringe benefits is clearly shown arhemes. scale saw a rise of 77.1 per cent. with Top Hat pension schemes. Surrey ut Executive Solories in average salary from £3,133 to Whereas just over a fifth of and Fringe Benefits, Inducon/

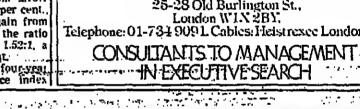
£5.547. As a result, the gross those surveyed received such a AIC Management Consultants. R. REG. PRENTICE MP; the not merely immoral, it was also called it, was not against the cases the young merely learo maintaining key positions. Yet differential between the two pensim in 1975, only about 15 197 Kuightsbridge. Lindon, bow to concentrale their know is was solubly irresponsible to narrowed from \$2:1 to 2.5:1, a per cent. of the latest sample S.W.7, price Lindon. contraction of almost a fifth.

After tax, and taking a married man with two children as

regislation as the Equal Pay Act, the Sex Discrimination Act and the ladder from those being company after only a year. This special privileges in employ-the managing directors and the ladder from those being company after only a year. This special privileges in employ-the managing directors and the ladder from those being company after only a year. This special privileges in employ-the managing directors and the ladder from those being company after only a year. This special privileges in employ-the managing directors and the ladder from those being company after only a year. This special privileges in employ-the managing directors and the ladder from those being company after only a year. This special privileges in employ-the managing directors and the ladder from those being company after only a year. This special privileges in employ-the special privileges in employ-the parable ability. The future the U.K. is it was because the company the future the U.K. is it was because the company cascading" out of Westminster going to need greater skills in wanted to give the job to a 1976 sixties relisted retirement. They are diverted from the special privileges in employ-the parable ability. The future the U.K. is it was because the company attraction with the give the job to a 1976 sixties relisted retirement. They are allede of amployment ind we graduate whose academic fram welcomed memory bill. Another example given is be

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duction in the 1976 Finance Act

of a penalty on low interest

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Periods ended Septem		hird Quart		. 1	line Mont	15	
Net Sales Operating Income Operating Margin Pre-Tax Income Pre-Tax Margin Taxes After Tax Margin Earnings Per Share Average Common Shares Out- standing Closing Price P E Ratio flass 12 months EPS)	1977 \$200.573 \$ 31.978 15.5% \$ 27.011 13.1% \$ 8.536 \$ 18.475 8.9% \$.56 33.010 \$ 35% 16	1976 \$170.024 \$ 25.719 1 15.1°5 \$ 19.586 11.5°5 \$ 5.416 \$ 14.170 8.3°6 \$.44 32.095 \$ 443 26	Per cent increase 21% 38% 30% 27%	12.8% S 24.426 S 54.433 8.8% S 1.65 33.010	1976 5486.627 \$ 70.964 14.6% \$ 58,499 12.0% \$ 15,568 \$ 42,931 8.8% \$ 1.34 32,095	Per cent increase 26% 35% 27% 23%	
	· ~-•	Nenol Labo Baxter Par field, Illinois	rk war.	JC.	• • •		· .

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Monday October 24 1977

expenditure

BESIDES taking a view abont among members of a Labour the size and content of the Government. It strikes right economic package the Chancel- into the heart of the debate decisions about the level of currently being dehated about to come. public expenditure which it bow the apparent benefits of would be desirable to plan for North Sea oil should best be over the next few years. The used. The reductions in public need for these decisions would spending which Ministers public expenditure which it bow the apparent benefits of need for these decisions would spending which Ministers ment will begin e series of Against such a background, have arisen anyway at about agonised over in 1975 and 1976 meetings to try to reech agree- the suggestions for the industry this time of the year as part of were ultimately designed to ment on a common strategy for contained in the NEDO study the normal annual review of reduce the proportion of the tha growth of one of the most would appear to be guaranteed public expenditure programmes. gross domestic product which is vital areas of the industry, a cool reception by the plastics But this year's exercise has takan by public expenditure plastic materials. But already manufacturers. been made somewbat more (on the new definition) from the omans are not too promis- well cite the current sorry state ing of the British Steel Corporacomplicated by the loose ends about 45 per cent. in 1975-76 which were left over from last to about 42-43 per cent. in 1978-The meeting of the petro- tion's finances as evidence of 1979-or. if transfer payments year's review.

The reductions in the pre- are excluded, from about 264 viously planned levels of public per cent in 1975-76 to about 23spending which the Government 24 per cent. in 1978-79, which then made as part of the run up would be about the same level to the negotiation of the IMF as in 1971-72. Not unneturally, loan were concentrated upon the some Ministers are now urging two years un to April 1979, that after a period of severe Ministers had neither the time cuthacks public expenditure nor the inclination to set about should be allowed to grow adjustine the figures for the two rather faster than the Treasury subsequent years which reflected has proposed, at the least hy the more optimistic assumptions enough to prevent any further underlying the previons year's decline in its overall share. review. However, meny of these

old spending programmes were Looking ahead

e warning against taking resisted. It is by no means cer-ments if it is to be in a position with fast growth rates, nn-ket, but the McKinsey report involved in expanding capacity surplus, and then accelerating ont on market opportunit literally the sharp rise after tein thet the economy will be to balance its trade with the SAN Taken the started polyesters and ABS/ bas modified this and takes of them market, and this towards the taget of a balance its trade with the SAN Taken the scheme of them market, and this towards the taget of the scheme of them market, and this towards the taget of the scheme of them market, and this towards the taget of the scheme of them market, and this towards the taget of the scheme of them market. April 1979 which some of them growing as rapidly by the end implied. EEC by 1990. implied.

Resources

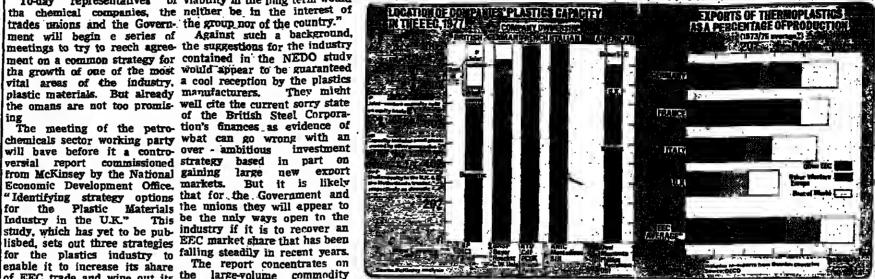
The Issue bas now re-surfaced, by the experience of medium-The Treasury proposal, which term forecasting and resource bas emerged from the public ex- alloration in recent years was cent. a year. This would not be end the use of the contingency growth rates, second only to propylene, which provide its stantial new capacity through the middle, enough, however, to avoid the reserve as an operational instruneed for some significant reduc. ment may have improved public makers of synthetic fibres. But processors on the other, who the present high degree of overtions in the by now bighly spending control in the short whatever its problems in consume its products. In the capacity is likely to persist well notional figures for 1979-80 and run. But, as we have seen many Europe, in the U.K. the develop. U.K., the industry is dominated into that decade. 1989-81. Departments bave times before, it is much easier ment of the plastics industry is by three producers, ICI, BP and accordingly heen asked to in to stimulate an increase in pub- seen as one of the best ways Shell, which together account for the industry in the U.K., to make the necessary reduc, the brake, especially over that North Sea oil and gas. capacity: The only significant capecit tions. What is more, the part which is undertaken hv If the country is to achieve foreign involvement in the U.K. U.K.

The North Sea opportunity for British plastics

BY KEVIN DONE, Chemicals Correspondent

BY REVIN DORE, Chemicals sourcespondente BY REVIN DORE, Chemicals contrespondente by the UK share of EEC as far local consumption, while by 1990 Western Europe could so quickly. And the ment's industrial strategy are spelled out and income of plastics materials continental producers only instity building any need new capacity to produce accepts that the UK for ment's industrial strategy are spelled out and industry's worries to meetings fell from 22 per cent. In 1963 to easily justify building any need new capacity to attract sufficient news ought to be in the chemicals of BP employees recently: The I3 per cent in 1975. About 30 capacity. If the UK, with a strong position EEC trade by 1990 and industry: in marked contrast to point at fashe is whether in per cent of UK production has market its products effectively. UK, with a strong position EEC trade by 1990 and the decline in many areas of circumstances of unsatisfactory normally, been exported, but says the report, it could pre-industry in recent years, profitability it would be right only a small share goes to the empt its competitors, because it consider more capacity in this influences. The declines in the chemicals influences the declines in the same four products. the chemicals sector can boast to commit funds of this magni- EEC. In 1972, for example, the would have extra capacity avail- area for export as well as must be made by poten a record of growth rates well tude to the chemicals sector, main European producers beld able to satisfy a Continental added home consumption. vestors. The most import vestors. The most impor McKinsey suggests that the these would involve above the average for the rest The North Sea money is just widely different shares of the demand growth that might of manufacturing industry, con- as much a short-term bonanza markets in the other EEC otherwise have been met by new industry faces three basic ment moves the enter a short-term bonanza markets in the other EEC otherwise have been met by new industry faces three basic ment moves the entermined and the other entermined a economic package the Chancel- into the heart of the debate lor will be announcing on about the respective roles of Wednesday, Ministers have also public and private expenditure been having to brace themselves in a "socially just society." It for some politically sensitive also raises issues which are decisions about the level of currently being debated about to come. necessary to maintain their own cent. the EEC will be lost, the report companies (operating as they to build few petre

Last year, the sector working states bluntly. But it is quick do on a European rather than can best be used then



export

Intermediates' capacity i improvement in the s ing construction industri record on plant con times.

> Philip Blandry, ind tions director of ICI chemicals division, has Sea will "shortly be ring petrochemical plants." league Dr. Vic Cove, of Mond Ortsion, ha company's business an ment committee that ICI is actively at how North

for the plastics industry to falling steadily in recent years. enable it to increase its share The report concentrates on of EEC trade and wipe out its the large-volume commodity substantial trade deficit with plastics, low and high density It polyethviene, polynropylene, centres on the overriding need polyvinyl chloride (PVC), poly-

products hald more thao 80 per the Community. cent. of the European market

grow between now and 1990.

It draws a contrast, bowever,

accordingly heen asked to in- to stimulate an increase in puo- seen as one or the best ways one, when the seen as one or the best ways one, where contract of where currently planned. McKinsey maintains that the dicate how they woold promose lic exbenditure than to apply to benefit from the discovery of for about 70 per cent of where currently planned. McKinsey maintains that the dicate how they woold promose lic exbenditure than to apply to benefit from the discovery of for about 70 per cent of where currently planned. McKinsey maintains that the dicate how they woold promose lic exbenditure than to apply to benefit from the discovery of for about 70 per cent of where currently planned target of balancing trade with the brake especially over that North Sea oil and gas. capacity. The only significant capacity is unlikely to satisfy the EEG is a reasonable comthe make the nacessary reduce the between the between the between what is more, the barries industry has to achieve foreign involvement in the U.K. U.K. needs beyond the the EEG is a reasonable com-treasury is proposing that publical authorities. (Moreover, the benefits much will depend industry has come from beginning of the 1980s if it is promise between what is desire capacity for the U.K. to be in best tematility Companies and American companies, such as to maintain or improve current able and what is feasible, and a position to halance trade at for petrochemical develope any time between 1980 and date at for petrochemical develope any time between 1980 and date at companies, such as companies, when the under the best tematility Companies and American companies, such as to maintain or improve current able and what is feasible, and a position to halance trade at for petrochemical develope any time between 1980 and date at companies of the LK to the second the there are a position to the second at the second to the other memperiod when it is essuming that heavily on the construction in-the gross domestic product mey dustry, a sector to which the is well aware of the intensifying U.K. capacity. . rest of the EEC, to avoid a Demand for.

the gross domestic product mey dustry, a sector to which the is well aware of the intensifying U.K. capacity. ... rest of the EEC, to avoid a Demand for ... plastics in balar be growing rather more suickly, Chancellor is expected to offer pressure on it from hoth the The McKinsey report was deterioration in its position," Western Europe is forecast to give

party set the aim for the U.K. to voice doubts about the final a national scale) would involve industry and the balance published in an unedinsted form These arguments, though for the industry to commit styrene and polyurathanes and of achieving 5 per cent. of the viability of any of its strategies. building capacity at a much ments. But the success a line of achieving against taking resisted It is hy no to large-scale invest. the two mediam-volume plastics Continental EEC plastics mar- "There is bound to be a cost lower rata while the EEC is in investment, was clearly de Taken together, these achieving e trade balance with cost may deter potential of trade by 1990. It would in they did not exist if cts huld more than 80 per the Community. Investors. The essential choice volve short-term losses of Pownall, Shell U.K. manage But how can this be dooe, and for the U.K. is whether to bear market share in the U.K. to North Sea gases, coordi recently spelled out to an i. and their share is forecast to will it prove to ba a profitable this cost and thus be more sure minimise financial loss." exercise which is in the U.K.'s of achieving its trade balance The plan for bome market national plastics conferen The plastic materials indus- hest netional interest? McKinsey target, or to delay investment protection would involve build. relative disadvantages But the report could bardly try is one of the key sectors of rightly points out that the until later at the expense of ing sufficient capacity to main heavier North Sea gase bas emerged from the public ex. allocation in recent years was but the report could baraly by is one of the factors which en-penditure survey committee at one of the factors which en-have eppeared at a moment petrochemicals, because it is European plastics industry is being less sure of achieving the tain the U.K.'s present share of as athane, against the penditure survey committee at one of the factors which en-have eppeared at a moment petrochemicals, because it is European plastics industry is being less sure of achieving the tain the U.K.'s present share of as athane, against the home and export markets while traditional displayers of the plastic the link home and export markets while traditional displayers of the share of the plastic the link home and export markets while traditional displayers of the plastic of the plastic the link home and export markets while traditional displayers of the share of the share of the share of the plastic the link home and export markets while traditional displayers of the share of the sha "ficial level, is that after 1978 couraged Ministers to refrain more awkward for the plastics the link between, on the one dominated by the fear of per- target." Faced with that stark home and export markets while traditional 79 public spending should be from looking further ahead than industry. Throughout Europe it hand, the manufacture of the sistent over-capacity, Although choice, the views of the com- the rest of the EEC is in sur. The industry is worried The public spending should be Anril 1979 this time last vear. is facing problems of over basic and intermediate petro-allowed to grow in real terms Anril 1979 this time last vear. is facing problems of over basic and intermediate petro-again at about the rate of 2 per The introduction of cash limits capacity, low prices and falling chemicals, such as ethylene and continue at levels requiring sub-expected to divide clearly down at home with cheap imports gases would be available to provide its continue at levels requiring subfrom the Continent and for the difficulty of finding al export growth in markets suf- tive sources. fering from low prices resulting. Furthermore-the U.R. Capacity for from local over-capacity. cal companies are looking

But the risks involved would and more to Europe as a be nothing like those in the market, rather than to his European pre-emotion option, alone. ICI for example." the one the U.K. chemicals on establishing a major unlens will strive for This site at Wilhelmshaven have a beneficial effect on the lieves that this is the best balance of payments, would of improving its European's -ket share and 'at the same ron.

as is now being postulated. Indeed, the scepticism aroused

benefits

North Sea

other memher countries. SAN.

will bave before it a contro- over - ambitious

Economic Development Office, markets.

perhaps hy as much as 31-4 per some modest and belated re- Government and the trade commissioned by the former says the report. perhaps hv as much as 31-4 per some modest and betweek.) Ministers unlons to take a greater interest plastic materials sector work. This gives the U.K. e broad cent. a year from 1976 to 1990, add significant value in North U.K. According to Dr. Cay tion, therefore, is that, ibough would be wise to recall the in North See nil, but it is un- ing perty, which, as part of the range of strategic options. "At about double the general See resources. But it carries "Nothing could be worse to a rise may again be possible in warning they gave in this year's happy about some of the impli- industrial strategy studies made one extreme, it could add no economic growth rate. But it most risk of leading to persist jobs in the U.K. in teo years and the unit the Wine in the targe of four and the targe of the main of four and the targe of the main of four and the targe of the main of the main of four and the targe of the targe of the main of four and the targe of the main of four and the target of target of the target of the target of target of target of the target of the volume of public spending, White Paper: an increase in cations. The companies argue last year decided that the main more capecity until the Euro- is in the area of four par- tent overcapacity in the U.K. time than if an aggressive or

A softer line from Bangkok

THE MOST significant state- Thursday's take-over. He does ment of policy to have emerged not favour the more openas yet from the military régime handed policy towards the Comthat seized power in Theiland munist States advocated by on Thursday is its proclaimed some of the country's civillan intent to seek closer relations politicians. But the chances are with the Cast of the country's civillan with the Communist States of that there will be a revival of Indo-China. The emphasis that the agreement negotiated in the army leaders have put on August 1976-since put in cold the golden mile this holds out a limited prospect storage-for Hanoi and Bangof further steps towards kok to establish diplomatic detente in South-East Asia. relations.

Mr. Thanin Kraivichien, the Foreign policy was by no deposed Prime Minister, be means the only issue on which

than they did a year ego when the first real opportunity for Asia.

Flexibility

removal.

Even here Mr. Thanin's cratic rule from 1973-76 have bona fide superstars in terms Goofy energy removal, General Kriansak Chamanand, the supreme com-mander of the armed forces, was pressing for more flexibility in Thailand's foreign policy. Some progress has been made they also want to keep the poli-in Thailand's foreign policy. Some progress has been made they also want to keep the poli-that democracy could slip into that democ General Kriansak

Regardless for the country france mey be a change that and the second rying moral assumptions becing new director of iransport 2000 know Regardlessing. dissueded from generously sup-Gen Kriansak is probably porting them. But it is not going the AAA are rather more and concluded that it all added Association. the most important of the mili- to restrain them if Thailand flexible than I imagined. It up to propaganda of a very There was also the scent of tary leaders involved in last makes a mess of its own affairs, seems thet amateur athletes are reactionary kind

the volume of public spending, white Paper: an increase in spending can only be should continue to fall. This prospect is one which is bound to raise strong feelings growth to pay for it. A coffor line to a spending can other leading European at on the levels enjoyed by excerbete the geogral over-capacity is likely to be required made next year if all the when to the levels enjoyed by excerbete the geogral over-capacity is likely to be required made next year if all the when to be the unit and the levels enjoyed by excerbete the geogral over-capacity is likely to be required made next year if all the when to the levels enjoyed by excerbete the geogral over-capacity is likely to be required made next year if all the when to the levels enjoyed by excerbete the geogral over-capacity is likely to be required made next year if all the when the levels enjoyed by excerbete the geogral over-capacity is likely to be required made next year if all the when the levels enjoyed by excerbete the geogral over-capacity is likely to be required made next year if all the when the levels enjoyed by excerbete the geogral over-capacity is likely to be required made next year if all the when the levels enjoyed by excerbete the geogral over-capacity is likely to be required made next year if all the when the levels enjoyed by excerbete the geogral over-capacity is likely to be required made next year if all the when the levels enjoyed by excerbete the geogral over-capacity is likely to be required made next year if all the when the levels entipy in the u.K. by 1985 to produce strategy of the industry capacity in the u.K. by 1985 to produce strategy of the industry capacity is likely to be required made next year if all the week the levels entipy of the industry is in its in the industry capacity is likely to be required made next year if all the week the text strategy of the industry capacity is likely to be required made next year if all the week the text strategy of the industry capacity is likely to be required made next year if

Mr. Len Burchell, managing The working party pointed add capacity for export as well year extra for each product, but NEDO is unlikely to be resolved terest.

grow at an average of 6 per tinuity of employment and could of belping exports from.

the industry can get hack to other leading European pro- capecity in Europe." The oppor- in the U.K. by 1985 to produce strategy options are to be kept emptive investment, is in its, earlier levels of profitability. ducers, tunity for the U.K. would be to more than 100,000 tonnes a open. But the debate within the U.K.'s, best long-term

MEN AND MATTERS

Roll up, roll up

"the spectacular will provide

they carried out a similar coup-world class track and field that the three years of demo

left e taste for free speech that of recognition and cash rewards Last week we revealed the they will have to satisfy. Hence and is expected to attract cham- propaganda potentiality of

ellowed to take pert in "super- But I would not have gone surprise from a nationally star" events provided they into the subject again had a known organisation said to be don't actually take part in their reader not sent a copy of a operating on a mere £5,000 own event or something similar comic produced by the Walt year.

The citadels of amateur sport- and also, of course, that they Disney Educational Media Com- Since then, an annymou The citadels of amateur sport— and also, or course, that they bistey Educational actual con- Since them, an annymous already severely dented hy the do not accept any payment. pany with "production assis- organisation has beloed with the Kerry Packar cricket circus— The AAA for its part is quite tance provided by EXXON." bank balance and Transport look like coming under further willing to eccept prize money The comic is entitled "Mickey 2000 to-day aunounces the Mr. Thanin Kraivichien, the Foreign policy was by no Kerry Packar cricket circus— the AAA for its part is quite interpretences in the any commanders were at victnam, Laos and Cambodie odds with Mr. Thanin. They massive assault this week. On won by amateur erhietes in Mouse and Goory explore appointment of a £4.000 a year, the standard standard

losing favour in the U.S. and Like military initias the world offer e minimum of \$1.0m. In easted Martell if, for example, sage comes over loud and clear port 2000 bas been to a large Japan-important firends of over, the solution they would prize money of which \$300,000 i abacu matter it, for example. sage comes over futuration of the port 2000 bas been to a large will go to the winner of the it would be within the rules if when an edmiring Mickey eyes extent beholden to its financial be bad from cultivating both the technical expertise that they mile " race. the Communist and non-lack themseives to run the ecogood old Yankee ingenuity will port. Indeed, because of this

coma up with the answer." link with the NUR, Transport 2000 has occasionally been on the receiving end of attacks from the busmen's union, the Transport and General Workers. Could the anonymous henefactor turn out to be a friendly busman? Hamer promises all

Observer

in Thailand's foreign policy. Some progress has been made recently in discussions on over-fying rights across Indo-China on the Hong Knng-Banzkok route: Thailand has eased the restrictions it imposed or ex-ports through its territory from on a diplomatic mission to Pek-ing almost certainly with Gen. Thailand vulnerable to the country. Hanoi mey be dissueded from generously sup-

a cash crisis which came as no.



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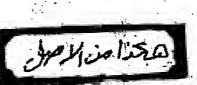
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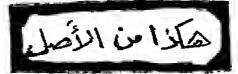
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Yessir.



FINANCIAL TIMES SURVEY

Monday October 24 1977

With their country a pillar of the Western community, with an economy which has become the envy of the world, West Germans may wonder what they have done to bring upon themselves the traumatic events of the past week - when they have been forced to think deeply about their country and its relations with the rest of the world:

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Shipbuilding

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Profiles

Nuclear industry

West Germany

Living under a dark shadow By Jonathan Carr **Bonn** Correspondent

Iready become accustomed to what disappointed, member of almost account blessings-they world trade and a repeatedly work if they wished but prefer onstant meetings of the Bonn the European Community. How cause deep anticties. 'crisis staff " as the bunt went easily it might have been other-Then came the hijacking of a theo bave been. Lufthansa jet aod days of ten-

ion-followed by a wave of History celles when a West German ommando raid freed the

DERS

Financial Times Monday October 24 1977

finding Dr. Schleyer's taken their foll. So too has one murdered body-on terrorist aspect of national character information-and the lanoching which must partly be allied 10 of the biggest police sweep ever the other two factors. As mounted in West Germany. The Thomas Mano remarked: "The word " terror " bas rarely been tendency towards self-criticism, absent from radio and "TV often in the point of self-disgust bolletins. It has dominated the and self-execution, is throughly oewspapers. Scarcely any German." Even the most absurd speech by a leading figure in foreign charge bits bard because or out of politics fails to make Germans remain iowardly ready to accept that there may well mention of it.

the Federal be something in it. What has Republic done to deserve this The very excellence of the agonising trial? It sppears to Germao achievement so far bave done everything to deserve might seens enough to calm the opposite. With the slight these inner doubts. But in some exaggeration born of so elec. ways it iccreases them. There tion campaigo, its leaders last is the strain of staying at the year described their country as top, of being a cation of Modell Deutschland. From the which much is automatically.

outside that is very much the demanded. And there is the has become used to a situation pointing to the sharp decline in appear to wish that they too had national . commuments. - for way it looks. After years of fear of going over the top- in which almost one job in four their profits as a perceotage of such an institution and a writ- example in the United Nathans HIS MONTH the Federal foreign occupation, the West foreigners pnint with apparent 1m. unemployed even with the iourease in State expenditure as is increasingly in danger of be Yet the Linder, which have no Republic of Germany has been Germans built a democratic glee to what they feel are volume of foreign business that a proportion of GNP. There is ing used as a corrective to laws such commitments, have a deci-

coupled with an inflation rate basic balance is in deficit.

Structural problems Chemical industry The EEC v Steel Mechanical engincering .Competition. 71 Foreign Policy VÏ Energy. Trade VII Aerospace Banking VIII Motor industry Agriculture VID Trades unions --Stock exchange

Politics

Defeoce

Terrorism

The economy

assing through one of the most federal state with a vigorous cracks in the immaculate surplus implies. How many also a suggestion that Germans which Parliament has passed un- sive say over the raising and otionally exhausting periods economy-a country which is a German facade. And when real will be jobless if exports finally are becoming less diligent, that, wisely or hastily-or both. f its 28-year history. key pillar of the Western problems do, arise-problems lose ground, under the combined shocking though the jobless The German public had Alliance and a firm, if some which some other nations might bordens of a slow growth in total may be, some could find Corrective

revalued D-mark? After all, instead to collect the generous Take the economy. On the the surplus on current account unemployment money, totalling that the corrective should exist m for the kidnapped industrial- wise-and how much more in- face of it a real-growth rate of has been falling quite sharply 68 per ceot. of former net work-Western states. But earlier this "capitalism with a human face" are becoming less industrious indicates, the pressure is: on Attorney General, Herr Sieg ment to boast the economy, year Bonn pledged it would do as it has been called. The aod efficient." Could this now for the quick passage of new fried Buback, earlier this year. Again effort has been dogs

from the world. Hard on the now allied to an armed border. There is still a big trade sur Employers say that the system moderating, clearly heels of this came the shock with the Communist Easty flave Dive-but then liest, Garmany has been seriously unbalanced, over many years.

Dees this argument indicate to. Truc-hut many in Ger that the long-recowned "social many are beginning to wonder between manage- how much federaliam is really partnersbip' ment and labour in Germany is a blessing. There has long been X disintegrating? Many Germans dissatisfaction over the lack of XI fear that it may. They point in co-ordination particular to the appeal by em- pulicy hetween the Länder-the Invers to the Federal Constitu- federal States 211-2111 tiocal Court against the new increasing talk of the dis-STV law no Mitbestimmung-co-de- advantages of regional organisatermination-a move which tion of police work, especially VIX aroused the concerted fury of when a nation-wide hunt fur XV the unions. The fear is not highly mobile criminals must be crased by the reminder that the launched. XVI situation is worse in other - Furthermore, there is a good countries. case for argning that the

The appeal raises another Federal Government is slowly XVIII .: question. The Constitutional being moved into ao impossible XVIII : Coort clearly has an essential position over dimance. It is function to play as watchdog responsible for meeting the

of basic law. Not a few British country's ever. gatwing interdistribution of revenue.

SVIL

It is good for the country --- but not good that the people's ago an English writer pre- have to stand corrected. This thenselves following on

Traunar basthat il that lat in Bonn is an properation in the refree helpless them ...

BASIC STATISTICS 96.092 sq. miles Area Papulation 61.5m GNP DM1,123bn Per capita DM18.263 Tradr (1976) DM222lin. Imports Exports DM257bn.

Imports from U.K. fl.83bn. Exparts to U.K. £2.76ho. Currency : D-mark. \$1=DM4.01

position pover - finance, 2 it is victims has housted morale, and the encouragement and praise from Germany's allies has been of great value tan. One key ain of Bonn's foreign policy will now las to try to ensure that these expressions of 200d-will translated into more are effective international action The against terrorism.

German experience here is But it is clear that the ter worth critical examination by rorist mennee within the Federal ali, ihose urging a federal system Republic is not aver. The exfor Europe. perience has already left many

education

Now there is

It is too suon to say how far scars. One high Covernment offithese fears will be accentuated rial, for example, hazarded the st. Dr. Hanns Martio Schleyer, secure would its neighbours 3 per cent. in GNP this year over the past few years and the log income. More than a decade elected representatives should by the recent shocking events- guess that the impact on busithe ness confidence of Herr Ponto's of '4 per cent. would be Then there is coocern about maturely suggested "There are is more true now whee, as the murder of the banker. Herr murder night have cancelled accounted a good result in most the social market system itself- bopeful signs that the Germans political article in this Survey Juergen Ponio, and the federal nut the efforts of the Govern true now wheo, as the murder of the banker. Herr murder night have cancelled

Again effort has been dogged sostages. But amid the elation All this is so clearly true that all possible to achieve 5 per system and the Wirtschofts be coming true? measures to counter terrorism. There have been some gains, by misfortune, h used to be came news that "hard core" it becomes easy to overestimate cent growth. And any inflatioo wunder-the economic miracle. The trade unions bitteriy re. 21. 10021 - 01.0

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WEST GERMANY II

Signs of stress in the social fabric

THE SHADE of the Weimar Republic-" that most democratic of democracies" as one of its ill-fated leaders called it -never fully recedes from West German political life. In the 1950s one writer felt able confidently to state that " Boon ist nicht Weimar" (Bonn is not Weimar). A decade later another took up the thome in "Ist Bann doch Weimar?" (is Bonn Weimar after all?]. At issoe is whether this second German experiment with democracy has the resilience to avoid the fate of the first.

Some Germans will groan to bear the topic raised at all. They are sick of foreign douhts, foreign envy-and what some-times looks like foreign hatred. They say the Federal Republic has a devolution of power which Weimar did nnt have: its President has fewer prerogatives, its Chaocellor more; and its rules for parliamentary representa-tion prevent a splintering of parties which would render effective government impossible. . This is true. Yet the queation of resilience remains-and the parliamentary reaction in the wake of the kidnapping of the industrialist Hanns-Martin Schleyer underlines it. An atmosphere has emerged in

which it is iocreasingly hard for a minority of parliament-



Hostages from the hijacked Lufthansa jet returning to Frankfurt last week.

arians with genuine doubts on its foundation in 1949, the formed a coslition under Chan election. But its spirit has But the hurdliners feel that a the policies advocated to with Federal Republic was ruled by cellor Willy Brandt which changed drastically. Some say tougher stance might have

the policies advocated to with- Federal Republic was ruled by cellor Willy Brandt which changed drastically. Some say tougher stance might have urging a "solidarly in demo Democratis (CDU), latterly in German politics, and life. Its and economic recession, which them back into power at last. crats to defend the constitu- coalition with what one might first term was marked at home dashed hopes of further re-ing under a Social Democrat parliamentary foe, the SPD ambitious social reform pro-Government coalition in a virtually oblitical leverage. Fears that bothe is because of a new "grand beavy heav raised saw the law introduced with a Splrit of liberalism and reform. in parliament, itself part of power. It was narrowly who took office in 1974 when ence in the coalition. Or the "cause—but the Issue falls in parliament, itself part of power. It was narrowly who took office in 1974 when ence in the caultion. Or the "cause—but the Issue falls in parliament, itself part of power. It was narrowly who took office in 1974 when ence in the caultion. The the idea fact. "cause—but the Issue falls in parliament, itself part of power. It was narrowly who took office in 1974 when ence in the caultion. The the idea fact. "cause—but the Issue falls in parliament, itself part of power. It was narrowly who took office in 1974 when ence in the caultion. The the idea fact. "cause—but the Issue falls in parliament, itself part of power. It was narrowly who took office in 1974 when ence in the caultion. The the idea fact. "cause—but the Issue falls in parliament, itself part of power. It was narrowly who took office in 1974 when ence in the cause falls in martinery and the returned with a Bundestag Herr Brandt Stepped down amid right Herr Strauss filts withe in is in an unstate. "planation needs a look back. Western worth."

planation needs a look back. Western world. (lower house) majority of a spy scandal in Bonn. The the idea of a fourth party grand coalitioo emerged—with. In jail and nutside. For the first 20 years after in 1969 the SPD and FDP 10 in last October's general answer may involve all of these, scooping up every last Right- speed rarely scan in West TT. T. T.

Buffind

in the second second

though it can also be argued that matters would have been worse had Herr Schmidt not taken over when he did. One thing is certain. At the start of this decade there was a spirit of "the sky's the limit" in Government, which communicated itself to the people. A couple of years ago the best that seemed possible was to safeguard what had heen achieved. To-day that effort of preservation has become a grim struggle, with the outcome more uncertain than ever.

MILES 0 10 20

SSFI DORF

The opposition has changed ton-though it always has a factor of continuity, if not of stability, in the energetic person of Herr Franz Josef Strauss. He la leader of the Christian Social Union (CSU), a Bavarian party which is ally and irritant to the CDU in roughly equal measure. CDU leaders come and go, but Herr Strauss remains, advocating tnugh policiea in tougher language. He helieves that he, not the CDU leader Heimut Kohl, would have been the most suitable opposition candidate for the Chancellar-ship in the election campaign. last year. There are not a few right wingers in the CDU whn share this view. The party moderates have argued that under Dr. Kohl the opposition achieved an outstanding result.

speed rarely seen in West Widely German parliamentary history, a law was passed which bars imprisoned terrorists, or those suspected of terrorism, from

MUNICH

Bavaria

hijacked Lufthansa jet. A w of relief emerged, not just cause the operation was cessful but because, after ma

Yet the law is drawn very frustrating days, the State la widely, and there are doubts acted firmly. suspected of terrorism, from whether it is only a solitary Yet it is permissible including their lawyers, when specially dangerous, fircum-stances are held to exist. A handful of Government coallition party deputies failed to support the Bill, which means it would not have nassed had not the tougher than the Government soon afterwards there was not have passed had not the opposition voted in favour en masse. masse. tougner than the Government soon arterwards mere was parties would like in return for upsurge of civic protest whi support on other, more took politicians—and much moderate, ones. The question the Press—by surprise. Ca moderate, ones.

Intense pressure has been of a breakaway move by Herr it be that even now politicia.

8 in 1

BERLIN

Schleswig Holstein

BREMEN Lower Saxony

HANDVER

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KASSEL

Hessen

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STUTTGART

North Rhine-Westphalia

/ - Soorniako

COLOGN

OBLEVIZS

T SAARBAARKEN

Baden-

Württemberg

Rhineland-

Palatinale

TRIER

Saar

fand

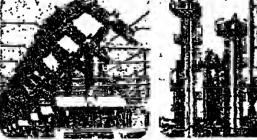


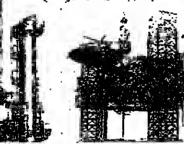
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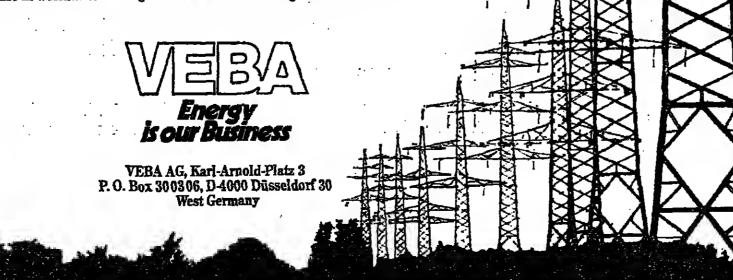




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حكدامن لأحل

Intense pressure has been of a breakaway have by first, it be that even now pointcia, brought on the few "rebels" Strauss seems markedly less are acting in a world divorce to try to ensure they stand urgent in a context where the from those they are suppos-behind the majority in future, whole opposition is failing to represent? There is no cle-if they feel they cannot, it has behind tough policies Herr answer. been suggeated that they may Strauss had advocated for years. Jonathan Car have to give up their mandates. More worrying is that the rest

Tackling the terrorist

WEST GERMANY has just wan cells of falled terrorists makes -excluding of course severe! ao important victory against its chillng reading. In essence it thousand people ready to helr lerrorists — widely considered says that Bazder and Meinhof in if not actually commit the most cold-bloodedly compe- were too soft, that they claimed marder. They are very resource. tent in Europe, perhaps in the with some apparent pride to be ful, co-ordinating with one world. But the war goes on, political prisoners when, the another (even when in jail): and both sides may adopt in- document says, all prisoners in capable of building sophisticacreasingly sophisticated methods a rotten soclety are political. in waging M.

The rescue last week by a Jargon special unit nf Germany's

border protection force nf 86 hnstages from the hljacked often loosely referred to as drama alone proves that. Lufthansa alrliner was a extreme left-wing-and it is The political response in this

maximum security jail at Stutt-

leagues' failure to force Federal was involved in that movement special force which took part Government to release them. and some of it was channelled in the recent rescue. It was They were serving life sen- inth formal political life in founded following the massacre traces after being convicted of Germany when the Social of the Israeli athletes at the murder and attempted murder Democratic - Liberal coalillon Munich Olympics in 1972—a following the longest, castlies came to power in 1969. But disaster which pointed up the and most controversial trial in some attitudes became warped need for a special band of highly Federal German history. During —at the most extreme turning trained Federal police, the trial Ulrike Meinhof horself into self-hate expressed in The force numbers committed suicide in fail. With nihilistic violence with pseudo- and is based at St. Augustin their death it might seem to say ideological justification.

is no more. But those who have fullowed ing from good humos and have psychology of terrorism. The ing a good education. They pre-the German terrorist scene more ing a good education. They pre-latter point is perhaps the most closely refer to Bazder-Meinhof sent Germany with a unione important. It is clear what the as members of a first generation, problem—that of Intellectual terrorists are doing. When the who moved and acted relatively terrorism practised hy those of ideological dross has been npenly, at least initially. It is whom, in hanpler circumstan- stripped away, it still remains suggested that there is a second res, the State might well have unclear why. Here is a field and third terrorist generation, been prnud, living incognilo and—if any. No one knows for certain how and public alike—need more thing-tougher still than their many "hard core" terrorists light.

predecessors. One revolutionary there are. A year or so ago document smuggled into the the figure was put at about 1,200

ted weaponry and able in faster close ties with extremists in ather countries. The clear link hetween Germon and Arah ter-

The German terrorists are rorism in the recent hijack

triumph nf organisation at the true that they adopt the jargon challenge is understandablebighest level in Bonn-and pro- associated with it. But they but gives rises to concern. It vided welcome evidence of grow, cannot really be classed with is often said that an effective ing international co-operation any political wing. If they can fight against terrorism can only against the terrorist hijacker. The sulcide shortly after-wards of three remaining mem-sion are ready even to throw many has special problems. bers of the hard-rore of the acid in a child's face if it will Police work is a Länder respon-Basder-Meinhof terrorist group help their cause. What is that sibility. Training and opera-- including Andreas Baader cause? Beyond destroying tional efficiency differs from himself-in their cells in the society it is impossible to say. State to State. Co-ordination is German terrorism has its not always effective. gart scema a violent act of des- mots in the student protest wave One response to this has been

pair in response to their col. of the late 1960s. Much idealism the creation of GSG9-tha

The force numbers about 170

their death it might seem to say identorial restinctions hear point. For many on no mem-that the Baader-Meinbor gang One German expert describes bers have expertise in fields the new terrorists as intelligent like explosives and karate; they

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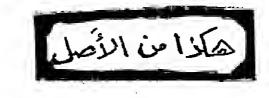
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WEST GERMANY III

Defence and the NATO shield

inter the second state of f its eastern borders. Not least, Yet there is another sense in application to nuclear weapons, of tactical nuclear weapons if were the recurrent which the ringing of the alarm it might make their use more conflict occurs. bere

HERE WAS a time this reports of growing Soviet hells was indicative. It sug-likely. This is generally known immer when defence seemed military strength. gested that West Germany's as lowering the nuclear is dominant topic in West It was not just the silly exposed but crucial position in threshold. The other is that the the communit topic in west it was not just the siny exposed but crucial position in threshold. The other is that the ergona affairs. It was possible season. Nearly all the reports Western defence has still not introduction, of any new point understood either by weapons system is. merely is nearly been fully understood either by weapons system is. merely of but three defence all of them gave cause for the West Germans themselves another round in the arms race, but three defence all of them was after all or by the rest of the Atlantic encouraging the Soviet Union brids on the front page. For concern. There was after all of by the rest of the Atlantic encouraging the Soviet Union being the soviet Union being the source of the set of the set

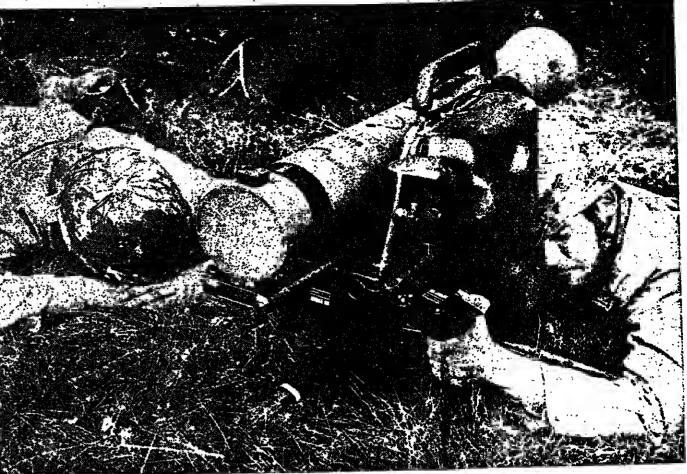
The case for the neutron bomb is that it could make that use more selective. Existing tactical nuclear weapons destroy indiscriminately, both people and structures. There might be some value, if one is thinking about an ongoing battle, in leaving the structure intact. In sary to consider what will happen next, once tactical



Belated

opposition to the neutron bomb Union to face the political a very narrow country. The start. opposition to the neutron bomb Union to face the political a very narrow country. The state for example, is stems from a belated recogni-stems from a belated recogni-tion of the role that tactical Among those consequences were nuclear weapons already play listed world opinion, UN dis-in NATO doctrine. The opposi-approval, and U.S. mobilisation. tion is not to be disparaged for that reason alone. But on the and probably sincerely, denied Germany; two-thirds within the possibility that in the event the U.S. NATO has not yet other band a decision not to in Washington. Yet the debate 200 km. This latter zone of an attack some German developed much of a response. other band a decision not to in Washington. Yet the debate 200 km. still rely on tactical nuclear that it showed once again the German industry. It could be considerations might be to the West Germans this summer, weapons in response to a reality. The right. Yet it is also remark-forces were allowed to make an key word is "initially." The right. Yet it is also remark-once the Alliance's own con-the theory of West German in unfettered, or even relatively question for Nato Is how best able that few people have come unfettered advance.

once the Alliance's own con- The theory of west German unfettered, of even relatively question for Nato is now best able that few people have come ventional response was ex-defence, as put forward in suc- unfettered, advance. to fight back in order to stop up with any other answer than hausted. The only way of cessive White Papers and ac- Heore the belief that West initial losses from becoming that of improving defences and hausted. The only way of cessive White Papers and ac- Heore the belief that West initial losses from becoming that of improving defences and hausted. The only way of cessive White Papers and ac- Heore the belief that West initial losses from becoming that of improving defences and changing that would be for cepted by NATO, is that there Germany is too small to allow permanent. The literal applica- maintaining the Alliance. It is would be for cepted by NATO, is that there Germany is too small to allow permanent defence requires a stable method of the improvement of the improvement of the second state response the military luxury of "trading tion of forward defence requires a stable method in the second state response the military luxury of "trading tion of forward defence requires a stable method state response the military luxury of "trading tion of forward defence requires a stable method state response to interview. changing that would be for topics of thinks is that a first of the military luxury of "trading tion of forward defence requires a riable response so long as it NATO to increase and improve must be ao immediate response the military luxury of "trading tion of forward defence requires a riable response so long as it NATO to increase and improve must be additional to any aggression in the area territory for time" or, in plainer conventional forces of a size works. its conventional forces. Allar is to any aggression in the area territory to this or, in planter conventional forces of a size what the other argument this where it occurs, and that the words, allowing the enemy to NATO does not have available. summer has been all about. response must be supported by advance while deciding what to There is the further possi-



An infantry anti-tank weapon.

The first, leaked, version of as many NATO allies as possible, do about it. Defence must begin bility, not so far much disthe birst, least neces prM-10 claimed that President The theory is known as "for at the border. sary to consider what will Carter was being recommended ward defence" and the multi- It is very difficult, bowever,

to a Doviet attack rainer than oo German territory, is pre-forces are improving faster than it is not just the extension of seek the kind of increased sented as the "manifest expres- those of NATO. The warning is also the rise of air power defence expenditure that would sion of the indivisibility of the time for any attack becomes is also the rise of air power which could knock out Allied "provoke Moscow and divide Alliance." shorter as the Pact forces which could knock out Allied bases in Western Europe and said, should adopt a "stalemate" when this there is also the rise of an explanation of the stalemate whether the second geographical become progressively better seriously interfere with American and more able to pro-

said, should adopt a "stalemate reasons why this should be so, equipped and more able to pro- seriously interfere with Ameri-Probably a great deal of the strategy of leaving the Soviet West Germany is in that sense ject themselves from a standing losses. One of the most striking

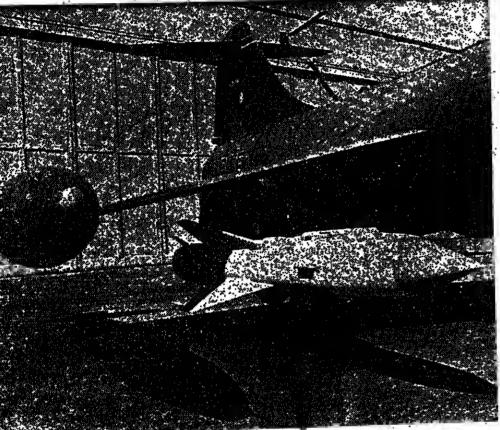
deploy the nentron bomb would in washington, set the uebate 200 km. This fatter zone of an attack some German developed much of a response. leave NATO doctrine un-changed. The Alliance would still rely on tactical nuclear the showed once again the German industry. It could be considerations might be to the West Germans this summer, general reluctance to face lost in a day if the Warsaw Part West Correspondence The day of the the summer,

cussed, that the expansion of Soviet military power threatens losses. One of the most striking facts about the East-West mili-

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Malcolm Rutherford

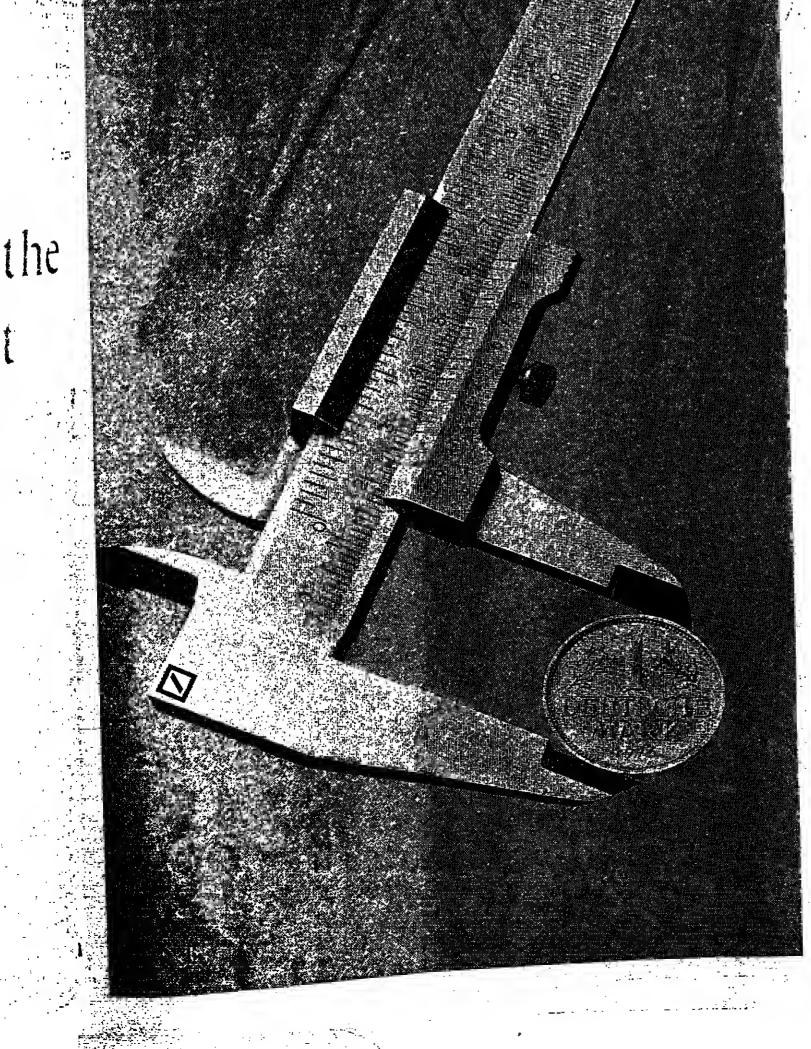
Deutsche Bank, authority in the field of international banking.



An air-to-ship weapon system mounted on the German Navy's F-104G:

happen next, once tactical to be prepared to concede one-lateral response, stemming from to apply the theory of forward the reinforcement routes to nuclear, weapons have been third of West German territory the number of alties with forces defence if the Warsaw Pact West Germany from the U.S. nsed. There might still be a to a Soviet attack rather than oo German territory, is pre-forces are improving faster than It is not just the extension of battlefield, and there might still seek the kind of increased sented as the "manifest errors" these of NATO. The warming sea power into the Atlantic. It battlefield, and there might still

The report was vigorously, of the border with East is compelled to consider at least designed to cut off Europe from



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TOP PEOPLE **IN GERMANY** No other German newspaper or magazine reaches more decisionmakers in business and administration for less money than Der Spiegel.*

*Source: LAE 75 - Comparative readership analysis for selected publications of decision-makers in business and administration. This survey was sponsored by 13 publishers. masterpiece of modern construction : Köhlbrondbrücke in Hamburg.

WEST GERMANY IV

Economic doubts loom large

FROM THE outside, the West What has undoubtedly contri- to the chronically under pressed in a number of a matter for the envy of its present policies, personified by As. Chancellor Helmut Schmidt cintly than in , a poll by the partners as ever, Inflation re-Herr Friderichs, has been the himself has more than once Munich-based. IFO. Economy mains well below 4 per cent belief that Government. was publicly complained, the state Research Institute taken. In ar, while the reserves at content to sit back and let and local authorities have summer, in which a majority he end of June stood at a com- market forces do their work. simply declined to come up with respondents said they expect forting DM85bn. If every line While that has been true more their share of the money, of credit, official guarantee and as a matter of rhetoric than of

international obligation of the fact, the authorities have not Conservative Federal Republic were to turn entirely answered the charge Conservative suddenly into a bad debt, there that they have done too little,

their export sales and their i vestments in fixed assets grow more slowly, and the

need for workers to fall off. On the export side, the pi could still be over DM45bo, in too late. One steady source of A similar streak of conserva- ture is far from reassurin. expected bave failed to still all States do nut offer a substitute in quantitative terms. Added to

What are you doing with our billion?

Shareholder Renate Schulz



We do a lot with the billion which 180000" shareholders entrusted to us. We provide jobs: more than 100000 of them in Mannesmann concerns, of which 83000 are in the Federal Republic of Germany. On average we spend DM 38000 per annum for each employee, for wages and salaries and social security. We spend: DM 22 million alone for the lunches of our employees.

In our new large - scale tube mill one. place of work costs DM 300 000. In 1976 weinvested DM 826 million in new plant and. machinery. This secures jobs and productivity for the future.

We purchase goods for DM 7 billion per annum, from which many people derive their living

Our exporters sell goods to foreign countries for more than DM 5 billion and thus bring back a quarter of the foreign currency. which the citizens of the Federal Republic of Germany spend on journeys and holidays in. foreign countries. Or: That is more than twice the amount which the Federal Republic of Germany paid for patents and licences to foreign countries in 1976.

We provide DM 90 million per annum for clean air, pure water and less noise - more than one Deutschmark for each citizen.

For services in the public interest we contributed more than DM 440 million in taxes in 1976.

We paid DM 131 million to our shareholders as dividends.

Mannesmann are one of the leading. manufacturers of pipes and tubes, manufacture machinery and industrial plant and sell their own and outside products in all parts of the world.

Mannesmann' Ask the man from

hand, according to figures just that point of view, of course, tive economic thinking has West Germany's most importal published by the Bundeshank. has been the U.S. Treasury come to the fore with the sug- markets are in Europe, wher The D-mark, as events on Department, seconded on occa- gestion that the increase in several of its partners remains the foreign exchaoge market sion by Whiteball, and as deficit financing now proposed in difficulties with their partners remains they shown once again this recently as the informal dis- by Herr Apel might have the ments situations and inflatiomonth, remains immensely cussions at the International effect of crowdiog out of their rates, Some of its export activit, strong, Since the end of 1975 it Monetary Fund annual meeting capital market companies look- has been recorrected toward has gained over 20 per cent earlier this month, West ing for funds to finance their new customers, yet here, to against the "marker basket" of Germany was once again investments. Even a series of there are looming problems o 16 major companies. The reminded of its pledge to stick solemn assurances from Dr. indebtedness in some Thir balance of trade showed a to the growth targets it accepted Otmar Emminger, the new World countries, and increasing DM22.6bn, surplus for the first at the simmit meeting of president uf the Bundesbank, caution over some East Euro-eight months, up 10 per cent. Western heads of government that no such strain need be pean countries, while the OPE from the same period of 1976, in Loodon last May. though the basic balance moved The Bonn Government confrom a DM4bn, surplus last year cluded in early July that it Several months before the all this is the strain of an ever to a DM7.9bn. deficit reflecting would have to act to support Federal Government floally dearcr D-mark, the coultry's transformation growth in 1978, and in mid- decided to use the fiscal instru-into a net exporter of capital. September announced a package ments in its own armoury to Herr Otto Schlecht uf the

Yet all of this has not man- of tax cuts intended to inject rather than rely on the always Economics Ministry, could still. aged to secure confidence within at least DM10bn, into the unwieldly mechanism of the show some strength in the lina West Germaoy. On the day economy next year. The main states, the Bundesbank could quarter of this year. But this earlier this month when Count features of the package as claio to bave set the sails in Is not expected to make up the Otto Lambsdorff took over as originally connecived are the terms of monetary policy. For difference, especially once the Economics Minister from Herr quadrupling from DM100 in the third year in succession the Hans Friderichs, an opinion poll DM400 of the tax-free central bank has set a target signs of leveling off. The latest Hans Friderichs, an opinioo poll DM400 of the lax-free central back has set a target signs of levelling off. The lates, showed that only 22 per cent allowance to workers on the for the increase in the money signs are that consumers, too, of the population agreed with customary "13th month" supply, choosing among the are showing their lack of confid-official policies in the economic Christmas bonus the minimum of supply, choosing among the one by meintaining. official policies in the economic Christmas bonus, the raising of varions available aggregates once by maintaining a savings sphere. Against such a back- the basic tax-free allowances and the central bank money stock, rate close to last year's 14 per ground, it is not perhaps sur- the raising of the rate of degrees. for which an average 8 per cent. prising that some commentators sive depreciation for business growth in 1977 was foreseen. are now openly expressing doubt from a maximum 20 pcr cent, a The experiment of setting Demand about whether the basic con- year to 25 per cent. a year. In growth targets (as the Bundes-

sensus between unions, em- addition, the Social Democratic- bank still officially calls what is ployers and the government can Free Democratic costilion wants clearly now a permanent part hold together. 10 raise research and develop- of the West German scene) ment subsidies for small firms, gave the central hank a reputa-Modest

ment subsidies for small firms, gave the central name a reputer in wage settlements, some idea to pay subsidies for energy that in 1975-76 for tight money of which may become clearer as saving building techniques, and policies which it has had in help people trying to start trouble living down in some the autumn goes on. Business-men see wage pressure as the

doubts on this score.

The end of the upswing, after their own businesses. just two years, took most

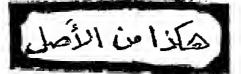
Herr Hans Apel, the Finance Yet the fact is that money cost side. They feel that the Cerman economists by surprise. although more modest growth Minister, told the IMF that the supply has been rising a little always unsteady equilibrium had been expected this year programme would ensure a more rapidly than the target, to between profits and wages has than the 5.6 per cent. in 1976. growth target for real GNP in judge by the August figures been upset to the bencht of In the event, the slow-down 1978 of 4.5 per cent. In order just made public, white interest employees, and that coupled from the fourth quarter of 1976 to finance the proposed package, rates have fallen to their lowest with the indifferent outlook for to the first quarter of 1977 from Herr Apel is putting forward a levels since the mid-1960s with sales io many industries, 6 to 4 per cent, turned into budget which will call for a the Bundesbank's full en neither increased reduction virtual stagnation in the second deficit of about DM28bn, next couragement. It has acted now, nor investment to increase quarter, so that for the first year, compored to about several times this year to ease production in the future, is half GNP grew only about 3 per DM21bn, this year. Public liquidity, most recently pump-attractive. Against this, the cent, and is not expected to do spending will rise by about 18 ing in some DM6.5on. in late trade unions argue that high much better for the year as a per cent, in nominal terms from August by lowering minimum wages contribute to aggregate this year's level, or about 10 reserve requirements and rais- demand and hence to supportwhole.

More tangible evidence bas per cent. more than the growth ing the banks' rediscount ing recovery. They also claim in nominal GNP, which is ex- quotas. At that time, Dr. Em. that workers need to make up ployment level. Original lopes pected to be about 8 per cent, minger said forcefully that fur the 15 per cent, rise in that the number of people out on the assumption that prices monetary policy had dooe all profits last year, which was of work would average 850,000. Since as the total and the it could to create the conditions meanly twice the rate of wage 900,000 this year, as part of a same 3.84 per cent expected for a more solid, steady re- increases. steady decline to about half for 1977.

covery. It was up to politicians The argument is familiar conserva- and businessmen to dn the rest, enough. What makes it fiscal conserva, and businessmen to dn the rest, enough, that have it especially keen this year is the the 11 states Will the present combination bitter tone on both sides of that number by the end of the Extreme fiscal decade, have been cruelly distism by appointed. Instead, the figure is and the hundreds of local auth- of relatively cheap money and industry, provoked for the appointed, instead, the neuror is and the number of notes and of feral stimulus next year do unings by unemployment and below an average 1m this year, the main reason why Bonn's the trick of ensuring a steady for management by the disfor since last spring there have earlier attempts at punip prim- 4.5 per cent. growth in GNP appointed hopes of a recovery for since last spring mere have earlier attempts at pump period by per early and the appointed nopes of a recovery heen only smaller than usual ing have seemed so disappointe next year? Must observers, in that never took off properly. If seasonal improvements. In Sep- ing. The prime case is the side and outside the ranks of the new Economics Minister tember, when 911,000 jnbless DM16.5bn, medium-term invest- official economists, agree that manages to get employers and were registered, to give a ment programme, introduced it will not unless one other vital unions together at all in the seasonally-adjusted ratio of 4.6 with a flourish last March as a variable is improved-the low regular three-way "concerted per cent, the total was actually means of both getting necessary and apparently still sinking action," he will be doing well some 13,000 higher than in the infrastructural work done ahead level of confidence among busisame month a year earlier. of time, and of giving a hand nessmen. That has been ex-

Yet the greatest short-term uncertainty banging over the West German private sector appears to he the future trend most serious single factor on the

What makes it Adrian Dicks





WEST GERMANY V

Structural problems need to be solved

THE TERM structural unem- his successor, Count Otto though less so thereafter) to bome demand and to an un- though with the difference of a ployment has passed into the Lambsdorff, too.

plaining several pozzling feat is right to see memployment as an industrial and social tradi-plaining several pozzling feat is right to see memployment as a much more complex question probably ended-recovery of the hesitant-and now probably ended-recovery of the next it is given tredit for: In the past two years. First, there factors had belped bring the base been the stubbornly high fevel of nnemployment over the past 12 months. The average for ing for part-time work. Many of the spear the beginning of fice. In: mark, compared to official the spear the beginning of for many of the industrial the solution of the decade. Second, West Germany has be 40,000 were bandicapped, while Second, West Germany has be 40,000 were bandicapped, while second were bandicapped, while second when the decade.

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of its labour market. Last unemployed were to some were officially registered as be labour market, through poor creasing readiness on the part ing ont of work, there were re- health.

ported to be simultaneonsly no fewer than 635,000 unfiled Dropped vacancies. Finally, there has Dropped been the wealth of evidence to how that companies, where

support of many bankers and the back of the queue by local many, will bave to be found, for hard to maintain. But burrow behind the public business leaders, holds out little labour office staffs.

business leaders, holds out little hope that they can be remedied through the "classic" response to unemployment of stimuleting overall demand. In this regard the authorities and the em-the authorities and the em-that about half of West Ger- of 80,000 more new entrants to federation with each year. monetary union (EMU) and the ployera are at odds with the mary's current jobless might be the labour market each year. In clear terms this means that ployera are at odds with the mary's current jobless might be the labour market each year. Ministry's joint policies such a condition ployera are at odds with the mary's current jobless might be the labour market each year. Ministry's joint policies such a condition the form heliotal community institutions the form heliotal community institutions the form heliotal community institutions have edeciployers are at odds with the many's current joness inght of the model, market each year. monetary and the for M. Giscard on EMU may are included in the provincial states have a deci-trade unions, who firmly believe classified as redundant purely That suggests, in the Ministry's joint policies such a condition that the fault lies with the because of the state of the model, that real iovestmeet would imply, would oot be Gnvernment's refusal to use the economy. As in most other during the same period will possible for the forseeable classic remedies, not in the industrialised countries, they have to rise by at least 7 per future—if at all. Contribution to the avert to may are included in the provincial states have a deci-long been due for overhaul, and enlargement will at last force in itself may prove to be a greatly from the free passage disposal of revenue. In the industrialised countries, they have to rise by at least 7 per future—if at all. Contribution to the provincial states. Such a condition to the provincial states have a deci-in itself may prove to be a greatly from the free passage disposal of revenue. In the industrialised countries, they have to rise by at least 7 per future—if at all. Contribution to European unity of its industrial goods to other other because of the community may he is that direct elections to the

ing complacency of the free economic downswing.

ployment has passed into the Lambsdorff, too. taking a new job. Yet there is satisfactory average rate of use constantly rising D-Mark. Isinguage of economic debete in The detailed figures suggest, Undonbtedly strong resistance to of currently installed capacity. Whether are at the

West Germany as a way of ex- however, that the Government the idea of being uprooted, in But there is little doubt that plaining several pozzling fea. is right to see unemployment as an industrial and social tradi- employers are going to be look-

Second, West Germany has be- 40,000 were bandicapped, while success from the large addiome aware during the present the Labour Office believes that tional funds being made availbusiness cycle of the paradoxes as many as a quarter of all those able for industrial training and retraining. In this concection, of jobless people to change their trade or profession. As many as 44 per cent did so out of a sample taken as long as two

though not far enough to cause they were trained. What all these problems have en complacency). Finally, some in common is that the West 80,000 unemployed people were German Government and its foreign "guest" workers, who economic advisers, with the annex often to be pushed to the post 500,000 new even the free trade which such the views of the commission German suggestion is that Mr. ing their money, adding in pass-ment without expension of periodely and Vice-President and Vice-President Denis Reeley would leugh his ing that there is not so much other Community policies will

merket economic philosophy much is predictably being investment oas remained sug- union. Chancenor Heimut five) European currency, a social tunds, to help offing such raving said yes to Greece it expounded by the Federal written about memployed gish during the recent recovery Schmidt and the President of pooling of (largerly German) convergence ebout. was impossible to say no to Economics Ministry under the people who prefer receiving phase. In part this seems to France, Valery Giscard reserves, hinding commitments The German answer on Portugal eod Spain. Economics Ministry under the people who prefer receiving phase. In part this seems to France, Valery Giscard reserves, hinding commitments The German answer on Portugal eod Spain. 'I benefits have been due to the uncertain d'Estaing, bave pledged to pro- on interest rates and money regional and social policy is It has become common to 'outgoing Herr Hans' Friederichs West Germany's 'I benefits have been due to the uncertain d'Estaing, bave pledged to pro- on interest rates and money regional and social policy is It has become common to 'outgoing Herr Hans' Friederichs West Germany's 'I benefits have been due to the uncertain d'Estaing, bave pledged to pro- on interest rates and money regional and social policy is It has become common to 'outgoing Herr Hans' Friederichs West Germany's 'I benefits have been due to the uncertain d'uncertain the proposals for progress supply? Even assuming the simple. So long as the states bear that the Community is

Whether or not this year's waga round will redress what the employers and the Govern-



Count Otto Lambsdorff, who took over as Economics Minister earlier this month.



But burrow behind the public head off.

years ago. At the same time, IN BRITAIN it is often called towards EMU by the year's end. Franco-German political will receiving the cash are not ready at greatly increased cost-with Close to 100,000 of the much effort spent oo training is the "Commoo Market." The And naturally when the were there, economic dispari- to accept stringent community resulting wine lakes and fruit how that companies, where Close to Luoyous or the much enorr spent of training is the "Common Market." The And naturally when the were there, economic disparts to accept stringent community resulting wine takes and truit they are committing themselves September intemployed were clearly being wasted, as shown West Germans generally refer European Commission's propo-ties in Europe do not allow discipline, meaning supra-ties in Europe do not allow discipline, meaning supra-mountains to add to the butter to it as the "European Com-sals on the same topic are made hooking for ways to save main that has, incidentally, dropped third of unemployed people munity." But it has become in-known, the Bonn Government power rather than to create new since the school- with a qualification had never power rather than to create new since bally and to the field for which jobs. a Common Market is probably far it has learnt of them chiedy there ere some encouraging fer of very limited value, which Bonn, the biggest net

classic remedies, not in the industrialised countries, they have to rise by at least 7 per future—if at all. remedies as such. They also believe that Boon has too often referred to the unemployment as "structural" in order to justify what many prove vulnerable to the next in geogra plant and machinery, to press the case for a European currency. a social funds, to help bring such Having sald yes to Greece it Much is predictably being investment bas remained slug-union. Chancellor Helmut tive) European currency. a social funds, to help bring such Having sald yes to Greece it the bring such Having sald yes to Greece it the bring such Having sald yes to Greece it the bring such Having sald yes to Greece it the bring such Having sald yes to Greece it the bring such Having sald yes to Greece it the But it is even harder to ing complacency of the free Much is predictably being investment bas remained slug- union. Chancellor Helmut tive) European currency, a social funds, to help bring such Having said yes to Greece it true. But it is even harder to

making a political advance for which it must pay an economic price. This is no doubt in Herr Genscher's mind when be insists that the enlargement of the Community must mean a strengthening of it. But the economic problems are so large as to constitute political obstacles in themselves.

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In Boon it is recognised that huge transfer of resources would be needed to bridge the north-south gap in an enlarged Community, and at best this would take decades. In the meantime the new members will have to face increased competition not only from existing EEC atates but from third countries with which the community bas concluded trade accords. Even with lengthy transitional periods, the result is likely to be bigger economic difficulties for the members (perhaps leading to more or less covert trade restrictions) and disappointed hopes. West Germany, as the most weakhy of the nurthern members lassuming it manages to maintain that position over the next decade), could expect more than its fair share of the backlash.

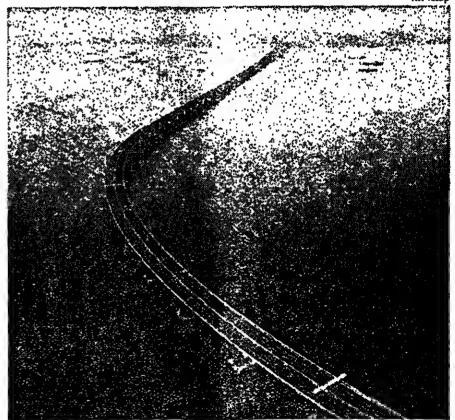
The prospect of enlargement is already bringing new uncertaintics between existing memhers. France and Italy are pressing for protection for their southern farm produce before calargement begins. For Germany a new Commun Agricul-ture Policy nightmare looms. It involves more market regulations to cover southern produce Denis Heeley would leugh his ing that there is not so much other Community policies will ready cesh ehout in Bonn es jocrease that farm percentage.

was impossible to say no to find those confidently predicting

that they will.



+++ a bridge of 13 km length solves traffic problems in rio de janeiro +++



Infrastructure - Problem Number One of the Third World

Many young countries In Africs, Asia, and Latin Amerca urgently require better utilisation of their natural resources and manpower. One of the basic prerequisitea tor e structural change to ensure survival, is the development of new roads and means of communication.

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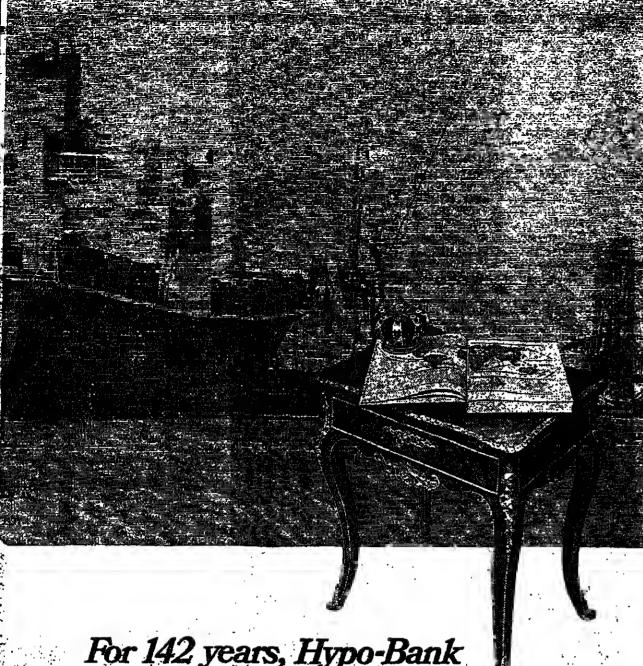
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Anti-trust laws under review GERMAN Competition Act, last revised in 1972, is once again in the political melting pot. The Government is committed to introduce a new Bill

WEST GERMANY VI

this year based on an outline prepared by the Ministry of Economy but the controversy between the two partners in the coalition, the Sociat Democrats and the Free Democrats, continues quite vehemently in public and-one can imagineeven more so behind the scenes. The Social Democrats want the law to be stricter with monopolies and large companies, preventing further concentra-tion of market power in their hands and its abuse. The Free Democrats are defending industry against what they are as excessive ambitions of bureaucrats. Both parties profess concern for the welfare of the small and medium-size enterprises-the backbone of the electorally important "middle ground."

The truth of the matter is of course, that a period of recession is not the best of times for radical trust busters. To survive in the adverse conditions of the domestic market, the small and medium-sized concerns must be allowed to combine and co-operate. The same applies to the big companies if they are to compete successfully on world markets.

The question is whether the competition law can continue to he applied in a period of recession in the same way as during the preceding boom. a change in direction Such should be facilitated by coincldental changes in the threa top posts concerned with the application of German competi-

the person of Minister of



Signposts of modern Germany: Subways for the new underground railway in Duisburg, with the new Klöckner Steel HQ in the background.

The first impotus to the work no special exceptions should be tion law; first in the Presidency on a revision of the 1973 Com- enacted for rescue mergers and Miniater nor required to tion law; first in the Presidency on a revision of the fact of the fact of the federal Cartel Office, petition Act was provided by a that control should be extended probibited by the Federal Cartel then in that of the Federal Monopolies Commission report under the present. DM50m, Office on the grounds that Supreme Court, and finally in entitled "More competition is threshold to include also the financial power added to Ha the person or substant possible." . The document, pre- acquisition of enterprises with Hille by its integration into Economy, who has important possible." The document, pre-acquisition of enterprises with Hille by its integration into Economy, who has important pared by the Ministry of the an annual turnover between Thyssen Gronp would three statutory powers in respect of pared by the Ministry of the an annual turnover between Thyssen Gronp would three mergers. A pamphlet just published by reject the two most radical turnover of over Datibn. The Thyssen competitors in the fi the federal Association of recommendations of the able consideration of the Monister and the Monopa Young Entrepreceurs: with a preface by the new President of the Cartel Office, Dr. Wolf-given power to break in large that there would be a legal to acquire more than one-th garge that banks, should not be dominance whenever at least ever, the Minister, Dr. i much more indicative of the allowed to acquire more than two companies each with a turn-way the wind is blowing than 5 per cent of equity in non- over overstepping DM1bn par Lamsdorf, helleved to be ei-the outline of the new Bill. The banks, should in one over overstepping DM1bn par how replaced by either to be either to be either the two companies each with a turn-derichs-now replaced to be either to be either to be a part of the denies of the denies of the denies of the denies of the more finder the state of the allowed to acquire more than two companies each with a turn-derichs-now replaced by either the state of the allowed to acquire more than two companies each with a turn-derichs-now replaced by either the state of the state of enterprises whenever at least the denies of the denies of the denies of the denies of the banks of the banks in the the state of the state of the state of enterprises whenever at least of the denies of the banks of the state of the banks of the state of the banks of the banks in the companies each with a turn-the outline of the new Bill. The banking the part of enterprises whenever in a merger. I have mindful of industrial

Office to curb prices w very successful. Has power of preventive c abuses, the Cartel bound to come too late it difficult to keep s introduction of "new which are used to bl comparisons. It was fortunate in the courts fackled large pharm companies Merck and though the latter case courts.

·el

Financial Times Monday October 24 Par

The Federal Suprem has been criticised h Social Democrats for ma enforcement of com rules too difficult for the Office. Since October the Court has a new Pr Dr. Gerd Pfeiffer, the first Democrat ever to rea supreme judicial office many. Like his Pred Dr. Robert Fischer, he w chair the Cartel Bench Court. It remains to be whether the interpretati the Competition Act will any closer to the Cartel views, which, bowever, under a new President. Wolfgang Kartie, seem to mellower.

Still awaiting a Sur Court hearing is the GKN/ merger prohibited by Cartel Office, and reprieve Berlin Appeal Court. A r on the role of financial p in conglomerate merge which is at issue in this ci seems to be the main obje of the Cartel Office.

In the meantime by a promise solution, the l completed takeover of Hi Hille by Thyssen Industrie been neither approved by

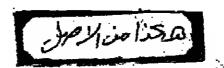


Berlin Products for World Markets

Products made in Berlin pass through the Dreilinden checkpoint on their way to destinations the world over. High tension power lines and underground cables manufactured by Kaiser Aluminum and Siemens in Berlin connect the capitals of Europe. Every second notebook, light bulb, and bottle of gin sold in West Germany comes from Berlin. Railroad cars built by Orenstein & Koppel roll in such far Germany. away places as Puerto Rico and Iran. Borsig ball valves control Alaskan oil wells, and all of Holland's telephones are made in Berlin. The 1972 Four-Power Agreement cleared the

way for improved transit between Berlin and West Germany and thereby assured that Berlin-made products could rapidly and efficiently be on their way to world markets. If you would like to know more about Berlin's economy, write: Office for Economic Promotion, Senator fuer Wirtschaft, Martin-Luther-Strasse 105, D-1000 Berlin 62,

invest - produce in Berlin



that it was overruled by Bonn

suitable instrument for prevent-

the protection of competition in nev, the Soviet leader. He has

the event of rescue mergers. repeatedly indicated that he

the outline of the new Bill. The banking specialisation, promotion, them. The enactment of powers sales, buying, servicing, re for breaking np monopolies Abuses, search and development and the should be discussed, according joint use of a trade mark.

to the draft, only if and when improved means of monopoly control have proved ineffective. Any decisions on measures designed to stop the growth of Emphasising that the statutory prohibition of cartels does the industrial empires of not amount to a prohibition of German banks should await the co-operation betweeo enter report on the "Fundamental prises, the Federal Cartel Office Problems of Banking" by

took a distinctly softer line in commission appointed by the the report about its activities next spring.

Competition Act for certain however, accepted the view that present, law-more experience types of restrictive agreemeins the large number of takeovers is required before any new logi-and for co-operation between by 200 German companies has slative proposals can be made. between such eoterprises when upsury by inter which small and feel damaged by monopolies or was necessary for ensuring their those sectors in which small and feel damaged by monopolies or tion. ability to compete with larger medium-sized enterprises pre- restrictive practices. companies. This softer line is dominate. It recommended that Past attempts by the Cartel

enterprises - but ticipate in a merger of more mindful of industrial pamphlet provides examples of shelves them, stating that time enterprises whose iurnover terests-decided that Thys permitted co-operatives aiming is not yet ripe for discussing adds up to more than DM10bn, should be allowed to acquire to 45 per cent of the equ carrying voting power.

> The main argument again While conceding a certain allowing a merger was that tightening up of the law in the provides Huller Hille w superlor market power in t field of merger control the sector of transfer lines a Ministry of Economics paper. numerically controlled machi seems to reflect the opposition seems to reflect the opposition tools—an engineering secl of German industry to any new which in Germany consists measures which would make the medium-sized enterprises.

control of abuses of market power more effective. It thening of one of the fit suggests that the Cartel Office competing in this market wou should continue its (notorinisiy lead to the search for simil futile) attempts to curb abusive afiliations with other groups The Ministry of Economics, pricing on the basis of the firms active in the same mark

Arguments advanced favour of the merger were co small and medium-sized enter- been reducing. competition The Ministry of Economics has cerned mainly with the sa prises, the Cartel Office will in within the German economy, and next no double that it is tection of the nationally va the future also coosider the The Ministry was in particular strongly opposed to the intrin-tection of the nationally va possibility of approving cartels opposed to genetration of in- duction of the U.S. type private able know-how of Hüller Hi between such enterprises when dustry by large companies into anti-trust actions for those who which could be lost if the fit these sectors in which small and feel damaged by monopolies or was allowed to go into lique

Andy Herman

Foreign policy

GERMANY'S foreign would indeed like to take up States. Here it remains to devise means of protecting balanced between bast, and remarkably hard to phi town that moscow, fainer to suppliers oppressed by the dic. West, is coming out of a very to a specific date. Chancellor Berlin, calls the time, tates, of large departmental difficult phase during which Schmidt has been holding out Berlin, calls the time, stores and retail chains. It will relations with both Washington the end of November or The negotiations if also be concerned with the and Moscow had seemed to turn beginning of December as the dominance of large industrial -for quite different reasons- time of the visit. Yet even

and sub-contractors, as well as Much of the uncertainty in talks between Herr. Genscher, after the reportedly cordial the economic power wielded by the Kremlin over the new U.S. and the Soviet Foreign Minister, Democratic coalition is probat public bodies when placing con- President and his Administra- Mr. Andrei Gromyko, in New far out-distanced by public : tracts. Tha Cartel Office tion appeared to be reflected in York a few weeks ago, no firm expressed regret that those the wariness with which the date has been announced.

suffering under such excessive Russians chose to deal with buying power of their customers Bonn. Contacts so far on a In contrast to the dramatic had been shy about bringing possible new strategic arms era of Herr Willy Brandt's Osttheir complaints into the open agreement, and the first signs politik, there is relatively little and providing information on of Great Power co-operation in obvious scope for bilaterat which the Office could take the Middle East, as well as the agreements with the Soviet action. avoidance of open rupture at Union, aside from formalising Resigning Itself to the fact all been welcomed in Bonn as operation and, less certainly,

or obliged by political pressure of diplomacy which Chancellor the ethnic German minorities to abstain from prohibition Helmut Schmidt and his coall, scattered throughout the USSR. merger control is neither a towards the East this autumn. is also flexible enough to allow Germany of Mr. Leonid Brezh, between the

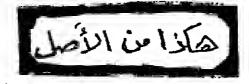
always delicately the invitation, but he has proved axiom of West-German poli East, and remarkably hard to pin down that Moscow, rather than Es

The prestucions have. been made sasier by the rect renewed signs of strain with East Germany, As in the partitie Social Department dignation in West Germany such developments us the p

secution of intellectuals and t police crack-down following t recent East Berlin riots He Schooldt and Herr Gensch bold to the view that more achieved by restraint than demunciation, as they ha shown by West German stance on human rights Belgrade.

when mergers were defended as tion partner and Foreign Where Bonn will press hardest, opens for several State Farli necessary to save jobs the Office Minister, Herr Hans-Dietrich is on the status of West Berlin, ments in West Germany at declared in its report that Genscher, hopa to see lannched which it sees threatened by year, the coalition will gein i mercar control is neither a genscher, hopa to see lannched which it sees threatened by year, the coalition will gein it shows to show the status of th recent Soviet and East German under some pressure to she The aymbol of this "new interpretations of the Four results from this palley, or ing undesirable rescua mergers start," about which the coalition Power agreements, and on the the very least demonstrate the nor io danger of being made parties have now baen talking snall's pace approach of East a new dialogue with the Ea meaningless by such mergers, since early summer 1976, is to Germany towards new negotia- is going on from which course The law, states the Cartel Office, be the long-delayed visit to West tions to ease dally contacts gains may be two . German Meanwhile on the trade

CONTINUED ON NEXT PAGE



New day line 3

Tradè performance remains impressive

commic monetary measures is being channelled into improv- and sales in this sector grew have been a major export target Institute in Berlin, however, when to have been almed at ing and upgrading existing by an above average 17.7 per and trade growth with the estimated that exports were writing. West Germany's plant rather than merely excent. last year. Despite a coo- planned economy countries has likely to rise by between 7 and posits and pushing up its tending capacity. At the begin, three high growth rate this increased steenly since 1970 g per cent.—at about the same ports and pushing up its lending capacity. At the begin- tinued high growth rate this increased steeply since 1970 g per cent.—at about the same normal steeply since 1970 g per cent.—at about the same increased steeply since 1970 g per cent.—at about the same when they accounted for 4.3 per rate as that of world trade. The when they accounted for 4.3 per rate as that of world trade. The steading trading dustry getting old fashioned? shipped to the western industry countries has decreased steeply since 1970 g per cent.—at about the same when they accounted for 4.3 per rate as that of world trade. The cent of the Federal Republic's first seven months' figures tend total exports. In 1976 some 6.8 to lend credence to the more persimistic estimates.

alue of the D-mark has lowered result there was not the same per cent., rather lower than the economy countries have heavily The arket to increased foreign

idustry`s raw arnings

materials On the debit side, however, it overseas sales, while the figure the debit side for a concerned for the sales while the figure the debit side for the figure the debit side for the sales are sales. idustry's raw materials On the debit side, however, it overseas sales, while the figure the January to July period this aports. Furthermore, it has has tended to reduce German for the first seven months of the January to July period this rade a contribution in the connectivity energy in world man for the first seven months of year. Exports to these markets nade a contribution to the competitiveness in world mar-iederal Republic's trade surplus kets. High prices, coupled with West Cormany's expert

Another of the positive effects continued appreciation of the reflects to some the per cent. — saw sales rise f the D-mark's rise is that it D-mark coupled with a flat mar efforts by exporters to diversify by 22.3 per cent, last year, and where Herr Brandt's initiatives with its sale of an entire nuclear which Germany sees as principal policy outside its traditional ref the D-mark's rise is that it D-mark coupled with a flat mar, enories by exponents to diversity by 22.3 per cent, last year, and where Herr Brand's initiatives with its sale of an entire nuclear work dermany sees as principolicy outside its traditional re-tas forced West German ket, has curbed demand for their markets. In 1970 the U.S. the tempo has only slightly to the East were followed by industry, including "seositive" pally responsible for the slide lationships with the European industry to examine closely its West German products and took 9.1 per cent. of all West decreased, to 21.4 per cent, spectacular West German fuel recycling technologies, to of the dollar.

CNTION THE word "export" levels of productivity. The severely squeezed profit mar- German exports, but this had once again on the increase with d people immediately think country's labour and capital gins. West Germany. The Federal investment costs are now among The Federal Republic's ex- Sales growth in the market last This year some West German

West Germany. The Federal investment costs are now among public contributes some 11 the highest in the world—ahove r cent. of the West's com-sed exports—just a 'sbare' hind the United States' 12.7 The response to this has heen hind the United States' 12.7 The response to this has heen hind the United States' 12.7 The response to this has heen sing imports rose by 15.8 per cent, seven months of this year in the tenacity with which the forced constantly to seek means the tenacity with which the miny's industrial concerns of getting more out of their ve defended their overseas existing plants and workforces. Her state sing her state sing plants and workforces. Her state sing her state sing plants and workforces. Her state sing her s

Certainly, the increase in the average western levels, and as a however, has tailed off to 5.8 favour, but that the planned

arnings. It also probably per cent. in 1970 to the current Another of the positive effects continued appreciation of the reflects to some degree the 4.8 per cent. - saw sales rise

tes at a time when most Increasingly investment capital western industrial countries Eastern Europe and China lisbed in-June by the DIW

WEST GERMANY VII

where the growth. This is not to say that it has movement of the West German West German export effort heads in relation with the more determined of the west form and the more determined to the it bad a profound effect on currency has increased over-be West German export effort, beads in relation with those of Markets in the European i certain ways it has been a competitor countries, it has also functional degree furnished ao important degree furnished ao important plat-issitive belp but, as many of provided an important degree furnished ao important plat-is proponents hoped, it has of internal economic stability, form for growth with shipments accounted for just used many problems which It played an important part in sales up 21.5 per cent. Growth 6 per cent of the total. The isrman ingenuity has still not keeping the Federal Republic's during the opening seven reason for this bas not been at entirely overcome. economy. Even so, growth prospocts vorv from sector to sector.

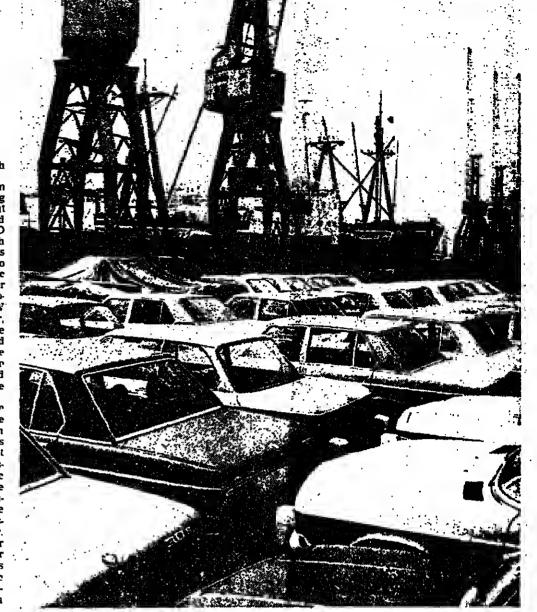
alue of the D-mark has lowered result there was not the same per cent. rather lower than the economy countries have heavily the motor industry, for example, is expectine a slower example, is expectine as a slower example, is expectine aslower example, is expectine as a slower example, is expectine as

Guy Hawtin Fronkfurt Correspondent increased by an overall 14 per

* anticipated, while German wagen's share of the valuable interesting "insight into the seven months of 1977. * around the to maintain export of less tance. The chemical concerns the D-mark on-industry's com-arnings. It also probably per cent in 1970 to the seven months of 1977.

from January to July. The im- orders, there is now a much Brazii, but has joined other Meanwhile the seemingly un-portance of Asia as a customer more sober view. Some large Western countries in setting ending wrangles over whether important to West Germany at bas also been growing: it now new deals with the Comecon strict limits on future sales. West Germany is doing its bit present than the North-South accounts for 8.7 per cent, of countries are certainly expected, With the cooling of tempers all for the world economy has dialogue. It is no coincidence for all of the world economy has dialogue. German overseas sales com- but West German companies are round, German doubts about the tended somewhat to obscure the that Herr Brandt, although no pared with 5 per cent in 1970, now less keen on the terms they U.S. as a long-term supplier of increasing diplomatic role it is longer a member of the Govern-

pared with 5 per cent. in 1970. now less keen on the terms they U.S. as a long-term supplier of increasing diplomatic role it is longer a member of the Govern-Exports to the area rose by 19.1 are often obliged to accept, and uranium fuel for its nuclear undertaking, hoth on economic per cent. In 1976 and in the hae been forced to recognise power industry also appear to and on moader issues. Her, first seven munths of this year the limitations on East have been allayed. Genscher's speech to the United maintained a 14.8 per cent. European purchasing power im-growth. . . . But. West:::Germany's most ishortures and increasing addictionary established commission impressive export performance the political atmosphere with the Americans slill nations. Since 1970 sales to these has cleared somewhat in apparently unconvinced by West contries have increased by Bonn's relationship with the Germany's contentions that it about 500 per cent to prove the process is bounds of the market economic order's is that are political atmosphere with the Germany's contentions that it apparently unconvinced by West



Cars awaiting export at Hamburg

while still making possible a

real transfer of resources and

technology to the developing

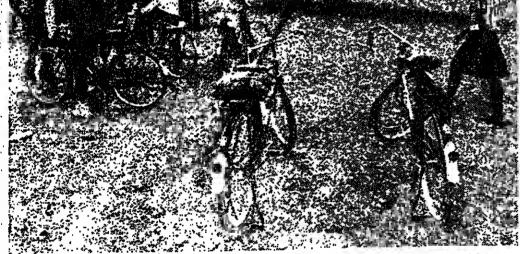
world. Io practical terms that

means for Bonn opening industrialised countries' markets to

developing countries' manufac-

A.D.

'ederal Republic's trade surplus kets. Higb prices, coupled with a that the D-mark value of powerful competition from West Germany's export per- cent, in 1976 and a further I4.3 moorts has not risen as quickly Japan, severely cut Volks-formance in the U.S. gives an per cent, during the opening a anticipated, while German wagen's share of the valuable interesting "insight into the seven months of 1977. "xporters have more or less U.S. small car market, for in- effect of the increased value of Africa — whose share of the able to mark on-industry's com-



VFW 614 jet, built at Bremen, in Cape Palmas. Liberia, during an African sales tour.

about 650 per cent. The propor-East. It has also tion of German exports shipped changed for the better in its world economy by maintaining to these markets has gone up deallogs with President Carter, domestic stability than it could The Middle East is one case from just 2.3 per cent. in 1970 (n a personal level Herr do through inflationary attempts in point. A second is Southern to the current 9.1 per cent. Schmidt and Mr. Carter got off to boost demand. Bonn is ready Africa, where West Germany Sales have not been easy, par to a bad start, not least because to accept that much of the U.S. has readily gone along with ticularly in view of the severely the Chancellor had been quoted reproach to the hard-currency the European code of conduct restricted transport systems in as saying he would have pre- countries for not doing enough for companies operating in the Middle Eastern and ferred to see Gerald Ford win to lift the international Republic, as well as being one African oil-producing nations, last year's Presidential election, economy is really directed at of the five Western Security prices and if necessary, setting but Germany's success in the Since Herr Schmidt's visit lo Japan. area has substantially offset the Washington last summer, and Yet there is also considerable increased costs of its cil still more after Mr. Carter's resentment at the failure not negotiations. imports.

while the 1976 rise was a more out of the relationship between concern at the inability of suc- though with reportedly dis-sedate 25 per cent. In the first the two strongesl members of cessive U.S. Administrations to appointing results from his stay the U.S.

definitely has contributed more to the those of its parlners.

Council members involved in

Namibia the

demonstrative support for Bonn only of the Americans but of Herr Genscher himself has budget year,

tures, stabilising commodity up commodity agreements, and further increasing aid, which in independence the German case will amount to about DM3.8hn, in the 1978

On the multi-As can be expected sales in its recent terrorist ordeals. Germany's other partners to also recently been trying to lateral side Bonn has pledged expansion in this area has tailed there has clearly been a understand the impact on Ger- reach out into other areas, some DM2.8bn, to the Interoff from 1974's heady growth welcome improvement. man exports of the 20 per cent. making a whirlwind tour of national Monetary Fund's new rate of 76 per cent. In 1975, Oo the level of policy too, rise in the DM in under two South-East Asia, Japan and "Witteveen facility," in which the increase was 60 per cent, much of the tension bas gone years, and there is outright China earlier this month. It will be the third largest con-

half of the current year, how- the North Atlantic Alliance. get to grips with serious energy in Peking. policies-the factor Of all the areas of forcign ever, exports to OPEC were West Germany is going shead saving

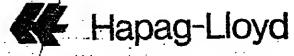
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WEST GERMANY VIII

Banks face domestic

criticism

WEST GERMANY'S universal bankers serve on the super-that the banks are, after all, wings of the baoks-is-increas cated that the banks are not without their visory boards of many concerns profiting from their own enter- ing from a relatively low level, balance there critics. Foreign-bankers, some in which there is no bank prise and if they were not there despite quite creditable per banking sectors are times enviously, ofteo accuse equity participation and play to play Sir Galahad the Pederal formances over the past decade DM1,577.Shue Of them of atifing competition, important role in formulating— or State Governments would by many of the leading funds, commercial tracking while within West Germany or at least approving—corporate bave to do the job themselves Most Germans still prefer tradi- accounted for more a track or face the consenuations of the proving and -nowhere near a term itself, concern has been ex-policy.

pressed that their powers may Part of the price they have letting the companies go to the certificates which pay certain Girozentrale, and said be too sweeping and their in- bad to pay for this substantial wall. In West Germany, it is but uospectacular rates of aggregate balance she fuence over the country's bad to pay for this substantial wall. fuence over the country's influence they exert over still the principle of govern interest. Inflation has not DMS16.20n. industry too great. industry is that when a large ment to stay as far away from reached levels where it, might while ther are large industry as possible.

breath-taking freedom of opera- trouble the banks are allowed tion. They offer the entire little choice but to step in and gamut of banking service under pick up the pieces. The banks one roof-upainhibited by the themselves tidied up after the sort of restrictions in force in Herstatt debacle and their work Britain and the U.S. which in the iodustrial arena is well-the investment institutions. The Federal Republic's uni-tate Herr Juergen Pooto, chief wersal banks owo a hefty-executive of the Dresdoer Bank althougb near Impossible to estimate-slice of West German figures in post-war German estimate-slice of Wesl German figures in post-war German devote much time to servicing sector between the various to the governments industry. At the same time they banking.

act as invastment advisers and In the sbort-term, these However, many small inves- There are three main banking croaching successfully stock brokers, chaonelling the rescues are upattractive propo- tors choose to invest in industry systems in the Federal Republic mercial bank territory. small and not so small investors' sitions and without the through the shares of the banks and each operates on a univercash into the securities markets, universal banking system it is themselves. Naturally, these do sal basis, offering, with certain indeed-the biggest composition of the same services in size to the Deutsche Currently, a hard look is hard to imagine that banks not tend to be speculative invest ensuring the same services in size to the Deutsche being taken at the universal would be able to undertake tors but rather people looking as its rivals. There, are the the large commercial banks and there are the the large commercial banks and the universal would be able to undertake tors but rather people looking as its rivals. hanks and their modus operandi, them. As it is the banks' activi- for a safe place to put their commercial banks (including and have very sub hanks and their modus operandi, them. As it is the banks' activi- for a safe place to put their commercial banks (including and have very sub The Monopolies Commission, ties in other spheres usually savings. The 'advantage of the regional and private muscles to flex. Recent an advisory body which moni- enable them to meet the initial shares in the major banks is banks), the savings bank have been moving inl fors competition in the German costs comfortably. that their activities and sources Girozentrale sector and the international field in co

tors competition in the German costs contortably. totat their activities and sources Girozentrale sector and the international field in co-economy, has expressed con-siderable disgniet about the thesa rescue operations are profits rarely take a major network. These are suppler rivals. While not all of banks' shareboldings. The extremely attractive for banks beating, dividends compared mented by the wide-ranging ventures have been a tangled skein of interlocking which can afford to take a long with share prices are reason-holdings in iodustry could re view of things. Indeed, shares abla and capital growth pros-duce competition, it is feared. taken up by the banks—when, it peets are good. total their activities and sources Girozentrale sector and the international field in co-taken up by the banks—when, it peets are good. total their activities and sources Girozentrale sector and the international field in co-taken up by the banks—when, it peets are good. total their activities and sources Girozentrale sector and the international field in co-taken up by the banks—when, it peets are good. total their activities and sources Girozentrale sector and the international field in co-taken up by the banks—when, it peets are good. total their activities and sources for customers as commercial banks to the sources and the international field in co-taken up by the banks—when it peets are good. total their activities and sources for customers as commercial banks to the sources are customers as commercial banks to the sources and the sources and the sources are customers as commercial banks to the sources are custo

Complicated

empt current investigations or Against this, it must be said trusts-most of them under the beginning of this year indiprejudging the very complicated issues involved, the universal banking system has very positive advanlages. Admittedly, the major banks' power has not always been used diplomatically, but without the system it is hard to believe that post-war German economic history would have been quite as impressive as it bas been.

The universal banking system was nut the iospiration of any one man or the result of a single period in history. It developed pragmatically, fulfill-ing varying needs. The vast industrial holdings, for instance, were not so much deliberately or face the consequences of tional savings accounts and -nowhere near as in

taken up by the banks-when, it pects are good, has to be emphasised, no other West Germans, it has to be well as a very fast cash transfer are certain to become a investor would he prepared to admitted, are not the most system. It is not, however, force in the market in the do so-have often turned out to enthusiastic of small investors, allowed to grant overdrafts. But without wishing to pre-be very good investments, loterest in the country's unit Bundesbank figures at the

federal states, have be

There are three main banking croaching successfully They are very large

far distant future.



Business

West

Germany?

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Protected farming confounds the CAP

were not so much deliberately IF THE principles of the Cone Green rate of the suporting In most European countries for radical political change. The banks were left with large mon Agricultural Policy (CAP) country. For instance, in the since the war policy has been to rural vote is possibly a quantities of virtually valueless had been applied to West Ger case of the U.K. the total MCA get rid of uneconomic farmers sive factor in some Lander equities, lodged as securily of the European Community the would amount to about 40 per trading the of the earner of the antagonise it just for World War One and, again would have suffered a revolu- man beef when exported to time, enlarging the farms of the the same sake of principles laid dow would have suffered a revolu- man beef when exported to time, enlarging the farms of the

the Treaty of Ro

Dr. Ertl. the Minister of

Fund, would have to pick the tab for the disposal of

At the end of Septe

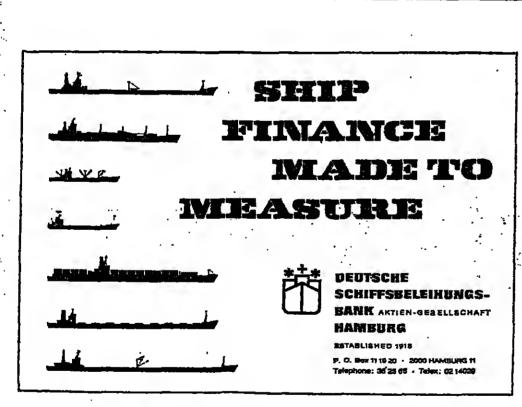
40 ner cent. of the beef,

postne of these, either w

countries, will be a conside

SPAIN

the Community or to



The process repeated itself at tion. The multiplicity of small Britain can carry a subsidy of remainder so that they can be the end of World War Two and farms would have heen replaced the same amount. Until these come viable. In most countries to try to rebuild the companies from the lower cost enterprises CAP. in order to protect their invest-in France, the Nelberlands and

nominal value of all German- mark. The rural communities quoted shares outstaoding was would have had to find employ. DM73.8bn. Of this, the West ment in the towns and possibly is well up to the best European been encouraged and in most Italian wine lakes, these is areas there is work available for tries had provided a rich the country could have changed stock are good, and the country is and the country within ket for German industrial DM5.5bn. cominal value of the shares con-

trolled by the baoks was petition. Since 1969 West Ger- stuffs. Indeed some of the larger DM42bn., as normally they see man farm prices have been pro- farms, particularly in Schleswig DM42bn., as normally they see man tarm prices have been pro- tarms, particularly in Scincowig bave been made in restructuring man surpluses, which inbeld by them for clients.

The control the banks exert mare acted as a protective imports. The interesting thing is that which cannot produce at least there were in more industry through the owner-against. Community imports, The interesting thing is that which cannot produce at least there were in more industry through the owner-against. Community imports, The interesting thing is that which cannot produce at least there were in more industry through the owner-against. Community imports, The interesting thing is that which cannot produce at least there were in more industry through the owner-against. Community imports, these new systems, particularly a minimum income (at present intervention and other s ship and stewardship of equity while at the same time subsidis- these new systems, particularly a minimum income (at present intervention and other s ship and stewardship of equity while at the same time subsidis- these new systems, particularly a minimum income (at present intervention and other s ship and stewardship of equity while at the same time subsidis- these new systems, particularly a minimum income (at present intervention and other s ship and stewardship of equity while at the same time subsidis- these new systems, particularly a minimum income (at present intervention and other s third stewardship of equity while at the same time subsidis- these new systems, particularly a minimum income (at present intervention and other s the same time subsidis- these new systems, particularly a minimum income (at present intervention and other s the same time subsidis- these new systems, particularly a minimum income (at present intervention and other s the same time subsidis- these new systems, particularly a minimum income (at present intervention and other s the same time subsidis- the same time subsidis- the same set of the same time set of the same set of the sa The control the banks exert have acted as a protective tariff all Europe. ship and stewardship of equity while at the same the subsidie these new systems, part of the picture, ing the exports of German pro- for arable farming, are repli-is only a part of the picture, ing the exports of German pro- for arable farming, are repli-West Germany's Capital Assets duce to some other member cated on many of the smallest their land and look like doing the skimmed million provide the smallest their land and look like doing the skimmed million provide the smallest country's industry to fund itself reason for the MCA has been to that there is no element of so for a long time yet. through borrowings rather than protect German farmers from peasant farming such as still to Dividends by issuing equity, which, in view the effects of the revaluation of be found in parts of France's Dividends of the tax in perpetuity, can the D-mark, and it is almost cer- Massif Centrale or in Italy. often be very expensive money tain that had there not heen Everyone uses the latest mach-

indeed. Naturally, companies rely on means would have been found to difference between a 1,000-acre the banks to provide them with protect their essential well-farm in the north and a 10-acre the cash to keep the wheels being. The present MCA on Comp burg is that the latter is and possessions that are denied of monetary advantaess bu

u po/i

turning and, because of the high The present MCA on Com- burg is that the latter is, in and possessions that are denied of monetary advantages, but ratio of debt to equity, expect munity food imports amounts to terms of the use of labour and an urban artisan, and thus be great hulk of them are bell understanding treatment when 7 per cent to which is added the mechanical resources hope. will be less inclined to go in the be of domestic origin, times are thin. In return, differential according to the lessly inefficient.

the banks had little oplion but by very much larger units able monetary confusions can be this has meant a drift away from culture, at one time a f to try to rebuild the companies from the land and the competition rectified, there cao be no real the land and into the towns. But critic of the CAP, rec in Germany there bas been no defended it before a Ger such drift. Instead, as a deliber- andience by poloting ool ate policy, industry bas been although Germany, through taken to the countryside in a CAP, might have to pay pa At the end of 1975 the now Britain, Ireland and Den- Pioneers

banks directly owned the country could have changed stock are good, and the country reach of their bomes. Something ducts. He might have adde n. However, the total in consequence. ... is more than 70 per cent self- like two-thirds of the farming that FEOGA, the Agricul

Although considerable efforts satory Amounts (MCAs) which production and an example to fragmented farms, together with a refusal of State aid to those

This policy has paid dividends drain an FEOGA. It is

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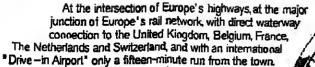
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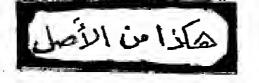
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WEST GERMANY IX

AG

Stock market sure but unexciting

IN THE West German stock in September, which may belp quoted on the eight West Ger- prolonged recession. The share said to be only about 40 stocks market 1975 was the year of industry and will put more man bourses, compared with capital plus reserves; of the with sufficient liquidity to inrecoverv from recovery from oil-shock money into the consumer's around 2,700 quoted on the U.K. average AG (Aktiengesell terest the institutional investor, despondency; 1976 was the year pocket (and which was pools stock exchanges. German stock schaft) now account for just 30 It is also difficult for an institu-when the market sagged pooled by Frankfurt as It was analysts say that of these com- per cent. In balance sheet total, tional fund manager to find because the economic recovery teaked out), that the market panies only 20 account for compared with 43 per cent. In stocks that will move agains the did the same; 1977 was the year began the climb that has about two thirds of the trading 1954. When both the economy and the brightened things of late, volume. The stock turnover There are a number of that it is difficult to find stocks stock market plodded onwards Perversely this climb continued of all the German bourses is reasons for this state of affairs, that represent new treeds or and, opwards resigned to the through terrorist outrages that only two thirds that if London The German consider reconnic technologies: such companies thought that the old pattern of sent shudders through German in cash terms and one theth struction the basic feed to be parts of much larger thought that the old pattern of sent shudders through German in cash terms and one tenth struction took place on the basis tend to be parts of much larger appeared to have faded. As this survey want to press the Despondency Commerzbank index was stand.

lestle

1953

that has suffused Germany's tore German industry's willingthings would only gradually shares.

oil-shock money into the consumer's around 2,700 quoted on the U.K. average

Financial Times Monday October. 24 1977

industrial and financial circles dess to finance itself through well-being the slock market bas market bas and must have equity theoretically more attractive to industrial and financial circles oess to mance user unrough well-being the stock market bas not grade and must have equily theoretically more attractive to capital of at least DM250,000 be- do so. Rights issues in the first were saying that there was a with debt, and to restore the industry as an aveoue to long- fore it can be listed. So the half of this year were running thirsty stretch ahead and that public's will, to buy those term finance. The result to-day to be a source of venture capital which ends to restore the industry as an avecue to long to be a source of venture capital which ends to finance.

tion-corporate and personal-

of distributed profit. This meant that 6xed interest financiog was Optimistic

generally cheaper to the company than equity fioancing. The Bonn Government grew concerned about German industry's cerned about German industry's optimistic tone is creeping into shrinking equity base and de-Frankfurt's assessment of the cided to remove this disincen- future. The consumer spending tive. Unfortunately it did so statistics have been looking betwith a complicated tax rebate ter of late and this provides sn scheme that has probably made underpinning for a market that

(Aktiengesell- terest the institutional investor. that of New York Stock Ex- of bank finance, and once in- corporations. Siemens, for exchange, despita the fact that the dustry was clearly on the road ample, is one stock through German economy is one gnarter to success there was little incen- which the German portfolm the size of that of the U.S. What tive in change this basis. The manager can buy German

Through years of economic have been in business at least market even if it were now things would only gradually shares. is a bigh average level of finan- to be a source of venture capital which was in turn a poor year come right for the German Foreigners, tend to forget cial gearing in industry which except in a private company. for such issues when compared market. They have been proved what an underdeveloped stock does not give companies the But the reason that is most with 1975. There was a bit of a right, for it was only after the market West. Germany has financial cushion they need to ofteo cited is the tax system that pick up in the third quarter, Government's economic package. There' are only 460 companies survive and adapt to a time of has now been changed, the vear will remain low system involved double taxa- the year will remain low.

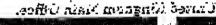
The market's performance since late summer does, however, suggest that a more

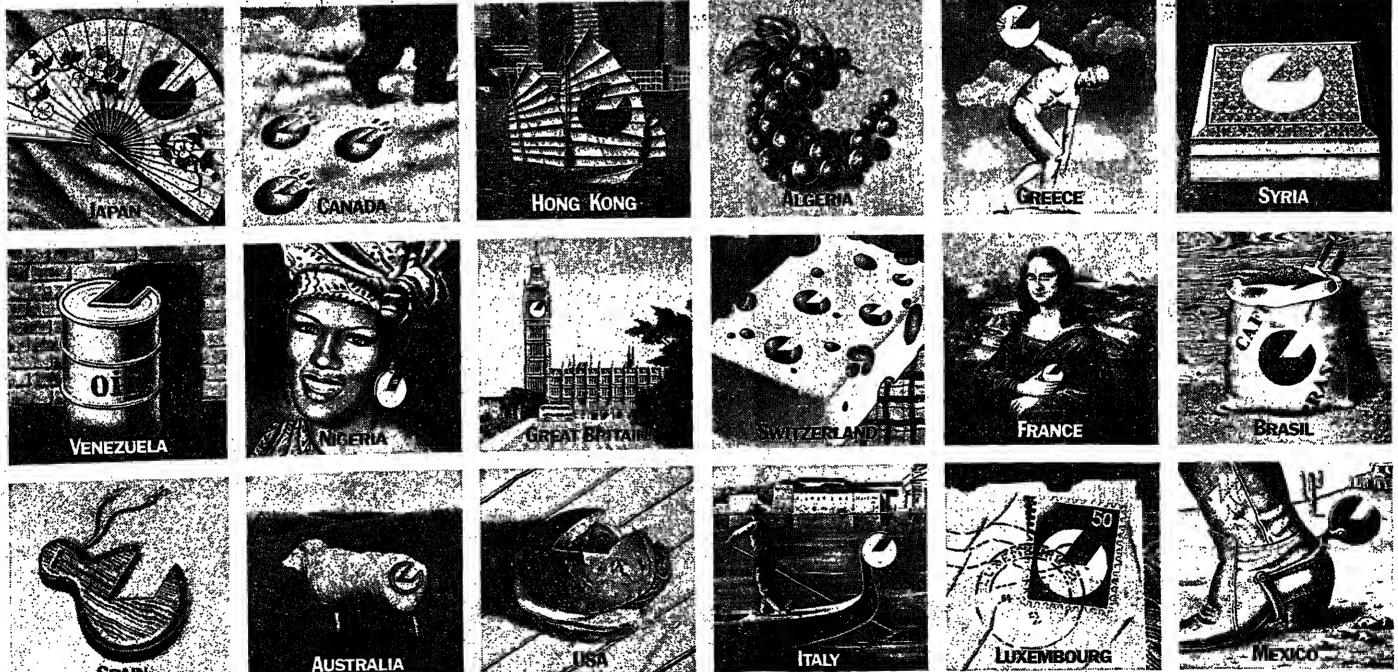
Nicholas Colchester



23

Trading in progress in the Frankfurt Stock Exchange.





Farming CONTINUED FROM PREVIOUS PAGE - The existence of these large The implications of this are common prices and dutifully to and growing stocks is a measure most important for the future fade away into industry. of the technical excellence of of the EEC, and the CAP in Nor if they did give up would shares an even more mysterious has, over the last three years,

Germao farmiog, and also a particular. Some ' member it be the end of the matter. All investment for the man io the reflected Germany's economic reflection of the quality of muntries had emission that agricultural history has shown street than they were before. Germao farmiog, and also a reflected and investment for the man io the areflected Germany's economic agricultural history has shown street than they were before that the superior to that countries had expected that the user of the U.K., because with the the 19th century, provide a short-term, they can also stimulate the street than they were before that while lower prices do distributed locrease for courage production in the effective yield locrease for the situation bas now been reached where the yield on shore while remaining the workshop unit costs by increasing output acres of first-class arable. In of Europe, But this does not streamliong acres of first-class arable. In of Europe, But this does not too—that is, dairy products and time, If ever. Even if monetary meet-German farmers use a unity could by some miracle more and so perpendate the long run to immeat-German farmers use a unity could by some miracle more, and so perpetuate the prove the importance and coming year.

imported feed and more local be the problem of persuading fodder than Britain's. the German farmers to accept fodder than Britain's.

John Cherrington bourses. At preseot there are

Commerzbank index was stand-ing at 790, about 8 per cent. up on the yaar, but still short inf the 900 barrier that was -breached for the first and only ime in tate 1969. This performance was not a major surprise to the market's participants. At the turn of the year investment managers were already infected by the general atnosphere of doubt

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of 1976 lotalled over DM 210 billion or close to US \$ 90 billion.

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A Hamburg dry dock.

Shipyards fast running out of orders

FOR WEST German ship creased too far, too fast during serious enough. It has formed optimism that they can survive use tome device that builders, another lean year is the late 1950s and early 1970s, part of an absolute drop in the a dry stretch without mass lay further increase the gift is drawing towards its close, with and competition from the newer West German shipbuilding in offs. Others warn of short-time ponent in Third W little prospect that the follow snipbuilding nations, headed by dustry's workload. however, working within a few months, countries' or ing one will be much better Japan that is increasingly hard that has been so sharp as to ing one will be much hetter, Japan, that is increasingly bard that has been so sharp as lo Few of them would disagree to overcome. In the first half lead the shipbuilding industry with the clear danger of large. Finally, the Governm with Herr Michael Budczies, a of this year, West Germany's federation to pose the blont scale redundancies looming. In assists West German sbipow director of the Hamburg yard share of total newly ordered question in its last annual such a situation both the West in buying from West Gen Blohm und Voss, when he des tonnage nf 6.8m. fell to barely report of whether the industry German Federal Government yards, and last spring raised cribed his company at the end 3 per cent. compared with the can survive at all unless condi- and the federal states in which subsidy level from 12.5 per c of the summer as "living from 68 per cent, to which it had tions improve. At the very least, the shipyards are situated to 17.5 per cent, of the valo

The industry's woes are familiar enough to its competi-tors in Britain, or indeed in market share of a nation used decline in orders is reversed. any of the older shipbuilding to thinking of itself as a ship-nations; capacity that was in-huilding "major" would he statistics suggest it may not be far of During the first half of the far of During the f industry's woes are The

far off. During the first half of Japan to yield up more of its 1977 the ladustry delivered 97 56 per cent. share of the world new vessels, with a total ton- market to nlber countries, and nage of 965,725 tonnes and to strengthen the code of be-worth DM.2.85bn. (£710,000). haviour embodied in the lines, no less than others. During the same period, how-OECD minimum credit agree been driven away from Gas ever, new orders were received ment. West German officials been driven away from Gas for only 65 ships, totalling strongly support the agreement marketplace. Might wage 189,456 tonnes" and worth and would like both to see its have had some part in member states and to bring in the how of German shipbuilders' pr new vessels, with a total ton- market to niber countries, and Logic

orders to

been accustomed over many accurding to the Federation, would find themselves under each order. The shipbuild many of the 74.000 jobs in West buge pressure to help out. however, have expressed



24

Before you answer, read this:

How much will your exports

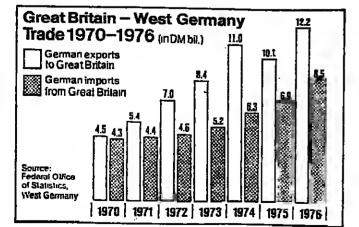
be worth this year?

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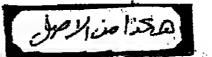
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ear and. according to the Federation, could fall still lower in 1978.

Lucky

The sharp contraction in naval activity that all these statistics Another has been the tacit types of vessel in which f illustrale is, moreover, taking abandonment of an old principle place within an industry that of West German economic aid to as already gone through a con- the Third World-that of avoidsiderable amount of rationalisa- ing linking largease with orders. tion, forward-looking invest for West German lidustry. and consolidation in During 1976 DM172m. out of ment recent years. Until a few months the development aid budget was ago, German shipbuilders could channelled back to West reassure themselves with the German shipyards as part of reflection that this process total orders from recipient painful enough in itself, would countries worth DM389m. About protect them hecause of the DM130m. out of the current degree of specialisation in highyear's aid budget is expected to value ship types they had been find its way back in the same This has fashion. able to introduce. been partly true. The West A further DM540m. is likely

German yards did not go all out for super-tankers, but concento be pumped into the West German shipbuilding industry trated also on other specialised tbrough the development aid types of vessel such as container mechanism. This is the sum ships and roll-on roll-off originally set aside for subsidiscarriers. Even those yards which invested heavily in super-tanker ing shipbuilding export credits'. capacity have managed in show down to the OECD minimum the flexibility needed to turn levels. Now that international to other types of work - and interest rates bave fallen close have counted themselves lucky to this 8 per cent. a year range, to get anything.

Some shiphuilders, such as to use the money to help its spending spree now. the Krupp-owned Bremen yard, shipyards consistent with the AG-Weser, express qualified OECD pact, and is expected to

Second, the Federal Govern- the widespread bellef that ment is doing what it can to will continue rising age bring the shlpyards more work other currencies. To ship -although it has received more contemplating placing an eff grumhles than thanks for its this factor must, weigh her efforts so far. One measure has the longer the interval be been the acceleration of the delivery-and it is often in warship programme for precisely the

vards have songht to excel

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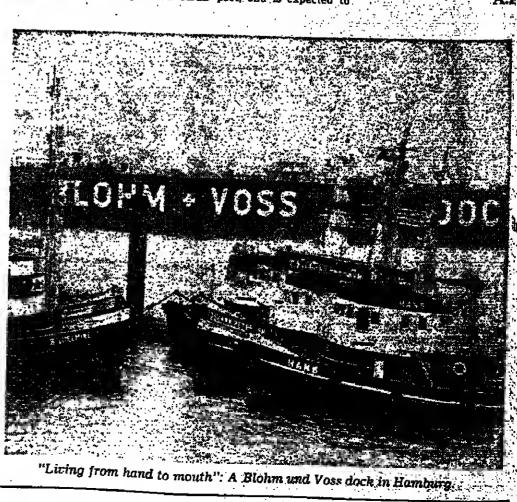
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14

Perbaps more important, f West German shipowners, is t uncertainty ... that hangs their business -- Although o lith...among the world's me chant fleets. West Germany fourth largest in the number. container vessels and is over whelmingly modern, with per cent. of registered tonna less than ten years old. Yet is being faced with arsher competition from European fleets against whi shipowners are demanding co certed action by Weste governments. And, still mo daunting, it has to recogni the possibility of a further slo down in the growth of wor trade. In spite of the urgin interest rates to bring them of both the Government and t shipbuilders that it shou invest more the shippl industry has had a difficult to years and does not show a Bonn is looking for another way signs of being about to go on





Mar to make

WEST GERMANY XI

Nuclear plans delayed by opposition groups

The start of the only 450MW, where 6,000-7,000 depressed domestic demand, week in the shape of its can and commercialisation of the bay of the opposition to MW might have been expected, because of large nuclear export tribution to another tripartite sodium-cooled fast breeder ar energy in West Ger- At the Federal Ministry of ordsrs won in Brazil and Iran, European partnership, the reactor, fuelled by plutonium: was offered by an execu- Research and Technology, which amounting to DM9.700m. Anglo Dutch-German enrich Belgium and Holland, Ger-if Kraftwerk Union at the sponsors nuclear energy, the The enginsering policy of ment company. Urenco. The many's partners in the con-dist month, Dr. Werner problem is seen basically as one leaving the successful and gas centrifuges being installed struction of the SNR 300 proto-indiate joint U.S.German of the uncertainties of an proven portions of nuclear at the Almelo plant of Urenco type fast breeder at Kalkar, are not hold a joint U.S.German of the uncertainties of an proven portions of nuclear at the Almelo plant of Urenco type fast breeder at Kalkar, are not hold a direct or adolescence. "We should not applied to nuclear policy- by MAN in Munich, with a of the agreement include a bet intervention by "citi- forget," said Dr. Wolf Schmidt- making. The Govsrament be Datch contribution in such research and evelopment inter-deroups" had prevented or Kuster, senlor official respoo- lieves that its practice of fund- areas as bearing design and the change, aod a joint Francogroups" had prevented or Kuster, senlor official respoo lieves that its practice of fund- areas as bearing design and the change, and a joint Franco regroups" had prevented or Kuster, senlor official respoolieves that its practice of fund-areas as bearing design and the change, and a joint Franco-red investments amounting sible for nuclear energy, at the ing reactor dsvelopment, only science of rotor dynamics. Ger-M20bn, and cost or put at Salzburg nuclear conference in until it reaches the development man thinking has slise deeply to market commercial fast about 250,000 jobs. "In this May, " that the commercial stage, and handing, respoosi-introduction of nuclear power bility to private industry, has centrifuge, as exemplified in movement may well be started less than 20 years ago to follow the same practice for ad successful." and the delays we are facing at the "back end" of the nuclear gy supplies arrived at by of only two or three years, a policy for securing future the moment amount to a period movement early in comparatively small be increases—assumed that tance of this source of energy. Costs of research on repro-sioned, in the form of indivi-

Lefore the dramatic oil taking into account the importance of research on repro-te increases—assumed that tance of this sonrce of energy. Costs of research on repro-gear energy must meet most. Nuclear plant construction in cessing up to the piloi-plant dual gas centrifuges assembled this summer. Its view was sum-the growth. As a proportion Germany is in the hands of stage have been borne by the both at Almelo itself and in the both at Almelo itself and in the buntly io Salzburg by the growth. As a proportion Germany is in the hands of stage have been borne by the both at Almelo itself and in the buntly io Salzburg by The growth. As a proportion Germany is in the hands of stage have been borne by the both at Almelo itself and in rimary energy consumption. Kraftwerk Union fKWU), a Government. But the next step. Munich. These are super-as expected to grow from I Siemens subsidiary with about construction and operation of cent. in 1973 to 15 per cent, 14,000 employees and a large commarcial reprocessing and same design, baving roughly it for 45 per cent, of in- well as nuclear plant. It is the responsibility of industry — of the British centrifuges. Like ed electrical capacity. This only company in the world under the Government's super-t that W. Germany must which offers both of the best-vision. And the customers—the d up to 45,000-50,000 MW of selling. types of reactor—the electrical utilities — will bear d up to 45,000-50,000 MW of selling. types of reactor—the electrical utilities — will bear d up to 45,000-50,000 MW of selling. types of reactor—the electrical utilities — will bear d up to 45,000-50,000 MW of selling. types of reactor—the electrical utilities — will bear d up to 45,000-50,000 MW of selling. types of reactor—the electrical utilities — will bear d up to 45,000-50,000 MW of selling. types of reactor—the customers—the scheduled to be completed by the and the 1985.

d up to 45,000-50,000 MW of selling. types of reactor-fine electrical utilities — will bear the end of 1979. might come to different conclu-lear plant by 1985. pressurised water reactor the cost. This summer Germany consisting, but for Germany there he oil price increases lster (PWR) and the boiling water The Government is planning cluded another important inter-yesr, and consequent reactor (BWR1. It builds to a single full cycle centre, com-national sgreement in advanced tinue with its present plans. uclear technology, in the shape servation, has inevitably the U.S., but adapted—particul various stages of the fuel cycle: lifted these forecasts. Earlier larly in respect of safety—to an storage of spent fuel, reprocess. France for the development Science Editor

t lower than the 1973 total, development, in cluse collabora- tonium into new fuel elements.

Lagy

tion with German utilities, to 2 Outlining this plan before the Point where according to general conference of the Iu-point where according to general conference of the Iu-Nuclear Engineering Inter-ternational Atomic Energy lore significantly, however, national more than 75 per cent. Agency in Vienna last month-could no longer rely on of standard specification is Dr. Hans Haunschild, the Ger-lear energy to meet most accepted by all German custo- man delegste, said that detailed the courts Delays in build mers. Several of the blegest radiar bad church that Geriear energy to meet most accepted by all German custo- man delegste, said that detailed the growth. Delays in build- mers. Several of the blggest studies had shuwn that Ger-and hold-ups in operating nuclear stations (1,200-1,300 many, densely populated and lear plants, together with MW) currently under construc-short of resources, "cannot re-rited opposition to plans for tion in Germany have few or no nounce reprncessing and the sing the fuel cycle in Ger-differences in design. The use of plutonium as fuel." The ny, forecd the government to development philosophy has plan was both ecologically conclusion that it simply been the leave unchanged those id not achieve the installed features already proven in ser-materials, he asserted. Germany hopes to have a id not achieve the installed features aready proven in set materials, he asserted. acity originally forecast, But vice—in some cases features to Germany hopes to have a warned that Germany could be found in the first PWR 1,500-tonnes-a-year reprocessing a itself short of energy if the Siemens ever built. The BWR—originally hensed MW of nuclear power—in opera-act of 30,000 MW by that year, by AEG, formerly Siemens tion by the late 1980s, based Just how serious the hold up partner in KWU — has not on its own experience with the province on the construction prevention account of the series with the proving on the construction proved so successful. Bul orders WAK pilot plant at Karlsruhe, le is illustrated by a state total about the same as for its long involvement with Euro-

uncd these forecasts. Earlier faily in respect of safety—to an storage of spent fuel, reprocess-year the Bonn Government extent where they are no longer ing, waste treatment, ultimate sed its figures on the seen as U.S. designs. disposal of the high-level radio-umption that energy demand. The KWU standard PWR is active, waste, and refabrication is so of the about 10 per the product of 15 years of of reclaimed uranium and phu-bour then the 10 per the development, in cluse collaborate treatment for the head the

have already been commis from the U.S. Government and



Books contain

many worthwhile facts.

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int made when the annual PWRs and the company is confi- chemic's port of Kraftwerk Union was dent it can work its way through partnership in United Reproces-irased in June. Of the ten the engineering problems. The sors, the Anglo-French-German clear power contracts in first big BWR (1,300 NW) is reprocessing group. One of the rmany won by KWU in 1974 scheduled to come on-line in achievements of this internarmany won by KWU in 1974 scheduled to come ou-line in achievements of this interna-d 1975, work could proceed 1979. I wo only. Opposition was not KWU, set up in 1969, declared interchange of technology on st to nuclear construction but its first profit in 1976—DM41.6m, the back end of the fuel cycle. all kinds of power stations, before tax, on a turnover of One of Germany's proudest s a result, orders for turbo-DM4.500m. The value of orders and technically most original interators sets for German bonked in 1976 was DM12.100m, achievements in the nuclear ilities last year amounted to —high, in spite of the severely field is being unveiled this

Electricals aim abroad

WE WEST GERMAN electri- foreign sales by 11 per cent. twofold. First it is hard to ex-its industry predicted fairly Given this trend, iulensified port beavy electrical products nodest growth this year. It was West German efforts were to be from Europe to the U.S. rise to be cautious. The growth expected to break into the U.S. Second, power engineering is if the domestic economy has market—which accounts for much the biggest single sector allen well below the expecta more than one quarter of the of Siemens' activities, account-ions of the Government and world market. This is happen-ing for 31 per cent of sales last year. Thus on the one hand it lost economic institutas at the ing.

nost economic institutas at the ing. nd of 1976. In that context Early this month Siemens familiar trend has intensified announced it was founding a he forcing of foreign business joint enterprise with Advanced o compensate for s flagging Micro Devices of California to omestic market. Last year sales rose hy 11.2 systems worldwide. The rele-nee cent. (8.7 per cent. In real vant software and support sys-software and support sys-

Last year sales rose by 11.2 systems worldwide. The reference of the real vant software and support systems, the first vant and support systems, business are to be included. Sich the third biggest in the new company and is in the new company and is the new company is the storely and the new company is the storely and its product the new company is the store consolidation of its and is the new is the new company is efforts event to DM3.3bh the to DM3.3bh the collapse of the curopean is the new the new thanger. This is the new is the new is the new the new the new the new the list stare against 40 per cont. By the country's second blaces is market but is in the is the new the new the company is even the company is efforts even to DM3.3bh the collapse of the curopean of the next the different position. It is the new the new thanger. The maxet but the collapse of the curopean of the next the different position. It is the new the new thanger. The maxet but the collapse of the curopean of the next the different position. It is the new the new thanger. The the new the new thanger is the new the new thanger. The the there there the new the new thene

WestLB is just as international as your business

As you've probably noticad, most banks claim to be international. But one of the important questions you should ask yourself before choosing your international banking partner is. How international does my bank have to be?

It's not just a matter of a few more branches or representative offices here and there or of an extra few hundred correspondents. It's international experience

In the right lields at the right places that counts. WestLB has a great deal of it. Aftar all, it's the Banker of many of Germany's world-ranowned Ruhr industries. In this bustling region, WestLB has grown into one of Europa's largest banks and it ranks among the top twenty in the world. Its experience in export and import financing is the solid comerstone of its world-wide capacity.

In addition to this traditional international trade financing, WestLB's extensive sources of funds have made it a major force in the international issue business, Eurocurrency credits and project financing. A balance sheet total of close on DM 68,000 million reflects the financial capacity of the Bank. Backed by the State and the regional Sparkassen organization, it encompasses more than 200 regional universal banks (Sparkassen) with their own combined balance sheet total exceeding DM 100 billion.

The rapidly expanding international requirements of WestLB's customers have spawned a world-wide network of offices, subsidiaries, participations and correspondents, as well as membership in the illustrious Orion Banking Group.

Each of these international points of contact staffed by experianced bankers - provides access to WestLB's universal banking know-how and highly developed specialized facilities. Thus, for instance, WestLB through its London

Branch and WestLB International in Luxembourg concentrates on Euro-finance to first-class risks, with Libra Bank Ltd. providing finance in Latin America. In other financial centres such as New York, Beirut and Tokyo, WestLB is represented by highly versed staff members.

But these are just a few examples of WestLB's international capacity. In fact, if it s a guestion of international presence, WestLB can serve you wherever it matters; directly or in partnership with others.

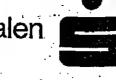
However, WestLB's world-wide activity is only one reason for considering it as your banking partner. There are other very important questions you must ask yourself before making a final choice. "Is the bank absolutely secure?" "Doas it have the necessary experienca?" "Is it efficient?" Get the full answers to these questions and find out about our specialized services; contact us directly or ask your local bankers to put you in touch with us.

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Organization of the Sparkassen, Landesbanken/Girozentralen in the Federal Republic of Germany



Public Savings Banks

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The German aavings banks (Sparkassen) ara legally and communal savinga banks operated under public law. Tha huainess of a savinga bank is directed by its managing hoard. Thair tasks and activities are laid down in the articles, which allow the savings banks to do all usual banking business for their customers. Transactions for their own account are subject to soma limitationa to accure the deposits, e.g. savings banks are not allowed to acquire securities out of their own funds.

The savings banka offer all services of a modern banking institution. Their services ara available to every private individual, every business enterprise and every local authority. The following are the most important forms of business transacted: the acceptance of all types of deposits, credit business of all kinds, encouragement of the acquisition of personal property, settlement of cashless payment trans-actions and all other types of banking services. e.g. trensters to payees in Germany and abroad. collection of debts, hills end receipts, execution of cheque transactions and issue of cheque cards, purchase and sele of foreign currency and travellers' payment medie caring for tha need of customers in the field of foreign trade transactions.

At the end of 1976 there existed in Western Germany 650 savings banks head offices with more than 16,000 branches,

Savings Banke Associations

The savinga banks of each tederal stata ere united in regional Savings Banks Associations The lasks of the regional Savings Banks Associations are, among other things, to represent the common interests of the savings banks: to offer infor-mation and advice to the members of the Associations in all matters of savings banking; to train steff members of the savings banks and to further their professional education; to exemine the handling of business and the belance sheets of the membar savings banks. At the head of the regional Savings Banks Associations is the Deutscha Sparkassenund Giroverband in Bonn (German Savings Benks Asso-ciation), It is the centrelised representative of sevings banka interests and corresponds to the savings banks associations on the regional level. It is the spokesman of the savings bank system in the public sphere and elso to the Federal Government and parliament. Through its board and committees it. influences the co-ordination of the savings banks and Landesbanken/Girozentralen, which are also its members.

Landesbenken and Girozentrelen

The 12 Landesbanken and Girozentralen in the Federal Republic of Germany are operating under public lew, like the savings banks. The business is directed by a managing board and the general management is supervised by the board of administration.

The Landesbanken and Girozentralen are the central banks of the savings banks. They act as clearing houses for the savings banks' national cashless payments. They hold the liquid reserves of the savings banks within their area of activity and eltect the regional balencing of funds among the savings banks. Moreover, the Landesbanken and Giro-, zentralen transact all customary banking business, e.g. granting short, medium and long-term loens to industry, commerce, trade and public authorities; In many cases they provide loans jointly with tha local savinga banks.

The Landesbanken and Girozentralen are entitled to make issues. They issue mortgaga and municipal bonds. In addition to security and stock exchange dealings the services provided by the Landesbanken end Girozentralen include

foreign business in all its fields. To an increasing extent the Landesbanken and Girozentralenparticipate in international monay and capital transactions. and, in particular, In that business of international financing.

The Landesbankan and Girozentralen assist the savings. banks in their foreign business, for which purpose that maintaining of relations with foreign banks is of particular importance. On the other hand. The extensive network of branches of the German savings banks organization is utilised hy foreign banks through the Landesbanken and Girozentralen.

The standard DM Iravellers' cheques of the German savings banks organization issued by the Landesbanken and Girozentralen and the savings banks show as drawee. Deutsche Girozentralan-Deutsche Kommunalhank, Berlin and Frankfurt am Main.

Building Societies

Along with the savings banks and the Landesbanken/Girozentralen there is a third group constituted by the 13 public building sociaties. These are institutions specialized in housing finance. Contractual savers with these building societies form their own capital which benefits in Germany from State premiums or tax relief. The building societiea grant loens to their customers at tavourable rates of interest with which to tinance the building or pufchase of their own home and land.

Deposits and basic Capital Resources

In the Federal Republic there is a well-batanced structure of private commercial banks, co-operative banks and credit Institutions operating under public law, with special and generel functions. The biggest Group among the credit Institutions operating under public law is that of the savings banks (Sparkassen) and of the Landesbanken/Girczentralen. Every single deposit in these institutions is fully backed by a public guarantee. The guarantor for the savings banke ie the respective local administration. The deposite of the Landesbanken/Girozentralen are guaranteed by their owners, who are usually the executive of the respective Lands of the Federat Republic and the respective savings

The sources upon which the savings banks draw to set up their own capital is their net profit, after deduction of tax. The Landesbanken and Girozentralen draw their basic capitel resources from the allocation of their profils to reserves and from the allocation of the quarantors, i.e. of the respective State Governments and of the regional Savings Banks Associations in those Lands of the Federal Republic. While the private banks are able to set up their own capitel in different weys (issuing of new shares, participations) the savings banks are prohibited by law tiern doing so. The basic capital resources of the Landesbanken/ Girozentrelen and ot the savings banks are modest in comparison with that of the private banks.

But this is not detrimental to their business transactions because the guarantee provided by the cities, communities and states have a net worth function which cover the leabilities of the Landesoanken. Girozentralen and savings banks.

DEUTSCHER SPARKASSEN- UND GIROVERBAND 4-18, Simrockstrasse

D-S300 BONN/GERMANY

-Real Contracting Appendix Stream Contractions

WEST GERMANY XII

On this and the opposite page Jonathan Carr profiles a dozen leading figures in German industry, banking, publishing and the arts.



Hans Friderichs Otmar Emminger

Hans Friderichs Otmar Emminger

Soma would complain that stubborness. Herr Friderichs is not a hanker, displays this io defeoce of the heart of German industrial ployers of, using this t They are right He joins the middle ground, in politics and power, later to undergo huge unemployment as one in Board of the Dresdner, the coun- economics. In addition he will structural change. That it to push through their is try's second lergest bank, only hring to the Dresdner hard passed through this tough terests and increase io January and will become work, readiness to give his period with relative social power. The sharp tone Board "spokesman" (chief ex- subordinetes plenty of scope- peace was due not least to the also reflect trouble st the ecutive) a few months later. —and an internationel reputa- far-sighted attituda of the rc ts. The conference in others say that for all the tion, oot least in the Middle unions in geograf and of Herr Metall last month shows qualities he displayed as Ecoo-

omics Minister in Boon, Herr Herr Friderichs would not ticular. Friderichs will not make e preteod to he e specialist in After the war (part of which through proposals against hanker. They are almost cer- international monetary affairs, he spent as a priaooer of the advice of the leadership, tainly underestimating their Dr. Emminger is that above all British) Herr Vetter joined the Herr Lonerer's backgrot. man.

He has hed a zig-zag career western world. After studies in Kurt Gscheidle (oow federal Heideoheim, in what is to the top, several times mak. Ediohurgh and Loodoo (where Transport Minister in Bonn) Baden-Württemberg, he w ing a change of course which he learned his immaculate surprisingly withdrew his can at the local wiremesh for others might have proved he learned his immaculate surprisingly withdrew his can at the local wiremesh for for others might have proved English), he rose to leading didacy for presidency of the aod became chairman of fatal. As e student he was positions in the OECD, the DGB in 1969, Herr Votter came works council there. Ha r attached to the Christian Demo- Group of Ten aod the EEC under pressure to staod. He was brief spell of study at crat (CDU) youth movement, Monetary Committee (among elected in May-and hes held University of Madison, found it oot to his taste and others), which made him a kind the job since. switched to the liberal Free of West German fioancial He is rightly described as a many and became, at bard Democrats (FDP). In Bono in ambassador at large. Democrats (FDP). In Bono in ambassador at large. Indencial He is rightly described as a many and occame, at hard in the mid-1960s he was already ambassador at large. It was here a publicly to stress the need for retarles. It was Here Barding the FDP and the Social Demo-trats (SPD)—the latter then its predecessor, the Bank to a degree, invest overseas, took him to the initial in the forming a "grand coalition" Deutscher Länder, for more Earlier this year he stressed chairmanship in 1968.

SPD-FDP coalition was about to the start of June this year he the, social market recoomic will bear a particularly emerge in Bonn, he weot back moved from the vice. Presi-system because they believed it responsibility. In the to Mainz, capital of his home dency, to the top spot in was both worth improving and round of whe hegotiating state of Rhioeland Palatinate, to succession to Dr. Karl Klasen, capable of improvement. Not to hegh shortig: So far become state secretary in a local who had reached the retirement much revolution there. age of 68. But Herr Vetter rightly sees Recently he said he was a succession to be the new post was one which Mitbestinimum - condetermine, hearing was described as the said he was a succession to be the said he was a succession to be the retirement much revolution there.

Heinz Vetter Eugen Loderer

TWO TRADE union leaders peace. He headed a Herr Vetter heads the Deutsche bestimmung departmen Gewerkschaftsbund (DGB)— Bergbau, and the extens West Germany's TUC. Herr development of the sys Loderer is chairman of the always been a matter is Metalworkers Union, IG Metall, concern to him. Her which with 2.6m, members is peculiarly tough reacting usually described as the biggest year when employers a union lo the western world, to the federal Coosti The pressures on both men to- Court against the country day are greater than ever, and Mitbestimmung law, the tone of their comment mar- promptly pulled the uni Herr Vetter presides over an sction " meetings with kedly sharper.

organisation of great influence. ment and employers.

It embraces 16 member unions. Herr Loderer has ail in theory autonomous but been pretty bluot-but : all in meary autonomous out over prery nuor-out ; oone in practice ever likely to still more so. Smool defy the DGB for long. He has articulate, he is one of t held the job for eight years, generation of German p during which the economy has leaders virtually untouc gone from boom to slump- the Nazi era. He was then into a slow upswing which chairman of IG Metall is seems to have almost petered 1972, in succession to TWO BANKERS—one starting of the social market economy— what seems bound to be a con- in which neither the "social" troversial career, the other near- nor the "market" component iog the end of a distinguished must be surrendered. He had not be the post-war house one. He was born in Bochum in honeymoon to be seen i

often been accused of He was born in Bochum in honeymoon to be seen in stubborness. True-hut he the Ruhr region-once the Harr Loderer accus Vetter's own IG Bergbau in par membership restive and ticular some matters ready to

-a fact loog well known to his union and worked his way up to imprecably working class." He has hed a zig-zag career colleagues throughout the deputy chairman in 1984. When the son of a metal work consin-then returned to

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h Verlay Gm

The new post was one which Mitbestimmung — co-determina- hearing wages described had chosen the provinces for good were wrong. He houced back in 1972 as Federal Econo-mics Michister, a post he held until this month. But Herr Vetter rightly sees Recently he said he was the new post was one which Mitbestimmung — co-determina- hearing wages described Dr. tion between management and as a cost factor, not also klasen's qualities feit Dr. labour in industry—as a key economic stimulant the has not always woo his battles—but in retrospect he has rarely hear many and hear and hear

Partners with Potential

The partners: Canada, a country of great potential for the future, and Metallgesell-schaft, a company with a century of expetience. Two good reasons why Metall-gesellschaft, Frankfurt, has systematically

gesellschaft, Frankfurt, has systematically strengthened its presence in Canada. The main activities of Metallgesellschaft in Canada are concentrated on its subsidiary Metallgesellschaft Canada Ltd., in Toronto: Exploration and mining, joint ventures and close cooperation with Canadian mining corporations, the growing activities of Urangesellschaft Canada, the sale of non-ferrous metal semiproducts through

VDM Canada, and the shipping of concen-trates by Montan Transport Canada. Metalloasellschaft is well established in Metallgesellschaft is well established in Canada - with a concept for the future.

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has rarely been proved wrong.

On the way Herr Friderichs Now aged 66 he will have to On the way Herr Friderichs Now aged 66 he will have to has idevitebly made edemies— make way for a successor in a not least over his decision to here a hard-pressed coalition oot he easy ones. If the idevice a hard-pressed coalition oot he easy ones. If the idevice a hard-pressed coalition oot he easy ones. If the idevice a hard-pressed coalition oot he easy ones. If the idevice a hard-pressed coalition oot he easy ones. If the idevice a hard-pressed coalition oot he easy ones. If the idevice a hard-pressed coalition oot he easy ones. If the idevice a hard-pressed coalition oot he easy ones. If the idevice a hard-pressed coalition of he easy ones is the idevice a hard-pressed coalition of he easy ones. If the idevice a hard-pressed coalition of he easy ones is the idevice a hard-pressed coalition of he easy ones. If the idevice a hard-pressed coalition of he easy ones is the idevice a hard-pressed coalition of he easy ones. If the idevice a hard-pressed coalition of he easy ones is the idevice a hard-pressed coalition of he easy ones is the idevice a hard-pressed coalition of he easy ones is the idevice a hard-pressed coalition of he easy ones is the idevice a hard-pressed coalition of he easy ones is the idevice a hard-pressed coalition of he easy ones is the easy ones is the idevice a her is the easy ones is the easy one ea a man leaves pointes for hear Bundeshank will inevitably ness, pointing out that the come under increasing pressure, switch is commoo in the U.S. At home there are cries that But he is also drawing the tha Buodesbank has followed consequences from an increas- too conservative a policy and ing inability to push through that this has added to the strongly market orientated economic despond. Ahroad policies, not only in the coali- there are many advocates of a tion but in his own party. "mobilisation" of the Bundes-

Herr Friderichs sheres one baok's reserves to produce a quality in particular with his push for a take-off of the Euromuch respected and lamented pean economies. Dr. Emminger predecessor at the Dresdner, is a police and open man. But Herr Juergen Ponto, shot dead those who feel he will be easier by terrorists in July. That is prey than his predecessor are in wholly uncompromising defence error.



Bernhard Plettner

Toni Schmücker Bernhard Plettner

TWO INDUSTRIALISTS — one Schmucker has been feted as who has had to drag his com- "Manager of the Year" and has pany out of disaster, the other sometimes heen drawo as a kind who has had him to find from a marker was been drawo as a kind who has kept his so far from of miracle worker.

who has kept his so far from of miracle worker.
who has kept his so far from of miracle worker.
He would be the first to
disaster that the word recession
He would be the first to
deplore the exaggeration. He is
When Herr Schmücker took e tough, hard-working (19-hoursover exacutive chairman of a-day) manager, who knows the
volkswagen in early 1975 the vehicle husiness from the
incompany had suffered a loss io hottoin up. Ha began as an
the previous yeer of DMS07m. apprentice with Ford io
The future looked bleak and Cologne, worked his way to sales
morale had plummeted. To-day manager in 1962, moving to tha
volkswagen can look back on a crisis-riddeo Rheinstahl steel
DMS10n, group net profit in 1976 coocern in 1968. Wheo he left
foot in so many world markets form the
foot in so many world markets form the isstel that it seems able to shake off performed in a world of han
ahly expect a higher dividend. making a modest profit—and
For last year they received a hed bees safety deposited with
10 per cent. payout—the first the Thyssen organisation.
dividend since 1973. Herr Herr Schmücker is the antiman, by career and in style. The results are plain to zee.



Heinz Vetter Eugen Loderer

thesis of the manager who First he is an engineer by ti. thesis of the manager who First, ne is an ensure of the sticks to his office, handing ing and Siemens remains is the sticks down edicts. He believes in get and foremost an electrical e-

sticks to his onice, nanoing ing and premius remains reporterely what they angineers and still pri-face (the bluntness is also used itself on products which against reportere who seek to "state of the art," even if (pry into his private life) and are not always the chear calling for a fair chance. The policy has worked well. It is a fair bet that without it the essectial reduction in the would have caused far more friction. But Herr Schmücker had two points in his favour. The hig-selliog VW models; such as the Golf, were the pro-turns of his and the puty chairman and thad ti The hig-selling VW models, in 1967. A year later ne on such as the Golf, were the pro-deputy chairman and had to ducts of his predecessor. Herr Rudolf Leiding. And the boom the top role before the charter home wehicle market man Dr. Gerd Tacke, ster Rudolf Leiding. And the vovus the top role perore one in the home vehicle market man, Dr. Gerd Tacke, ster came st-just the right moment. down is accordance in the structure of Herr Schmücker is hardly Siemens' unwritten 'ruls resting on his laurels. He coo- retirement at 65. stantly warns about the danger

of lower cost competition — oot For all that he is chair least from the Far East Sigoiff. of a company employing a caotly it has been uoder. Herr thao 300,000 people, and h Schmücker that VW finally series of Supervisory B decided to build a plant in posts De District of Supervisory B decided to build a plant in the posts, Dr. Plettner always se U.S., thus attacking the to have time to spare. He is

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Financial Times Monday October 24 1977 WEST GERMANY XIII



ХIГ

Heinrich Böll

Günter Grass

Axel Springer

issimilate its Nazi past. And signation as Chancel'or in 1974 toid sold on the streets, not by Spiegel's publisher. Herr Aug-subscription, with lots of pic-subscription, with lots of pic-subscription, with lots of pic-stein. But it is hard to imagine him without his magazine. When his words still carry and huge drawing power. Like other intellectuals in West would be the last to overesti-other intellectuals in West would be the last to overesti-many to-day. Mate the effect of them, His is eccar-sighted view of himself ar — bowever mucb their and his craft is act out well arry style may differ. enough in bis-depracatory ad-local is Herr Boll's comment 1972 on learning that he had Jesters." But it is just this to awarded the Nobel price ability to cut behind every kind assimilate its Nazi past. And signation as Chancel'or in 1974 toid sold on the streets, not by Spiegel's publisher. Herr Aug-

Axel

Springer

Rudolf

mons (Views of o Clown) he hillerly critical of posi-war rman sociely and politics hind which the shadow of the izi era seems ever present. As once wrote "O dead and ing friends, be on your guard:



Rudolf Augstein

Icinrich Böll Junter Grass O WRITERS. Herr Böll— in the forefront of those intel a early enough to have been lectuals who worked in the y conscious of the rise of 1960s and early 1970s to bring ism and still living in the a Social Democrat-Liberat Gor-of bis birth. Cologna. Herr emment to power and keep if ss-born in wbat was then there. Significantly he lay much free city of Danzig, now lower before the 1976 elections. I of Poland, Both are deeply The new pragmatism of the

1972 on learning that he had Jesters." But it is, just this aociety "Herr Aussiein has filred with to awarded the Nobel price ability to cut behind every kind Literature. "What, only for of sham and cooceit which gives Not for Grass and me Herr Grass his greatest value. ? Not for Grass and me Herr Grass his greatest value. ? Not for Grass and me Herr Grass his greatest value. ? Not for Grass and me Herr Grass his greatest value. ? Not for many an un-nfortable figure—and signifi-uly it was to him that a glarly uncomfortable writer, ? ander Solzhenitsyn. first me after ejection from the relet Union. In a series of rks, such as Und soute kein priges Wort (And don't sny o rdy and Ausichten eines ally. Springer's papers propagate impossible to win a war against anti-Communism and oatlooal- the British. Fairly enough. ism. Herr Springer himself when the Nazis had lost, the ISM. HET Springer minself when the Nazis had lost, the names one of his guiding prin-ciples as support for the restora-tion of German unity. His office atop the Springer building in Berlin overlooks, the wall between East and West, as though waiting for the day. u are in Germany." His opponents argue that over e years his criticism has come polemical and that bis rie has suffered as a result. is supporters point to his con-uling ahility brilliantly, to stein anything but a man of the fight is reforence Ehre der stein anything but a man of the otherina. Blum (The lost is nindividual through "the ultorities" and the Right-wing This has been a cond war

Hew Ideas-

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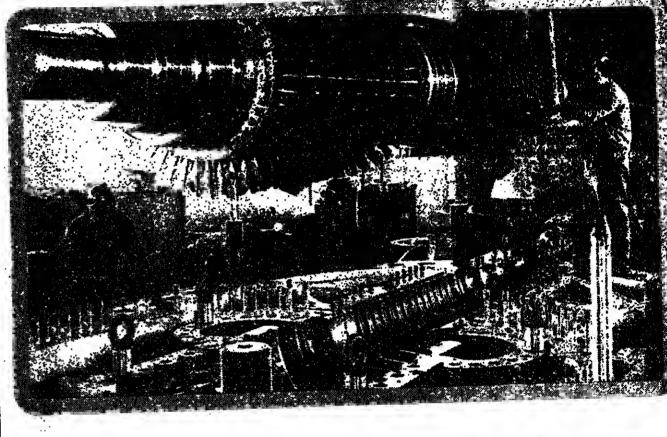
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power generation and district heeting supply, sponsored by the Federal Ministry for Research and Technology. A project thet will allow important new knowledge to be gained for the construction of nuclear-powered helium turbine plants. A project thet will affirm our policy of progressive thinking. This turbine – opereted by the EVO Oberheusen (public utility compeny) and built by GHH - is an exemple of tomorrow's technology. One of many.

27



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MAN GHH BOLAND MITTU RENF ENNE PERROSTAAL KHOHPALE STRUCTURAL

No wonder

ilhorities" and the Right-wing case it wou'd be hard to tell. This has been a good year

oks ready to take all criticism man State, the Governing Mayor weekly, Rather Der Splegel bas away. nd give as good as be gets. A of Berlin and the U.S. Freedom road, muscular figure with a Foundation. His mass circulaarge, black monstache, he is tion Bild ("Picture") touched a arrently enjoying a big success daily circulation in the second arrently enjoying a big success daily circulation in the second (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. Aod all (ith bis latest oovel Der Butt quarter of 4.8m. copies. And all (ith bis latest oovel Der Butt quarter of 4.8m. copies. And all (ith bis latest oovel Der Butt quarter of 4.8m. copies. And all (ith bis latest oovel Der Butt quarter of 4.8m. copies. And all (ith bis latest oovel Der Butt quarter of 4.8m. copies. And all (ith bis latest oovel Der Butt quarter of 4.8m. copies. And all (ith bis latest oovel Der Butt quarter of 4.8m. copies. And all (ith bis latest oovel Der Butt quarter of 4.8m. copies. copies. And all (ith bis latest oovel Der Butt quarter of 4.8m. copies. copies. And all (ith bis latest oovel Der Butt quarter of 4.8m. copies. copies production, overflowing when the whole Axel Springer symbolism, irony and publishing concern saw turnitality, which the author (also over rise by 12 per cent. to pically) simply describes as DM14bn, and profit by 45 per cent. lo DM37m. Its position A history of food."

Herr Grass-an artist and as much the biggest daily newsoel as well as a novelist - was paper publishing group in West

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thing to whisper about. News ceivable that Herr Strauss may For all his command over for Herr Springer. He has re-reporting is on the special yet make it to the top. Herr ords. Herr Böll appears a vul- ceived an array of medals from, triumph of this irreverant Augstein will be there, sniping erable figure. Herr Grass among others, the Federal Ger-



Karlheinz Stockhausen

Hans Werner Henze. Karlheinz Stockhausen

TWO COMPOSERS-the works poems for male voice, flute of each of whom seem to be guitar and percussion. of each of whom seem to be guitar and percussion. As for Herr Stockhausen, his porters of the other. Herr remind one of Berlioz-and it

masquerading in modern garb three orchestras and Carre for especially active, it is noted, four orchestras and choirs are in that conservative field, opera works which Berlloz would not Critics of Herr Stockhausen see have been ashamed to write. Critics of Herr Stockhausen are influences on Herr Stock hum as pseudo-musical guru, bausen are clear cnough-the operating in a mystical haze French, especially Olivier Mes-from which the essence of sizen, and electronics, first musical composition has long during his year in Paris in 1951 since evaporated.

Left, most clearly demonstrated French again, Gerg, and initially in the scandal surrounding the Fortner, a teacher who insisted premiere of his oratorio. Der on a thorough traditional Floss der Meduso (ille Roff of musical grounding even for the rioss der Meduan (the rider of musical grounding even to inter the Meduan). And Herr Stock- most impatieot, prototype avani hausen has often made authori-gardiste. Beyond that there is tarian. Statemeots contrasting Italy-where Herr Henze ha-oddly with the freedom he spent much of hts time. It ts presumes to allow his inter-preters.

The dalence of both is simple. some rough edges. Over the years (they are hardly Does Herr Stockhausen hold Over the years they are hardly Does Herr Stockhausen hold young composers any morel the key to the future-passing they have produced a tot of through seriat technique to work much of which is agree "alegtoric" music where chance able, or exciting-or both. In plays a big role? Or does Herr Herr Henze's case that applies Henze maintain a link with not just to relatively early tradition which will give him a operas like Elegic für junge lasting audience? Arguments Liebende (Elegy for Young between the two camps are Lovers). It goes, too, for more ultimately sterile. Better to recent works like El Cimarton, ignore them—and listen to ibe fascinating setting of Cuban productions of both composers. · ..

> i terre de la composición de l

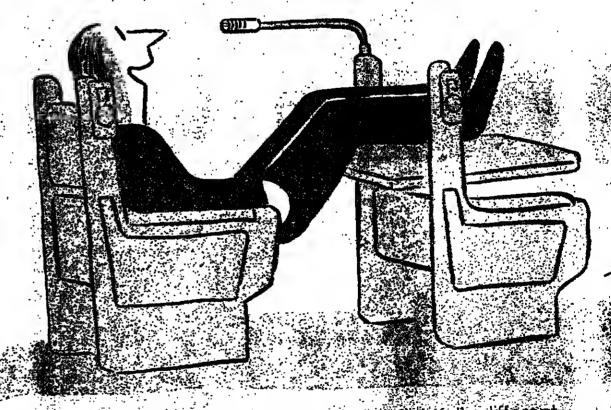
Henze tends to be branded by is meant as a compliment to say opponents as a traditionalist that Stockhausen's Gruppen To

and tater in the studies of West Many may find thresome Herr German Radio, Cologne. The Henze's espousal of the radical influence on Henze are-the

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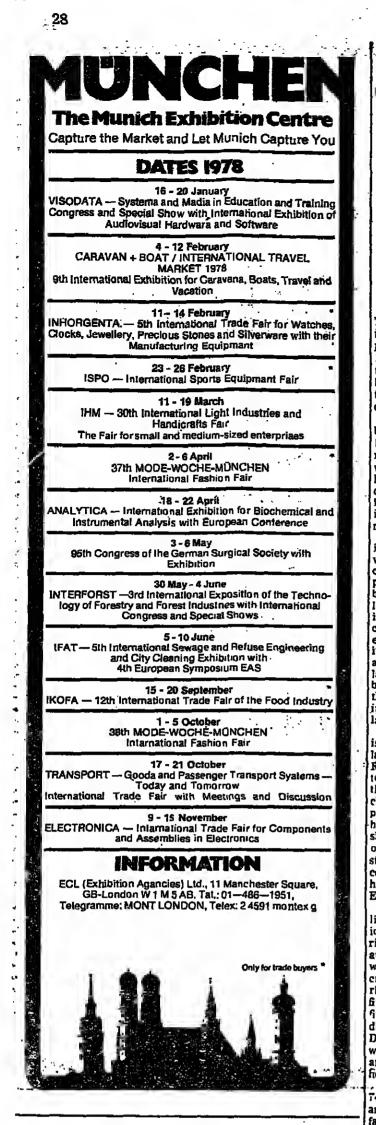
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Chemicals faced with cost pressures

WEST GERMANY XIV

THE WEST GERMAN chemical rationalisation measures, bas industry is unlikely to be very utterly failed to rise at the same pleased with its performance in pace as personnel costs. Work-1977. After a promising start ing Circle figures show that to the year, sales appear to bave between 1972 and 1976 chemicals lailed off, while, at the same production rose by 18.7 per cent. time, there was heavy pressure When the figures were published the Working Circle was assumon costs.

Few industrial sectors have ing a 5 per cent, growth rate beeo hit so bard by the rise in for 1977, in which case output the value of the D-mark during by the end of the year would recent years. The industry's have grown by 22.5 per cent. wage costs are now among the since 1972. This would bave highest in the world, and meant that production would capital investment costs in the bave shown a relatively un-Federal Republic are also bigh impressive 4.1 per cent. average in comparison with competitor annual growth rate over the fiveyear period. nations.

One cannot avoid being One cannot avoid them however, it now the figure impressed with the way in though the 5 per cent. figure which the country's chemical was grossly optimistic. Pro-concerns have coped with their fessor Rolf Sammet, chief problems. Rationalisation has executive of Hoechst. one of However, it now looks as been the watchword, and a West Germany's chemicals " big large proportion of capital three," reported this month investment cash has been (October) that in the first channelled towards up-gradiog quarter of the year production existing plant and improving increased by a meagre 2 per its productivity. There bas cent, and then stagnated in the also been a shake-out in the second quarter. labour forces of many concerns,

but in real terms the decline in the number employed in the Prospects

Prospects for the final quarter arly steep. While the industry, of course, of the year look somewhat is a capital intensive one, brighter, but this will not after labour costs io the Federal the fact that chemical sector's Republic contribute significantly production performance is lagto its overheads. According to ging heavily behind industry as the Working Circle of the a whole. West German induschemical industry employers, trial growth production personnel costs have increased averaged 6 per cent. during hy 69 per cent, in the five years the first three months of since 1972-an average of 11.1 the year and 3 per cent. oer cenl, a year. This is a very in the second. The chemlcountry where the inflation rate to keep up with the year's esti- forecasting a sales increase of ports were down 0.8 per cent, tu improve in the finel quarter. Not surprisingly, the k has been well below the average mated 3.5 per cent. growth in between 7 and 8 per cent.-well at DM4.250n. Euronean level. the gross national product.

A Working Circle report, pub-A Working Circle report, put-lished in July, stated that the industry has not to say that the increase predicted for German naturally, declined from the Currency fluctuations are give overseas, with the Unit iodustry's personnel costs had achieve an impressive production industry as a whole, levels of 1976. In July and ing the chemical coocerns a as an important, targ working hour. Much of the in-tivity in the industry, measured months sales performance, but, ing at about 70 per cent. Sammet said that they had not major profect in Rayout rise in the value of fringe bene-fits its workers enjoy. In the industry, measured months sales performance, but, ing at about 70 per cent. Sammet said that they had not major profect in Rayout first half of the current year cent between 1972 and 1976. or lesser degree be echoed by pointed out that this is nowbere also enabled an increasing num-tonnes a year capacity. The 1977 figures will not be its two leading competitors, near as low as the levels re-ber or function of the value of functions of the value of number and profits but had ing a styrol plant will available until the year's end. Bayer and BASF. If this is so, corded at the depth of the 1975 increase their footbold in the sume time, is rival free another DM9.04 (£2.24) to ment has averaged 4.4 per cent. oating cash turnover, if not Fringe benefits now equal. The eurrent year's stagnation fourly costs. This recovery from the profess dramatic over from January to August and organic chemicals. The inord 1976's dramatic over from January to August and organic chemicals. The inord 1976's dramatic over from January to August and organic chemicals. The inord that "a drastle deciline in fars the per rate han wages. This recovery from the previous totalled DM8.33bn. (£2.1bn.)-- Hoecbst cuncern's losses in the profits" could be avoided. No

can be judged from the fact that

in 1972-when the D-mark was worth a good deal less n comparison in other world

A tanker at Hoechst's Tor Ost plant preparing to carry organic chemicals to other Hoechst factories

year's recession. Sales soared i per cent. down on the figures fibres steep increase indeed in a cals sector is also unlikely leaders of the industry were cent, at DM4.08bn., while ex- worse textile demand is unlikely concerns.

over the 5 to 6 per cent. Utillsation of capacity has, of an upswing in 1978."

of the year; nor are there signs has been showing a a increased interest in in

iodustry's personnel costs had acbleve an impressive produce. At the time of writing, only August — admittedly never major headache, farticularly instance, American was average DM21.15 (15.24) per tivity record in comparison with Hoechst of the chemicals majors the strongest months — the the weakening of the dollar Corporation, the concert working hour. Much of the in-

Financial Times Monday Ontober 24 1

sector worldwide doubt shareholders will ! and profits bounded back. At for the same period of 1976, annunled to DM110m, in the ing for the same messae. the beginning of the year, the Home sales were off by 1 per first half, and to make matters the country's other ct.

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currencies than it is now-total personnel costs, including fringa benefits, amounted to DM12.54 per working hour. The average cost per worker in the industry during 1977 is expected to be DM35,190 (£8,721). Average gross yearly earnings per worker are likely to total DM28.640 (£7.098). Including such thiogs as holiday

Steelmakers dominated by EEC rules

pay and the savings programme PERHAPS THE most surprising 65m. tonnes in the same period These do not cover semi- consuming industries - ship- the way of takeovers or no legally obliged to contribute. this about the steel indus of 1977. At the same time, finisbed products, hot rolled building and construction. But The feeling seems to be the Fringe benefits, including em. try is the surprise that some utilisation of capacity has fall broad strip for special steels, undmuttedly the bulk of the big groups are big ef ployers' social security contribu- economic commentators show len from an average of 87.6 but still provide a useful guide problem is attributable to stiff already. tions, are forecast at DM15,040 when, periodically, it goes into per cent. to 64.5 per cent. to the state of the industry. import competition. Although Despite the industry's

tions. are forecast at DM15,040 when, periodically, it goes into per cent, to 64.5 per cent. (£3.727) per employee. The industry's production and bility has long been a test of desperately wnrried about the productivity, despite substantial national manhood and this problems of world oversupply investment in both plant and rather than rising demand has and the todustry's long-term provided the hasis for the prospects, bas warned that expansion of world crude steel 100,000 jobs out of the present capacity. It should therefore, 736,000 EEC steel industry to index substantially below the industry has been ooted undercurrent of thinking in for its regular cycles of boom Brussels that Europe needs a was the fact that they were able undertaking when one con-problems in the steet indust was the fact that they were able undertaking when one con-problems in the steet indu-was the fact that they were able undertaking when one con-problems in the steet indust. for its regular cycles of boom Brussels that Europe needs a was the fact that they were able undertaking when one con- problems in the steet indu

from the general rule that it response to the situation has Decline

around could possibly be even out necessarily increasing profurther away as the shipbuild- duction.

ing industry, a vital customer Rationalisation has long been bonk which stood at a none too for world steelmakers in a watchword in the European bealthy 4.14m, tonnes, general, and the German indus-steel industry-particularly in The targest decline i

aod recession. Steel workforce of no more than steel workforce of no more than the last very little more than the last, siders that it is already one of Like many of its West Ge. Steet is yet again in recess 500.000 if it is to match Ameri-sion. However, unlike the can and Japanese productivity previous downturns, when steet levels. The country's blessing, is divided into treading the paths of a two rationalisation groups". They have op the most modernalisation groups to use the mainter the mainter the mainter the most modernalisation groups. They have op the most modernalisation groups to use towards the mainter the mainter the most modernalisation groups.

oorth and south. In the southern moves towards the mainter took five years to go through been to apply voluntary quotas a full cycle, this recession on steel deliveries on some pro-seems set to last far tonger thao ducts and to supplement these the corm. The world steel todustry is For the longer-term, it is plan-now in its third year of deep ming to use a mint of supplement these to analyze to use a mint of the longer term, it is plan-now in its third year of deep ming to use a mint of use a mint of the longer term.

The world steel industry is For the longer-term, it is plan area. Total bookings were off. But for the large groups such now in its third year of deep ming to use a mixture of 14.1 per cent, even on July's as. Thyssen, Kloeckner and decline and nobody can fore finaocial incentives and treaty see much of an improvement powers to induce the European in the offing until 1980 as the steel industry to rationalise-earliest. Indeed, the turn to increase productivity with around could possibly be even out necessarily increasing nervers. States in the state is the state of the state in the state of the state is the state of the state is the state of the state is the state of the s 8.4 per cent. from 3.68m. tonnes Berlin would welcome much in to 3.37m. tones, This was well

rot motion steel industry-particularly in try in particular-is going West Germany-but there are through a downturn which only rain hopes that production could cootinue into 1985. Parious A key tu the problem is the tanker market, although other sectors such as the closely related bulk carrier market are

related bulk carrier markel are also in a parlous state. Demand for tankers took a nose dive after the oil crisis and a state of over-supply is likely to con-tinue into the 1980s. West German shiobuilders claim that finue into the 19805. West Thyssen, Kloeckner and Krupp Orders from the unmestic German shipbuilders claim that there is unlikely to be a real recovery until the middle of the next decade. The addition there are many \$91,000 there and \$27,000 toones. smaller, but still substantial, Furthermore stuly and August West German steelmakers who bookings from German cus-West Germany's problems, West German steelmakers who bonkings from German cus

hnwever, cannot be seen in push the total sbare up even truners were markedly helnw isolation from the European higher. Economic Community as a Their plight is illustrated by af 1976, 1.1m. tannes and whole. European steelmakers the monthly figures for rolled 983 000 tances respectively.

have seen production rapidly steel finished products issued Certainly this state of affairs decrease from 78.4m. toones in by the Federal Republic's Iron in the home market reflects the the first balf of 1974 to just and Steel Industry Federation recession in two major steel-

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11

A difficult year for engineering

WEST GERMANY XV

isadvantageous.

once business improves. aports, worth a stag-Several factors combine at That figure Several factors combine at of the biggest West Germao 11 per cent better present to make the outlook for mechine tool huilders, there is is the previous year, West German mechanical enginan "investment deficit" in West

nen mechanical engin- weakness of demand. This amount that West German com-icompanies, were still applies not only to the industry's panics ought to be spending on specialist eogineering com-panies such that and machine tools in panies and their would be com-puted sales up by no Buropean Community and the order to replace capacity that mi25 per cent from the IIS, but also to the newer out is generally admitted at present in the second of the s

total turnover of entrency position has deterio cent in Japan. Mensured by the tated. This has both made them people who make competitors, to West German Impetus from it, the indus- companies in some areas, such est Germany's most as series machine tools, and has .of total lovment.

laicu

recession has lost speed project, and that on the other have not provided the stimulus that three-quarters of the 450 finally ground to a halt, is band their customers insist on for the industry and, through odd firms in the machine tool y to prove at best an in- barter deals in order to side step it, for the rest of the economy, industry had 25 employees o rent one for the mechanical hard currency bottlenecks. It is that bad been expected. meeting manufacturers becoming a common sight to The package of stimulatory 25 per cent. of the industry's prefing to a recent study by find big East European machine measures announced in mid-DM7bn. sales last year, while Berliner Bank, orders to tools in West German engineer. September, which included the 12 per cent. of companies industry during the first ing factorles, as tangible evi- more rapid opportunities for with 500 or more employees t months of 1977 were dence of such deals which the depreciation of industrial plant, accounted for over 50 per cent. n 1.7 per cent. in real terms West Germans cannot otherwise is intended to help remedy this of the industry'a sales. West German customers dispose of. The practice has situation, though machinery and . To many observers, including down 3.5 per cent, in real frequently been criticised, not machine tool builders appear IFO, that implies that rationalisis from foreign customers, least by the West German somewhat unconvinced that it ation and consolidation are an

during the first eight period when the engineering unless they are assured of where big companies are increas-the was down 2.4 per cent industry is glad to get work at better sales and improved profits ingly dominant, it will be in 1976, suggesting that the almost any price. If the for their products, the fair and flexibility that have astry's modest goal of a 4. For some branches; of the For all the difficulties that increase in output mechanical engineering indus face the mechanical engineering in-year will not now be try, the OPEC countries have ing industry taken as a whole, increase the orders offered a second major new however, there, are many the world are inseparable from

ined. Indeed, the orders offered a second major, new however, there are many the present structure of small, res suggest that a further source of business as they have branches within it that can look specialised and often family.

ALL West Germany's likely to mean taking a deep construction equipment, textile may be increasing pressure sticated and technologic breath and laying nff skilled and shoe-making machinery, from Eastern Europe and from advanced industries, name workers. They will not do so printing and composing machine cated developing countries in relover than mechanical willingly, for apart from the nery and some types of machine cated developing countries in eating to symbolising the purely buman considerations tools have all benefited to some the simpler types of machine arkets—and to point dancies in an industry still Yet the bread and butter of tation has been built on reli-ingly increasing compete dominated by small family run the mechanical engineering ability accuracy and specializaa markets and to points dancies in an industry still set the oread and outler of fation has been built on reli-its increasing competi dominated by small, family run the mechanical engineering ability, accuracy and specialisa-ficulties as high wage firms, employers are well aware industry remains the home tion, and for the almost infinite and and ever-dearer that skilled man are their most market, and it is the unanswered range of one-off machines and finatk become steadily no an every dearer that skilled man are their most market, and it is the unangwered range of one-off machines and mark become steadily preciona resource and that at a questions about the future of production lines which German advantageous. If mechanical engineer- motor industry for nne-cannot industry, that constitute the qualities count for more than West German's his anotor industry for nne-cannot industry and area of doubt about the

mechanical engineer- motor industry for nne-caunot industry. that constitute the qualities count for more than Mest Germany's hig. fill vacancies, it will be hard second area of donbt about the price alone. By earner, accounting to replace those laid off now, future, According to the reckon- So it is that after a slow start, per bant of the once business improves. chairman of Gildemeister, one puterised nperation are becoming increasingly important to German mechinery builders had been experienced. First, as scarcely needs repeat passed tha DM100hn. level. That maintains — widening still is a way of calculation the first maintains — widening still and the start and the still applies not only to the industry's and that West German com-

with the bandicap of a steadily rising D-mark. The condition for maintaining technological excel-

Throughout the past year, lence, and with it the German accounting for over led to less favourable terms of both the mechanical engineering engineering industry's relative workers, or about one- payment. West German sup- industry and the Government immunity to price pressures ar industrial pliers of big installations, such bave been hoping that this to now, will, however, he a high as steel mills equipment, have seemingly built-in impetus rate of research and investment found on the one hand that they would make itself felt. But by the industry itself. Whether have in sceept that local sub- despite a brief upturn during the industry is in a position to is present year, in which a contractors underlake bigger the early spring, new orders for undertake this remains an open pointingly slow recovery shares of the total worth of a machinery and machine tools question. The IFO study reports fewer, and accounted for only

is from foreign customers, least by the west German somewhat unconvincent that it about and companies into argent priority for the engineering pared to the same period Government, but it shows no will push companies into urgent priority for the engineering year. Meanwhile actual out signs of disappearing during a making major new investments ing industry. Yet in a country during the first eight period when the engineering unless they are assured, of where big companies are increased on the first eight period when the engineering unless they are assured, of where big companies are increased. singly to the future with a good deal owned company of the family-

A.D.

BNP in West Germany

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ted in the future. sophisticated industrial bases of of confidence. The reasons for 'or many companies, this is their own. Manufacturers of this are not hard to find. There e in production is to be ex- sought to build up inc

Energy battles rage on

EST GERMANY faces more the Soviet Union and most re- economic advantages but add- tions, and the Federal Govern

EST GERMANY faces more the Soviet Union and most re-gent and more difficult choices cently, Algeria. The Federal Republic's only of the more "exotic" uses of supporters, has so far hesitated abundant domestic reserve of coal-most of which sre likely to push Lower Saxony too hard. abundant domestic reserve of coal-most of cheap power are ever, when the politicians will at bas now been going nn for which it has enough, by most quantities of cheap power are ever, when the politicians will better pert of two years over reckonings, to meet its entire available for processing and have to grasp the nettle. An incréasing number, of econo-

e better pert of two years over reckonings, to meet its entire available for processing and have to grasp the nettle. An increasing number of econo-bether the country should energy requirements for the refining ft. Increasing number of econo-immit itself to massive invest-next 75 years without mining West German Government mists, business leaders and next 75 years without mining West German Government mists, business leaders and next 75 years without mining west German Government mists, business leaders and next 75 years without mining west German Government mists, business leaders and next 75 years without mining west German Government mists, business leaders and next 75 years without mining ground. This is leaving out of the electrical utilities originally that unless the nuclear plants imacity in order to safeguard ground. This is leaving out of the electrical utilities originally that unless the nuclear plants account the still substantial called for an installed nuclear currently under construction account the still substantial called for an installed nuclear currently under construction account the still substantial called for an installed nuclear under construction there chergy supplies is reserves of brown coal, mined generating capacity of as much are allowed to go ahead, West spected to reach a new pitch der this autumn, when con-mainly in the Rhineland region at 45,000 MW by 1985, though Germany risks serious energy by opencast methods, which pro-sharp reductions in energy use shortages by about the middla vides about 10.2 per cent of since the onset of the 1974-75 of the next decade at the latest rences of the two coalition by opencast methods, which pro-sharp reductions in energy use shortages by about the middly arties, the Social Democrats vides about 10.2 per cent of since the onset of the 1974-75 of the next decade at the latest, arties, the Social Democrats, will each intel primary energy needs. recession led this figure to be According to the IFO Economic ad Free Democrats, will each Vct hard coal has seen its reduced to 37.500 MW which Basearch Tatient FO Economic A is far from clear that inisters will get the party 1987 to only 19 per cent in median figure now being used to -go ahead, there will he a finisters will get the party 1976, while actual production is \$0,000 MW. This compares shortfall of no less than 20,000 is \$0,000 MW. This compares shortfall of no less than 20,000 MW. This compares shortfall of no less than 20,000 MW.

acking they want for 0 ^{1C-} 1976, while actual production 18 30,000 MW. This compares shortfall of no less than 20,000 firmation of the nuclear power last year was, at 89m, tonnes, with actual. Installad capacity MW by 1985, which, it argues, bgramme_though Chancellor not much more than half the of about 6,500 MW this year, cannot he filled by any other intermediate that indicated in the need of the crisis in construction. If a different of the entire environmentalists are unlikely for the programme will not be the European steel industry, the Bitter opposition to the entire environmentalists are unlikely in the programme will not be the European steel industry is watch- programme from environment. In find large numbers of his

or the programme will not be the European steel muusity, the programme from environment lists are unlikely baken if he doesn't. But the German coal industry is watch- programme from environment- to find large numbers of big, herement doesn't errognisc, ing unsold stocks mount inwards alists and "citizens' initiative" new coal-burning power stations

stion or further delay could a the not-su-distant future Investment

While coal might theoretically impose an effactive ban on com-numberity to which West Ger-itians have become accustomed. No other large European swith coal might theoretically impose an effactive ban on com-needs, enormous investment in gramme until final disposal of in the nuclear branches of the extendine pits, further mecha-bis in the form of layoffs in the nuclear branches of the extendine pits, further mecha-needs, enormous investment in swest Germany nn fureism a West Germany nn fureism west Germany nn fureism industry is unwilling to industry is unwilling to industry is unwilling to infining any in its relatively mall slice of the North Sea, buyers. What is also uncertain a swest of mergers to build up coal ought in be said, as at is weether Germany's abundant is whether the country whild be is whether in coun

share iron ners is that it anoears to offer Government is clearly afraid to prima. Merent sources that should see cheaper electricity than that give its blessing to the use of year. through the next 15-20 years generated by burning coal thus Gorleben for radioactive waste more with the Netherlands making not only for direct disposal before next years clear mough the next 15-20 years generated by hurming coal thus dorseen for radioactive waste

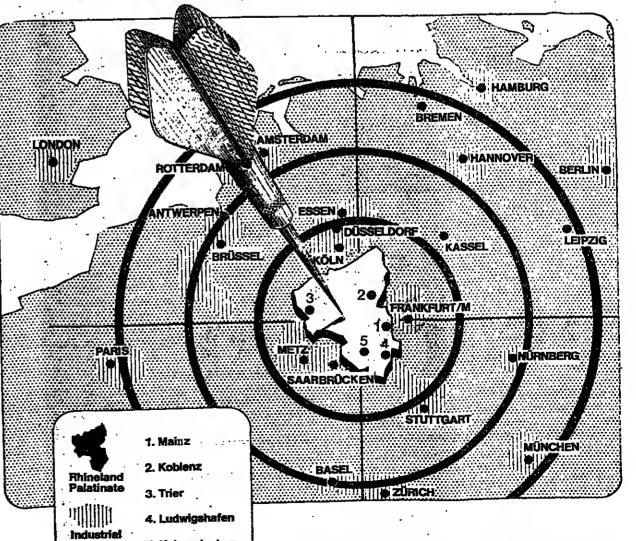
lovernment docs recognise, ing unsold stocks mount inwards alists and "citizens' initiative" new coal-burning power si long with the trade unions and the 20m, innnes mark, nr nearly groups, however, has cast doubt any more to their liking. The business community, that a quarter of lost year's production over the completion even of the nuclear plants under conthe nuclear plants under con-struction, let alona those still in the planning stage. They have Some of the more obviou successfully, nsed tha courts to consequences of the effective consider jobs, investment and the coal might theoretically impose an effactive ban on com- moratorium on nuclear power dumately the high level of while coal might theoretically platter of the effective ban on com-

with vEBA Group (of which if present, in the entry would be prated oil concern, yet this has whether the country would be grated oil concern, yet this has whether the country would be strated oil concern, yet this has whether the country would be strated oil concern, yet this has whether the country would be strated oil concern, yet this has whether the country would be strated oil concern, yet this has whether the country would be strated oil concern, yet this has whether the country would be strated oil concern, yet this has whether the country would be strated oil concern, yet this has whether the country would be strated oil concern, yet this has whether served by putting in the source of gas, oil and the Radietion 25m, jobs over the next 10-12 years. In terms of energy week that endorsed it as meet bolicy, it would presumably lead in the abort term to a further inclustree of natural gas of its castern crute all. The attraction of nuclear that it anoears to offer offer attraction offer offer that it anoears to offer offer that it anoears to offer offer attraction offer that it anoears to offer offer attraction offer that it anoears to offer offer attraction offer that it anoears to offer attraction offer offer attraction offer that its poly.

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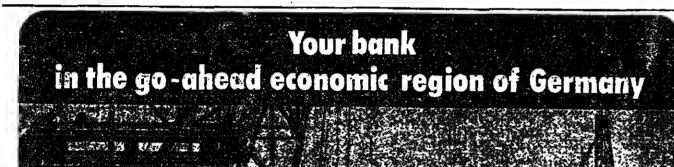
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WEST GERMANY XVI



The European Space Agency's Meteosat weather satellite in Messerschmitt-Bölkow-Blohm's integration hall at Ottobrunn. Meteosat is Europe's contribution to GARP, the Global Atmospheric Research Programme.



Messerschmitt-Bölkow-Blohm's helicopter division at Ottobrunn, near Munich.

Integration dilemma faces aerospace

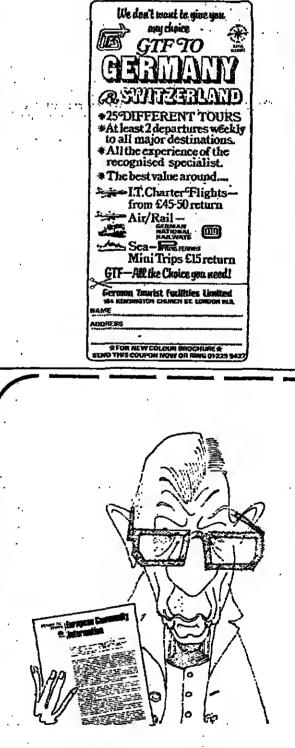
THE WEST GERMAN aerospace the industry can continue to or by the public sector, is not give British Aerospace some 30 Aerospatiale group sector. like its British and meet national defence require- the only key to the problem of per ceot. of the work. If Britain 1980s, in rivalry to similar French counterparts before it, ments, keep up its role in the sharing out more equitably the turns the invitation down, it posals put forward in it have a start work to the turns the invitation down. incertainly and discomfort of great European and trans- work that is available. At its goes without saying that there But what West German is having to get used to the life as a political football. The atlantic co-operation projects crudest, this can be cast as an is plenty of spare capacity in at all costs to avoid is the industry's basic problems are and, finally, satisfy its share old quarrel between north and German aod French aerospace native to further Europ not really in dispute. All holders?

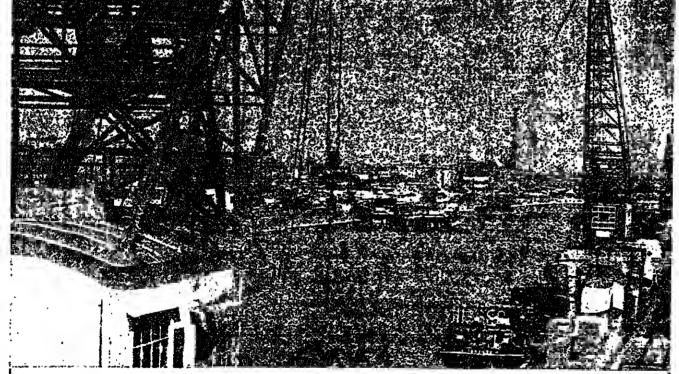
parties agree that it needs Until early this autumn, it (the MRCA Tornado and Alpba- Lookiog further ahead, the side of the Atlantic to t rationalising and setting oo a been assumed that the Jet) going to the south, while West Germans are still leaving of junior partner or g all, it needs the assurance of solution to the industry's diffi- the north has come to depend their options open on the new work unless several thousand culties lay in a merger between on the civil sector (the VFW "family" of 120-160 seater air. work unless several mousant curves and in a several companies, 514. Himited work on the highly skilled people are to lose its two biggest companies, and F-28 and above all, the their jobs. How can all this Messerschmitt - Bölkow - Blohm German share in the European 614, limited work on the F-27 liners suggested by the French

German - Dutch A-300 Airbus programme). Vereinigte - Flugtechnische- The nettle to be grasped

Werke-Fokker, perbaps at a that of closing down smaller later stage bringing in the third and older plants, such as that major airframe builder, the belooging to VFW-Fokker a privately-owned Dornier. Such Speyer, while . concentratin apears to have been the hope work in the more economical of the Federal Economics Mini-stry State Secretary. Herr viable parts of the industry is Martin Grüner, who has had the unlikely to be forthcoming until delicate task of trying to per- the unions and the state and suade the industry to get federal government can provide together while lacking power to some longer-term solution to For the time being, bowever, the problem. It is anyone's make it do so. there are obstacles to such a guess bnw many of the induswest German company, which disappear. make it less certain that it will now be carried out. Neither Projects about it, and discreet contacts Sharing work ont, for West between the twn managements Germany no less than for Britain are thought to have gnt oo or France, means taking decl-further than Herr Grüner's slons on aircraft projects. It is earlier efforts to arrange terms. at this point that the problem VFW-Fokker has run into the becomes still more complex, for hesitations of some of its Dutch the West Germans have, with shareholders over how far they the VFW 614, learned the bard want to he tied in with what way that it is no longer possible whild in effect be the creature for any of the European counof the higger partner in the tries to set about a major civil merged group. programme nn its own. Strain within the Dutch-Co-operation with the rest of German grnup over how short. Europe is still the industry'sime working nut in be shared and the Government's-princihas not helped, either. For its pal goal. Ecormous importance part. MBB has proved under is attached in Germaoy to the standahly reluctant in pay more airbus project as the Europeao's han a knock-down price for best and possibly last chaoce taking over VFW-Fokker's to huild and sell an airliner losses on its biggest that can compete with the nurely German project, the Americans, Bona, no less thao VFW 614 short-haul, 44-seater Paris, and without the bitter emplications of the Concorde affair, will be keenly watching Nationalisation the fate of Eastern Aairhoes'

and south Germany, with the factories to take on this fat addi. operation - the relega the industry everywhere





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trial leasing of four of the air-As if all this were not coouch, eraft from early December, and the trade union-notably IG. will be especially alert to any Metal which represents most of fresh signs of protectionism in U.S. Cnogress against the industry's skilled workersthe Europe's efforts to get a foothave stopped in to call for outright nationalisation as a way hold in the crucial American of avoiding redundancies. At market.

the same time, the Governments All-important for West Gernf the Federat States most Im- many is the future shape of mediately concerned by the European co-operation. What it lumming aerosnace employment hopes to see is agreement crisis have also intervened, in hetween the European Governsome cases buying substantial ments and aerospace industries (and blocking) minnrity share- on collaboration in future prohaldings to the two companies. jects along the lines that have and in other cases making clear worked well enough in the airthat they stand ready to pro- bus group, the Panavia ennsorride short-to-medium term rash tium huilding the MRCA assistance if it is needed Snme Thrnado and, not least, the what returtanily. Bonn has enormously complex European no moves to help the inonstry VFW-Fokker subsidiary ERNO is the project co-ordinator. All structure, though Horr Crilner has left no doubt that the last these projects, in the German thing the Federal Government view, have shown that European wants is to be forced into a manageolents and workers can deliver the goods when they are full takenver. Yet there is no sign of how presented with a clear brief.

With MBB occupied on the or when the public sector's intervention is going to come. It MRCA project and Dornier is not clear whether Boon still as always, happy to be left to hopes 10 see MBB and VFW. itself - hard at work on the Fokker's German interests Alpha-jet, oo immediate decimerged, and if so whether it is stons present themselves in the willing to underwrite the losses unlitary arena, unless it were which will be incurred at the to shift part of the work around VFW Bremeo and Lower the country. For the Airbus Saxony factories on the VFW where Bonn and Paris have both al4 programme, nnce present granted funds for the pre-Government financing for long- definition phase studies of the lead items expires. scaled-down B-10 version, the

What has become better Germans are keen to see the understand is that ownership, British Government join the whether by private shareholders consortium-a move that would More and more influential business and professional people are regularly taking the



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GERMANY'S love affair counterparts. In Japan'a case motor-car continnes it was more a result of differing

Financial Times Monday October 24 1977

at Passions which tem- levels of work intensity. cooled in 1975 follow- . Be that as it may, exports of oil crisis returned with cars and catate vehicles during in 1975 and remain the opening six months roae by 9 per cent. on the first half 1976 eked in 1977 year, the West German figures to reach 989,900 units-Industry turned out good grounds for jubilation 3.9m. units, and this year even if overseas sales of comis likely to reach mercial vehicles were 2 pe outlook for 1978 is cent. down at 99,800. One of However, the encouraging signa is that lesa clear. ts seem to be predicting Volkswagen is more than clawyear, although ing its way hack into the U.S. is may dip slightly as market despite stiff competition and this year could be run- from the Japanese.

Late last year, things were a little ahead of itself. rofits this year should be still looking bleak for the the group's sales in North America. Volkawagen, ntry'a largest motor manu- Deliveries to U.S. customers this month (Octoher) were a full 34 per cent helow ortad that it is well on tar- the previous year's dismal for another year of profits figures, and in a desperate bid (£248m.). to regain some of its former DM.ibn. Opel, the West German dominance in the market, the sidiary of General Motors, VW-Board decided to set up also expecting to do well, an assembly plant there. The pite warnings from the man-site chosen waa Wastmoreland

ment that the increasa in Pennsylvania. rheads in 1977 would exert However, at Frankfur Show_ last month ne pressure on profits. everybody expected an ebullient Herr Motor Toni 7 to he a good year, the Schmuecker, VW's chief execuength of the market appears tive, was able to announce that have taken most observers U.S. salea had risen by 29 per surprise. Adam Opel's fore-cent. during the first eight t last year that 1977'a months of 1977 to 210,000 units. formance should equal that He said be was particularly 1976 was treated with some pleased with sales of the Rabbit plicism, Events have proved __the American name for its t Opel, was if anything, on Golf model. These bad risen by more than 50 per cent. to conservative aide. 115.000 units, much closer to the production capacity planned

tagnation

ce

By the half-year mark the Production during, the first is on their deliveries to the acutely aware of their high first inst under 211002 stehltles. Up market, manufacturers are all types, compared with during the first are the market.

there. The problems caused by the which will replace the ageing rband der Antomobilindustrie high value of the D-Mark, bow- Diplomat and Admiral. DA), West Germany's motor ever, should not be underesti- were unveiled at the Frankfurt federation, reported mated. Adam Opei, for instance. Motor Show, and planned proat output was running S.2 per in 1977 held out of the U.S. duction will far outstrip output on lbe figures for the market for the second year in of the models they replace, half of 1976. Growth was a row, and there is ne sign that which this year was running at t entirely a result of they are planning an early about 17 a day. Opel is still not nost entirely a result of they are planning an early about it a day, open is suit not crease in car and estate return there. Although all the disclosing the production rate, hicle production, while the 1 concerns in the industry are but Mr. Waters agreed that it is cent increase reported from highly export orientated, the would be well over 100 a day. e commercial vebicle sector mass manufacturers, at least. Things may be comfortable at dicated that it was in a state have not been seeing the same the upper end of the market, wirlust starmation.

iust under 21000 statutes "Opmarket manuacurers, or competitors from other could all types, compared with just course, have different problems. tries. VW's Herr' Schmücker ider 2.02m, manufactured in Companies such as Daimler perhaps spoke for the industry 176. Car and estate output was Benx and BMW have been able as a whole when he said: "We S.9 per cent at just under te self everything they can lay units. But the commer their head on. Here the costs sector within

The Mercedes test department in Stuttgar

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Who helps the British businessman in Heidelberg?

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-acturers can hardly be blamed customers nave to wait up to German mass manufacturers -'or this as the rise in the value two years for the most popular have moved into the diesel of the D-mark against other models, although delivery market, a place where Daimler-perioda are far shorter for tha Benz bas been for some time. Drices out of line in many more expensive models. Volkawagen'a diesel-powered prices out of line in many hings are made more difficult because lhere are certain con-raints on improving them. Mr. James F. Waters Jr., aimed at the younger market infief executive of Adam Opel, and thuse drivers who like per-bility standards here were well below those of Japan and he U.S. They lagged behind the U.S. he contended because there some 275,000 units in 1976, is industry, and it is a sign of the user more work days on the aiming at 285,000 this year. times that a greater proportion

pean Communit

rmation

 S.9 per cent. at just under to sell everything they can lay must attempt to keep our manufacture for their bands on. Here the cap in the costs sector within al vehicle sector, suffering difficulties are the pleasant ones in decreased demand for difficulties are the pleasant ones into a sector within the necessity to keep provide with the necessity to keep provide a sector of the industry and up market—are to a current manufacturing poten and up market—are to 370.000 units a year, of the sector within the account of the industry to manufacture of the industry and up market—are to a current manufacturing poten. eriod of declining demand, all most important of the West be motor manufacturers— opular and up-market—are oing very well. There is also pod news on the export front oing very well. There is also that or 3r0,000 units a year, of assurance or 1005. We must bod news on the export front, powered. The concern is ducts have the advantages which there manufacturers, untably expanding by launching a new the customer is prepared to pay folkswagen, had taken a bit of cance of extent core, which will for at the higher miner. Tolkswagen, had taken a bit of basbing, particularly in the IS. market. West Germany's motor manu-West Germany's motor manuacturers can hardly be blamed two years for the most nonular hard hard the dest

version of the Golf has heen a major success, and delivery can the highest in the world, and hings are made more difficult secause there are certain one and and is plan-

U.S., he contended because there some 275,000 units in 1976, is industry, and it is a sign of the were more work days on the aiming at 285,000 this year. times that a greater proportion calendar in America than in Acain. customera have to wait of capital investment is going Germany—a reference to the large number of public holidays in the Federal Republic and the fact that German workers' entered the quality car market ones.

varation periods were far longer in the shape of Adam Opel's those of their American new Senator and Monza modela,

A BMW production line in Munich.



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_ufthansa German Airlines

WEST GERMANY XVIII

Role and power of the unions

BRITISH INDUSTRIALISTS Federal Republic and Britain in a much better position to substantially. For instance, will strengthen their power con- in large part to a potentially "The signs are there that the final wedge between the often look with envy at the West recently summed up the altual impose their will upon industry, when 1. G. Matall, the giant siderably—especially if the more serious problem. There unions are getting out of touch and their members?" German trade union movement, tion like this. First he stated not only in terms of wages hut metal workers' union, settled shareholders' representatives are grounds for feeling that the with the shop floor. Parity on unions split into field

"The British trade unions

rates.

dealing with a single union. representing the entire work-Ideology force are manifold. For a start, there are no such things as inter-uninu demarcation disbave no common goal, nor dn putes, while the wealth of the they have a common ideology.

employers' representatives are usually dealing with men of a scould stimulation of the probability average wage rises visory boards. Sharebolders still, conquer tactics." accurate, it was interesting to been able to bide behind the to make the formation of the probability average wage rises visory boards. Sharebolders still, conquer tactics." accurate, it was interesting to been able to bide behind the to make the stuff the use of a more that a poll of the employses were imposed on them what is going to happen the chain they appoint the chain that they appoint the chain they appoint the chain they appoint the they appoint the they appoint the chain they appoint the chain they appoint the chain they appoint the chain they appoint the they appoint the chain they appoint the they appoint the chain they appoint the chain they appoint the they appoint the chain they appoint the they appoint the chain they appoint the they appoint the they appoint the chain they appoint the chain they appoint the chain they appoint the they appoint the chain they appoint the chain they appoint the they appoint the chain they appoint the they appoint the chain they appoint the chain they appoint the they appo profitable. Until recently the to impose socialisation on the savings schemes in which the however, acem resigned to the 'the unions' apparatus. On past main cause for argument was economy is really only confined employer contributes. These fact that it will come. experience, the unions bave over the distribution of those to disruption." now contribute as much as a profits—bow much should go to For bim the situation in West third of personnel costs io some is that the current near parity instance, they bave always been the workers, how much to the contribute as the current near parity instance, they bave always been

Marienplatz, Munich - early market scene loriginal at City-Museum

In a number of important indus- level of the settlement up to trial sectors during the recession about the 11 per cent mark. Others are less sanguine. A representation and parity on least if they wish to preserve were pots and parity could not really be termed The unions are also demand- pointed out that sbareholders' these fears. They are helping to run. growth and-compared with bigger say in the running of the diverse interests. Bankers, in- opinions indicated that 51 per influence on the running of modded agreement w

Last year average wages grew 2,000 workers are implementing investors each tended to see ahead of either increased pay example, to take n decision to time yet, but I unions, coupled with their some confine themselves in im- by just over 7 per cent, and the the provisions of a law which companies differently. "In this or representation on the super- lay off workers without full about my job. I m

the workers, how much to the shareholders and how much for re-investment. A West German industrialist to a grest degree, have common wage settlement, the picture of power will remain with the ex-their part of the stantial redundancies as part of to a grest degree, have common wage settlement, the picture of power will remain with the ex-their part of the stantial redundancies as part of

with workforces in both the goals. In many waya, they are the unions' achievement changes ecutive boards. If anything it But this, perhaps, contributes

The 16 large unions, each cover- that he had no problems at all on the question of who is to run for a 6 per cent pay rise at the and the workers' representa- huge trade union bureaucracies the boards could well widen the tions. German industring industrial sector, have a with bis British labour force, the country's industry," he said, end of 1975-at a time when tives are divided. Parity would are gradually losing touch with gap in understanding. If the well find itself in Indicational sector, have a wint bis-brinsh labour force, the country's industry," he said, end of 1975—at a time when lives are divided. Farity would are gradually losing butch wint gap in understanding. If the well had, itself in probably amount to the same their memberships. They are, unions gain parity, they will, industry's situation. We went mn: "Britain's positive thinking which in labour relations problems are to think as he does. The chief significant pick-up in the thing." If the well had, itself in probably amount to the same their memberships. They are, unions gain parity, they will, industry's situation. We were no real signs of a probably amount to the same their memberships. They are, unions gain parity, they will, industry's situation. We were no real signs of a probably amount to the same their memberships. They are, unions gain parity, they will, industry's situation. We were no real signs of a probably amount to the same their memberships. They are, unions gain parity, they will, industry's situation. We were no real signs of a probably amount to the same their memberships. They are, unions gain parity, they will, industry's situation. We were no real signs of a probably amount to the same their memberships. They are, unions gain parity, they will, industry's situation. We were no real signs of a probably amount to the same their memberships. They are highly party to decisions which run ness."

philosophy of hiring the best proving their workers' pay and year before that the increase gives the workers, through their case," he said, "the unions could visory boards. While survey consultation with the unions that the company is the best proving their workers' pay and year before that the increase gives the workers, through their case," he said, "the unions could visory boards. While survey consultation with the unions, that the company is the unions and are operationable many that the unions that the increase gives the workers' pay and year before that the increase gives the workers, through their case," he said, "the unions could visory boards. While survey consultation with the unions that the increase gives the workers, through their case," he said, "the unions could visory boards. While survey consultation with the unions that the increase gives the workers, through their case," he said, "the unions could visory boards. While survey consultation with the unions that the increase gives the workers, through their case," he said, "the unions could visory boards. While survey consultation with the unions that the increase gives the workers, through their case," he said, "the unions could visory boards. nrains available, means that the conditions; others have and somewhat higher. In all unions, near parity on the super- easily employ divide and are occasionally notorionsly in- Up until new the unions have to build a big plant in all unions, near parity on the super- easily employ divide and are occasionally notorionsly in- Up until new the unions have to build a big plant in all unions, near parity on the super- easily employ divide and are occasionally notorionsly in- Up until new the unions have to build a big plant in all unions, near parity on the super- easily employ divide and are occasionally notorionsly in- Up until new the unions have to build a big plant in all unions, near parity on the super- easily employ divide and are occasionally notorionsly in- Up until new the unions have to build a big plant in a socialisation of the probability average wage rises visory boards. Sharebolders still, conquer tactics." accurate, it was interesting to been able to bide behind the to make the stuff the

Mounting cost of welfare

IN THEORY, the West German cost saving reforms were non - prescription mer pension and unemployment necessary. Thus, two Bills were Their share of dental bi systems and the afficial health passed earlier this year which been increased and eve scheme are separate entities, came inin effect three months bas bad to get used to DM1 far each separate if the a prescription. Premlun The first revised lems-are presently pushing nff mechanism of the index-linked have to be paid for childre expenditures on to each other pensiou in such a way that wage had been insured free of

are going to determine the next no income when the h rising incomes, a drop in the period 1974-76. This formula a month level. The beals pensionable age, the growing leaves out 1974, when waves in a spa, the envy of Gen number of pensioners in pro-portion to the working popula went up by 12.5 per cent. The neighbours, is no longer tion, and in the case of the fore be 7.3 per cent, rather the days of the eet

insurance funds have re Furthermore, the next adjust-ment will not be made until measures took effect-the slipped through the social January 1, 1979-stretching the the first half of this year

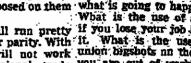
Federal. Labour Office take ou adverse effects on their by

In practice, they are interlinked ago. and-as each has financial probwith the Government's permis- increases between 1975 and 1977 with their mother-if sh Unemployment, less steeply pension rise instead of the earnings are above the DI

tion, and—in the case of the fore be 7.3 per cent, rather miracle. health insurance plan—a cost than 8.5 per cent, according to Carlously enough, the explosion have combined to the Labour Ministry's calculalead the much admired system tious. into trouble.

Few in need of help have slipped inrough the social January 1, 1979-stretching the first half of this year a system. January 1, 1979-stretching the first half of this year a system. January 1, 1979-stretching the first half of this year a system. January 1, 1979-stretching the first half of this year a system. January 1, 1979-stretching the first half of this year a system. January 1, 1979-stretching the first half of this year a system. January 1, 1979-stretching the first half of this year a system. January 1, 1979-stretching the first half of this year a system. January 1, 1979-stretching the same period of last the country can still afford so ex. The rest of the package con second part of the bill the sisted primarily of making the been clamouring for will the same period of last a system.

The social security contributhe pension contributions of the tions paid by an individual tions paid by an individual wage or salary earner have by now reached a total of 16.5 per cent. of income: this is matched by the employed. (Taxes and available showing no prospect had reimbursed the beaking.)



Financial Times Monday October 24 10 .1 Carter a

We're not strangers to the market.

Munich, in Bavaria, is the home of some of the best-known trading families in Europe. Strong trading links with the North and the South, the West and the East, have existed for centuries.

And Munich has thrived.

Today, it is the heart of one of the fastestgrowing and most prosperous regions in Europe.

It's in this young, dynamic, independent atmosphere that Bayerische Landesbank has grown and prospered, too. We have a rapidly expanding foreign trade banking business. And we're well-placed to help you.

We're one of the largest "universal" banks in West Germany, with a balance sheet total of over DM 50 billian. We're secure. As bankers to the State of Bavaria, we're also on integral part of Germany's most powerful financial arganization, the savings banks network. And authanized to issue our own bearer

bonds. We're flexible. All instruments of International commercial banking are strengths of the Bank - from simple transfers to integrated export-import financing packages. We olso enjoy a strang position

in foreign exchange ond currency trading on an interbank basis.

We know our market. We know it from the ground up. This intimate knowledge, plus the expertise of top bankers and specialists in finance from all over Germany, guarantee yau the best possible service and advice. If you seek trading partners in Germany or plan to set up, the Bank also has an easily accessible data bank and gives advice an mergers and acquisitions.

We're friendly. Bavarians are traditionally warm and apen. And the Bank is no exception. We believe that bonking should be o peopleto-people business - not just money-to-money, or sheets and sheets of cold hard facts.

We're different. It's a rare combination of professional drive and personal friendliness which makes Bavarian banking unique. And it's what makes Bayerische Landesbank

your perfect partner for foreign trade

Bayerische Landesbank Girozentrale 8 München 2, Brienner Strasse 20

breaks down into 1.5 per cent. for unemployment insurance, 6 per cent for bealth insurance and 9 per cent towards an nid the money.

Deficit

age pension. There is a level of income above which contributions are not further the sickness insurance plan. increased. Next January this Before it became law, shocked level will go up to DM3,700 a West Germans saw the spectacle month from DM3,400 at the of extremely highly paid doctors moment in the case of pensions and dentists closing their prac-contributions and th DM2,775 tices in a token show to defend from DM2,550 in the case of their interests. Aided by the bealth insurance contributions, pharmaceutical industry, which the piecemeal repairs, also feared Government inter-

nearly 10 per cent. last July economically.

social security payments to of a fall in the number of for pensioners' health gether now take no less than a people out of work in the near up to 17 per cent. of total 31 per cent. lump out of future—the date has been sion expenditure. This lim average earnings against only pulled forward to mid-1978 been lowered to 11 per con 23 per cent. in 1970.) This should bring the ailing health funds may be pension scheme an additional offset this loss by save DM1.4bn., though it is unclear medicines. Here costs we where the labour office will find by nnly 2.7 per cent. bed the money. January and April this A separate Health Bill was against 13 per cent in the

aimed at the spiralling costs of period of 1975, It seems the number of " pill monsters the Ministry of Health recently described the citizens who take more seven medicaments in months-is dwindling sfle It remains to be seen with channelling nf obligations vention in its exceedingly profit. one side of the social set able market, the medical profess system to the other, will This means that many insured sinn voiced its opposition to all Already there is talk of a cople whose incomes are above control of the opposition to all people whose incomes are above savings measures other than. the nid level will find them bigher contributions on the part before 1980, if the rece selves paying a total of just of their patients. under DM1,100, aplit with their Yet the Bill provided for a employer. Small wunder that regular "concerted action" longer term is even bleake real structural reform of Herbert Ehrenberg, the meeting of representatives from under a constitutional cour Minister of Labour, did not all branches of the health sector ing. which demands that wi dare advocate a further increase to decide on income guidelines dare advocate a further increase to decide on income sufficients — who at the moment is in contribution rates to help based on national average wage the pension funds avoid a rises, costs and working huurs. threatening deficit of more than A ceiling on medicine prescrip-DMS0bn. by 1980. When the Government could "transparency list" of compar-tions was introduced and a "transparency list" of compar-tions was compiled to the deuter was compiled to the deuter was not go back un its election able drugs was compiled to promise to raise pensions by allow doctors to prescribe more the question arises of when oney should come from. because of massive public pro- The insured themselves bave

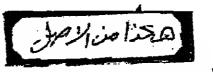
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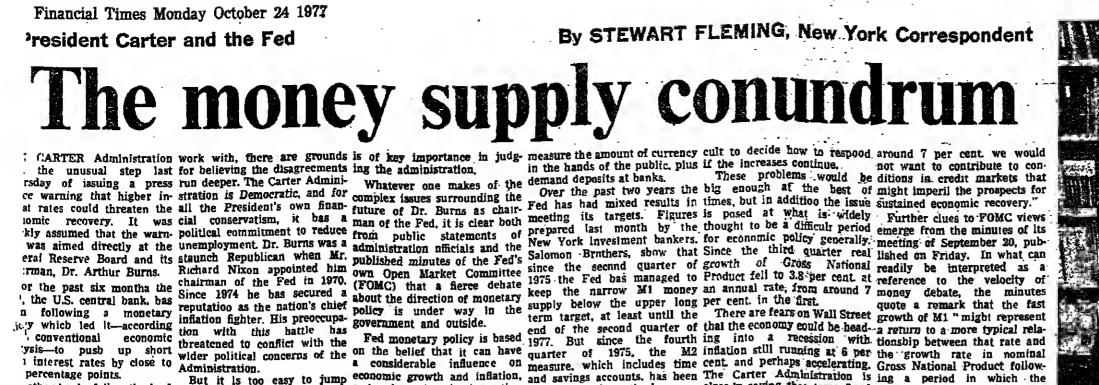


banking. Tel.: 217 11, Telex: Foreign Dept. 5 24 324 Cables: Bayembank Munich S.W.I.F.I. Address: BYLA DE MM

Bayerische andesbank Girozentrale

International Banking with Bavarian Drive and Friendliness





But it is too easy to jump economic growth and inflation, and savings accounts, has heen The Carter Administration is ing a period in which the other banks follow the lead from such arguments to the and that in implementing consistently above the long run already saying that some fiscal demand for money has been stimulus may be needed early held down by changes in finan-est U.S. bank—the Prime Prime Press statement was a hint that the money supply than was the administration wanted Dr. Case a few years arg. This money can be and four week spurts of the moving in tate 1878 and 1979. Beyond the technical debate

s to their hest customers Burns ont. Such an assumption case a few years ago. This growth of money supply. Last there lie the broade which are stirring politication of the attention to the shift of emphasis is itself under April M1 grew at an annual Credit which are stirring politication of the attention to the attack from economists who rate of 20 per cent for example. For the Fed to tighten credit economic anxieties, period. It is not just the money supply that the money supply This year these hursts appear the fed to tighten credit economic anxieties. there lie the broader issues which are stirring political and

Thus point out that the money supply This year these hursts appear again at such a time on the monetarist economists such as that the Fed has been play-in the money markets, how-which prompted the under increasing pressure from account adjustment. (ata is unreliable for a variety to have been getting more strength of money supply data Prof. Milton Friedman, com-ulation about Dr. Burns' husiness over economic policy. Nevertheless, with money attempts to restrain them. Thus to make. Mr. Charles Schutz the money supply, and that its call the fed has been play-in the money markets, how-resident to consider. He is acasonal adjustment. (ata is unreliable for a variety to have been getting more strength of money supply data Prof. Milton Friedman, com-ulation about Dr. Burns' re. On January 31 next carlier this month the Business supply in mind the Federal after the April spurt there came chairman of President Carter's excessive growtb could possibly in the federal after the April spurt there at council of Formeric Advisors leaded to double digit in the federal in the federal after the federal 73-year-old chairman's four- Council, an influential group of Open Market Committee, com- another in July, and another at Council of Economic Advisera, lead to double digit inflation in appointment expires, top executives of the largest prising the seven members uf the beginning of this month. may have made the decision 1978 or 1979. Prnf. Friedman 'e is little doubt that at U.S. compaoiea, said it was a the Board of Governors and five The result has been that for more difficult. Employing one argues that the Fed bas been some of President Carter's "major cause of pessimism" heads of the t2 regional Reserve the past six months according of the more esoteric concepts in paying too much attantion to advisors would like to ir advisers would like to in the business community that Banks have, since 1974, set to figures compiled by the J. the mooetary accommists' the White House in setting its the administration "has not growth targets for the various Henry Schrader Banking Cor-arsenal, Mr. Schultz argues that monetary policy.

Burna and the Carter spelled out a consistent measures of the money supply, poration, M1 has been growing a slowdown of the "velocity" For its part the Carter nistration have clashed on economic philosophy or pro- Thera are two distinct targets at around 9.6 per cent. com- of the circulation of money- administration is making it -long term, covering four pared with the long term target the rate at which money clear that so far as it is con-

quarters; and interim, covering of 61 per cent. one. There is an upper and Hence the mouoting chorus the faster growth of the money monetary policy close to the moving. If money supply con-monetarist economists. If it President took office Dr. Is was questioning the need if fiscal stimulus under con-with hands on the levers of money aupply grows fast enough One of the aspects that this at the sensitive sectors of the economic power who are widely to sustain economic growth, but criticism tends to orelook is seen to he well aware of the sensitive sectors of the economy that the sharp interest rate with the Administration. reckoned to inspire business not fast enough to stoke the that M2 which includes time and delicacy of their task in set- such as housing and capital increases of the past six months. Some would argue that this savings accouots bas not been ting mooetary policy at this investment. frequent than many had tives admit frankly that along For the M1 measure of the accelerating so disturbingly, juncture. On September 26. Last week the FOMC mel economy will bring mnnetary of reappointment. But the icted, and while to some with the choice of a successor money supply, for example, the Same economists suggest that hefore a congressional sub-again, and in a month's time grawth under controt?

ons helween an indepen- forthcoming details of the tax quarter of 1977 to the second place mare emphasis on this a member of the FOMC, will be published. Investors on criticism from both sides. If it probability. Both in economic central bank and the reform proposals, whelber Dr. quarter of 1978 is from 4 per aggreeate. ical administration it has to Burns goes or who replaces him cent. to 61 per cent. MI aims to This makes it especially diffi- ment rate nationally hovering closely over the coming weeks nation's Independent inflation quite a loog way off.



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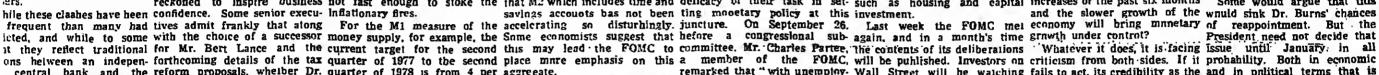
和中国的工作工作工作工作工作工作

Dr. Arthur Burns

changes hands-may mean that cerned the Fed has pushed its to see which way the Fad is fighter will be assailed by

and the slower growth of the wnuld sink Dr. Burns' chances President need not decide that

24



Letters to the Editor

the course. The average age of U.S., Saudi Arabia, Mauritius. duce a tier of "new the class on graduation was 27. Switzerland, Belgium, Holland very restricted defini The receding tide of inflation and Germany. and the strength of sterling have tan Bruce. improved the prospects for London Graduate School of British husiness which, in turn. Business Studies, have given rise to a heighlened Sussex Place, interact in proceeds to oll

;-It is worth developing interest in recruiting young meo Regent's Park, NW.1. separate ideas of Messrs, and women with the potential to a od Rooke (October 13 and o dcmonstrate that for much ur public investment we do obtain pational value.

obtaio national value. commuolcation with the school e man who costs £3,322 p.a. regarding specific job opportunishares

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introduced under ex control legislation which con-trols U.S. domestle oil prices by London to Houston. Texas. October means of a composite average. Greek trade mission. wists 330 p.m.

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	next five years. Mr. Denis Healey, Chancellor of	London Chamber of Commerce,	
	the Exchequer, expected to discuss	Secretary, Energy, Opens Brilish	Mansion House, EC.4.
	his Mini-Budget proposals with TUC.	Gas School of Engineering.	OFFICIAL STATISTICS
hich	FLC FISNERIES MINISTERS OFEIN	Killingworth, near Newcastle upon Type	Construction new orders (Augusti.
nety	two-day meeting, Luxembourg.	Institute of Actuarles ordinary	COMPANY MEETINGS
the	European Parliament beeins new session, Luxembourg.	High Holborn, WC.1. 5 p.m. Sir	See Week's Financial Dlary on
	I Ale Morarii Desal Indian Prime	John Habakkuk Principal Jesus	OPERA ;
- Inc	Munister, continues visit to Soviet	Cnilege. Oxford, gives Alfred Watson Memorial Lecture on	Royal Opera production of Don Carlos, Covent Garden, W.C.2, 7
order	Union. Zambia independence Day.	"Universities and Vocation"	p.m.
enue	CALL AND	City of London Police security	MUSIC

GENERAL Cabinet considers Treasury pro-posats for public spending over

GENERAL

e man who costs £3,322 p.z. regarding specific job opportuni-ives £2,095 p.a. net, bowever ties aod. of course. lhere are is employer is the state to many more companies which intents and purposes he only have heen in touch with our i£2,095 p.a. If that man were students as a result of generat i£2,095 p.a. If that man were students as a result of generat i£2,095 p.a. If that man were students as a result of generat i£2,095 p.a. To the oation as a mastera graduates over the past by the slale, say at a cost of tables show the destination of le the national marginal cost three years:— of the economy of the shares. p.a. id E55m, on aulomatic ticket Banking and

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New Issue

nt London Police security MUSIC on oceos, Old Library, Tessa Nicholson gives plano Fund, R 11, BC2, noon (to 3.30 recital of music by Bach, Mozart, 8 p.m. Opening hours from Schoenberg, and Chopin, S1 SPORT 25 to 28 are 10 a.m. to Lawrence towry next Guildhall, Stephis a 11

This announcement appears as a matter of record only.

To-day's Events

E.C.2. | p.m.

September 29, 1977

Elizabeth Priday (soprano) and

Timothy Day (organ) perform works by Monteverdi, Frescobaidi, Gibbons, and Purcett, St. Andrew-by-the-Wardrohe, Queen Victoria Street, E.C.4, 1.05 p.m.

Janet Baker (mezzo-soprano) and Andre Previn (piano) in pro-

gramme of Cavalli, Haydn, Schumann, Previn, Fauré, and Head, in ald of Venice in Peril Fund, Royal Festival Hall, S.E.1,

S Teonis: Slazengers ton mament.

Collegium Con Basso

orders violins, viola, cello and doubla bass) play works hy Mozart, Michael Haydn, and Genzmer, lary on Wigmore Hail, W.t. 7.30 p.m.

d £55m. on aulomatic ticket Banking 10 £55m. on automatic tevet Banking eclion, to collect £6m. p.a. financial unpaid fares and to save vices),000 on reduced staff. We Trading e seen above that we as a service of and serand com-r any economist will agree Public sector ... t if the non-payers are forced Own company . pay, some of them will stop Area of first ap-veiling by tube, so LT will not printments over the full fim. What it Finance 's. in fact, recover, ienoring Marketing alion, musi come from re Planning maneconooly, by definition reduc- agement employment and reducing in- Consultancy Consultancy ... Vhat LT is proposing is that services should invest £55m in non- Production ductive equipment to achieve Personnel at lo the nation is a futile These statistic

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Business

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similar invest boom in non-ductive equipment to achieve at 10 the nation is a fulli-ernal accountancy exercise in will have the socially un-trahe effect of increasing un-profit of public industry is elevant to the weath of the bases percentage of Business r 3000 direct jobs, the new etime in the curve of the served a fairty profit of public industry is elevant to the weath of the profit of public industry is elevant to the weath of the profit of public industry is elevant to the weath of the profit of public industry is elevant to the weath of the profit of public industry is elevant to the weath of the profit of public industry is elevant to the weath of the profit of public industry is elevant to the weath of the profit of public industry is elevant to the weath of the profit of public industry is elevant to the weath of the profit of public industry is esting. Many of nur students acquired skills in a small optime or orbigance which will worther andore efforts unless cash flow for exercising their neword is a standard of living the rest of the world? if there is a conuic admined a differentials, as a nation of differentials, as a nation of differentials, as a nation of the weart of the wearts and profit in energy technical standard of living the rest of the world? if there is a conuic admined a differentials, as a nation of differentials, as a nation

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Placement of traduates

m the Director of Externat ntions, London Graduole ool of Business Studies.

ing of a second language and we of the byte of and gas industry, and the subsequent nearly might ir. — The interest shown by offer an international Manage. With regard to oil, the well- well bave heen very different. ur readers last year in the ment Programme which enables head tax does not bring the tt is perhaps significant that coment of graduates from our students to study and work in price up from \$5 per harrel as relatively recently the Chinese ister's programme has en France and in the United States. You state but from an average expressed great interest in this uraged me to seek the hospi. The great majority of our which is currently near \$5.50 plane and it is believed that con-lity of your columns for a graduates start off their new per barrel to the world price in sideralion was even given to the ief review of our experience careers in this country, but this three stages. The statement that feasibility of resurrecting the is year. The 1977 masters year we are also providing newly discovered oil can be production line! ass consisted of 70 students recruits for companies who have priced at the world level and [s D G. S. Cuiler, om the UK and 30 from over-interests in Singuoore. Hong not taxed is incorrect. The 9 Woodlands Road as. There were 15 women on Kong, Japan, Australia, the adminiatration intends to intro-Surbiton, Surrey,

It is necessary to look at the constant dollar terms. Your report also falts to state

It is necessary to look at the longer term effects where a com-pany may at a later date under-take capital expansion financed by a fixed-interest loan. Any issue of Ordinary shares will participate in the additional profits (after interest on the fixed-interest loan) whereas preference shares will not. Thus if Ordinary shares were origin-ally issued to finance the first of the second expansionary phase (fixed interest financed) will have to be distributed nver a larger number of shares than

will have to be distributed over industry were "potential war a larger number of shares than if preference shares had heen issued. This must surely bave the years 1972 and 1976 the cordinary shares.

is earn a standard of living manufacturing but there has been a noticeable increase to in-the rest of the world? If there is a Schulo short, quiries about production recruits of differentials, as a nation achieve next is notify and less than noth-socially by reducing services moloyment in the public sec-moloyment in the public sec-moloyment in the public sec-the stundity of invesling to schedule firinge benefits removed." In fact, the Bill which accounts for two years at approximately solut of the trage-competitions. our Prime Minister realty offered to the 23-24 age group witbout previous business experi-ted, he wand the crying out to E8.700. The accountancy profession of the recruitment scason has school of the recruitment scason has school of the recruitment scason has school of the accountancy profession of the recruitment scason has school of the appearace at the school of many small and for highly trained the Bill sets no specific figure hocked while the 707s were flying trained for the Bill sets no specific figure hocked while the 707s were flying trained for the Bill sets no specific figure hocked while the 707s were flying trained for the Bill sets no specific figure hocked while the 707s were flying trained for the Bill sets no specific figure hocked while the 707s were flying trained for the Bill sets no specific figure hocked while the 707s were flying trained for the Bill sets no specific figure hocked while the 707s were flying trained for the Bill sets no specific figure hocked while the 707s were flying trained for the Bill sets no specific figure hocked while the 707s were flying trained for the bill sets no specific figure hocked while the 707s were flying trained for the bill sets no specific figure hocked while the 707s were flying trained for the bill sets no specific figure hocked while the 707s were flying trained for the bill trained for the bill trained for

medium-sized British companies share cas would be decontrolled, sions the VC10s were fully looking for highly trained The Bill sets no specific figure booked while the 707s were flying recruits to help them in their of \$3.36 nor dnes if provide for across the Atlantic with many plans for expansion at home and decontrol of alt cas as your empty seals. There was also the abroad. There has been a grow-report implies. It should also be feeling and creater safety in a ing demand for foreign lan-pointed out that the Senate plane which could land at a guaze qualifications in job passed a decontrol measure last lower speed and if a shorter specifications and London Busi-year and the current Bill is a space. ness Schoot has been able to modified version of that Bill so With a much larger initial thecause we encourage the learn-been arrived at after hasty lob- cost would have neen lowered ing of a second language and we bying by the oil and gas industry, and the subsequent history might y offer an International Manage-



¥15,000,000,000

Inter-American Development Bank

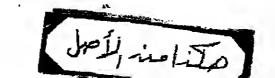
6.8% Japanese Yen Bonds of 1977.

First Series

Due September 29, 1989

The Nomura Securities Co., Ltd.

Daiwa Securities Co. Ltd. The Nikko Securities Co., Ltd. Yamajchi Securities Company,
The Nippon Kangyo Kakumaru Securitics Co., Ltd. New Japan Securities Co., Ltd.
Sanyo Securities Co., Ltd. Wako Securitics Co., Ltd. Merrill Lynch Securities Company Tokyo Branch
Okasan Securities Co., Ltd. Osakaya Sccurities Co., Ltd. Yamatane Securities Co., Ltd.
Loeb Rhoades Securities Corporation Dai-ichi Securities Co., Ltd. Koa Securities Co., Ltd.
Marusan Securities Co., Ltd. Toyo Securities Co., Ltd. Yachiyo Securities Co., Ltd.
The Kaisei Sccurities Co., Ltd. Koyanagi Sccurities Co., Ltd. Nichiei Securities Co., Ltd.
Tokyo Securities Co., Ltd. The Chiyoda Securities Co., Ltd. Ichiyoshi Securities Co., Ltd.
Maruman Securities Co., Ltd. Meiko Securities Co., Ltd. Mito Securities Co., Ltd.
The National Securities Co., Ltd. The Toko Securities Co., Ltd. Towa Securities Co., Ltd.





Nov 3

Jokat Tra

Breweries

and Dudley

Outlook

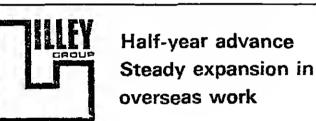
at Cray

2 to shareholders from the chair-i man. Mr. Howard Daues, which states that, following disposals. The company had 25.9m. surplus cash, worth about 100p a share. Finals:--Britist Car Auction. Highland arailable at the end of September Distillers. Fighland Electronics. North 2 cash, worth about 100p a share. Finals-arailable at the end of September Distillers. 1977. Of this sum, S4.4m, repre-see at the proceeds of sales of interims:the Anelnu, Geeco Products and A row f. G. Payton companies, after

agowing for liabilities and tax. and them, represented accom-Mr. Dawes says that at the extra- mation Service appearing in the ordinary meeting in December, Financial Times:— "Further disposal—tome in Mr. considering the vield of the vield of the Ametek Inc. Isection Overseas Further disposal — in Mr. Sharcholders will, in addition to Ametek Inc. Isection Overseas considering the unding-up resolu-ion, be asked to consider pro-and Expl. (section: Trusts-posed disposals which require Finance, Land). Exploration Cn. their approval. These are says annonial at so extra-ordinary meeting in mid-December, u hen which is disposals to me, my fellow execu-tive director, Mr. B. G. Rose, and non-executive. directors. Mr.

"The winding-up resolution will live director, Mr. B. G. Rose, and non-executive directors. Mr. N. G. K. Dawes, and; as regards "In addition to these sums, repre-Cole of Bilston, also in certain members of the Cole family." "Insist certain other assets for "realisation These include hanking these proposed disposals of advences of 1935,000 and other assets to vield 52 m. realisation these include hanking these proposed disposals of radivences of 1933.000 and other assets to yield 22.0m, comprise in deb's and assets estimated at the main the leasehold interest in 155.000 Further, there are re-Neville flouse, and the share maining assets in the shape of capitals of Rabone Peterson and the 30 per cent, stake in Ryland Cole of Bdiston.

In his letter, abrail of the annual. The following securities have meeting on Friday. Detaber 28, been added to the Share Infor-



RESULTS Profit before tax for the half-year to 31st July, 1977, "increased by 27% on the comparative period of 1976. Turnover was ap 68°, but margins were affected by the downturn in domand in the U.K. and conservative policies have been adopted in assessing the position of overseas contracts at this stage. Overseas work is expected to account for 40° of Group surnover for full year.

DIVIOEND An interim dividend of 1.0p net per share is declared The Directors intend to declare a final dividend of 1.5p, making 2.5p The group's main activity run, this is a comparison thereing to net per share for the year raginst 1.3034p net for the previous yeart. Shis is a loreshadowed as the tights, issue in june, 1977. PROSPECTS The Group's involvements overses, as in other fields, of profitability. The Group's involvements overses, as in other fields, the company has achieved should be maintained The Linnes adds that the dullar will not be use of favour proportions, for the immediate future, therefore, the rate of progress inthe Company has achieved should be maintained RESULTS IN BRIEF

& Mills

THE CURRENT year has started reasonably well at Unwdlog and Mills and the first two months are slightly ahead of the same period Der. last year, says Mr. K. H. Sharp, the chairman. Whether the next - New York). El Orn Mining and Expl. (section: Trusts-Finance, Land). Exploration (1)

iurnover for the year to June 30. 1977 expanded from 17.34m. to £9.5m, and profits advanced from £1.1m, to £1.43m. The dividend is lifted to 1.073p (0.963pt net.

The retained profit plus the depreciation charge amount to £398,491 and the whole of this suot has been applied towards the record expenditure of £636.764 on new fixed assets.

devise and assets estimated at the main the leasehold interest in successful of the sum of the state are remaining assets in the shape of the sum of construction of Busicon.
We hild for cent, stuke in Rylatul Cole of Busicon.
No allowacce for the costs of the liquidation has been made in the liquidation has been made in the liquidation has been made in the shape of construction of the sum of the sum of Cray Electronics, says in the liquidation has been made in the circular. No allowacce for the costs of the liquidation has been made in the liquidation has been made in the liquidation has been made in the circular. No allowacce for the costs of the liquidation has been made in the sum of Cray Electronics, says in the liquidation has been made in the circular. The superstite the liquidation has been made in the circular. It is to be proposed that the liquidation. It is hoped that is the liquidation. It is hoped that the sum of th **Electronics**

back in orders by the Post Office Plans are in hand to construct during the year, which resulted Plans are in hand to construct in a 20 per cent, reduction in a new harger pornosp built work-orders for the company's manil, shop at Falkirk, near the existing facturing unit concerned. All the promises and designed to a simi-company's other divisions traded for specification to the Nuttingham at a profit, although Mr, Haines works, Mr. Sharp reports adult that results for come units adils that results for some units were lover than experied.

A statement of source and were lower than expented. application of funds shows that Two new activities were started bank balances decreased by hy the company during 1976/77; £311,308 (£180,491 Increase) dur-

hy the company during 1976/77; one being the entry into the office products market with special microfiche readers diveloped for financial and related markets and the second heing the forma-tion of a join company with the National Research and Develop-ment Curporation to develop and market a specialist machine utilising numerical contral. The chairman says that the commany will be on the lonkout for further rentities that fall within the com-mas of its ifmoncial reassures and

Despite the disepponding perpass of its lineocial resources and an acceptable level of risk. formatice of U.S. markets Loadon and Strathelyde Trust intende



Mr. David Wickins, the chairman of British Car Auctions. Full year results are due to be anonnneed to-day.

BIDS AND DEALS

Wrengate will proceed despite Sime Darby

Park Place Investments: Mr. G. A. Thomas has bought 10,200

Orme Oevelopments: Mr. R. J. Milchell has sold 3,500 Ordinary shares on October 10, Mr, A, G, P, Whittield and Mr, R, I. Tanner have each purchased 1.750 Ordi nary shares on the same date,

British Tar Products: Associated Brilish Foods Pension Scheme now holds 605,000 (3.2 per cent.)

BEC CHIEF AND COUNTY BANK TO ACCEPT SRF In the latest counter offensive arrange the bird from Derritron

Financial Times Hole of nevel ble for Smaller **Business Agency**

BY DAVID FREUD, INDUSTRIAL STAFF

THE NEWLY-FORMED Union 2. A review of the fund of Independent Companies has methods of redundant recommended the establishment ments, which the union of a Smaller Business Agency inhibiting risk ventures to stabilise interest rates for 3. An extension of the

10 stabilise interest rates for 3. An artention of the smaller companies. Its suggestico comes in a ployee from six months memorandum to the Government yoars. inquiry set up in September under Mr. Harold Lever, Chan wages for distaised an cellar of the Duchy of Lancaster, who bring a frivolous ; The union says that Indepen- unfair dismissal, dent companies are being demed funds from banks and other Experimental

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institutions, not because they

are unprofitable or cannol . Mr. Albert Booth-present their case effectively but mont Secretary, and because they cannot provide the the week-end that abo level of security demanded on new full-time jobs R . Mr. Albert Booth the basis of the lender's valua- created in special devi areas by small compare had taken advantage

"There is, therefore, an urgent" Government's small need for Government to help playment subsidy, overcaine two problems: lack of the missidy. overcome two problems: lack of He tuid a confere consistent, realistic rates of Cumbria on How to St Interest and lack of security Own Business" that sh for borrowings.

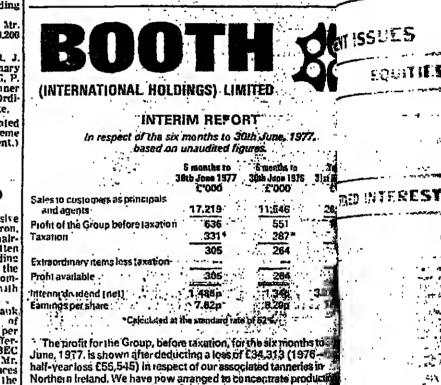
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44N 8...

The unium suggests that the of Government money, a best way in tackle these would. The subsidy, which is he hy the establishment of a mental, was introduced; Smaller Business Agency which and is not for application

Similler Business Agency which and is noen for application would subsidise interest rates at the end of the year. I a consistent level and, in certain 220 a week for every cal-circumstances, guarantee repay-ment of secured horrowings. Une job created by man man of secured horrowings. Une job created by man ing companies in the range of adjustments to recent employing fewor than for employment legislation which it at the end of March " claims, has led to small inde-ment companies not taking nn additional workers even when a hard cash encouragem they have an opportunity to dn justy industrial infants will so. to grow-and grow now." Sn far some 1.500 ns So. Olber recommendations in-

d Wrengate intends to proceed Wagon Fluance Corporation: i with its revised offer for Assam Frieods Provident Life Office has Friorier subject to receiving the advised the company that it has recommendation of the Board, taken up the allotment of 177.083 The revised offer has already shares alloited under the recent been rejected by the major share- rights issue increasing its holding holdier to Assam. Sime Darby, to 1239,583 shares.



which controls 55 per cent, of the volume rights A spokesman for

Rollischiid and Sons, advisers to Ordinary shares. Wrengale, said that he hoped Orme Oevelopm "the Board of Assim may fel Milchell has sold bereunde the major shareholder shares on Oetober to accept the ulter." However, Whittield and Wr the Board of Assim meludes have each purcha

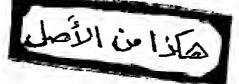
Ordinary shares.

JESSEL URGES REJECTION OF BID FOR DOLAND Mr Oliver Jessel, a director of figorge Holand who is opposed in the recommended bid from Maurice James Industries, has written to shareholders urging them to rejear the terms. If he

raises enough support he mends Bridsh Electronic Cootrols chair-in cuit a shareholders meeting to man Mr P. S. Lanc has willten change the composition of the to shareholders reemmending Deland Board.

several people closely connected with Sime Darby.

neer werde zienen werde en en de een de de een C	is 25 per cent higher than the	revenue rose from £362,480 to £618,234 for the tear to August		Derritton there and eash offer of	one of these two tanneries and look for a gradual improvem	enting ".
RESULTS IN BRIEF	group has the canarity to mee	e 31. 1977, and pre-tax revenue t advanced from £287.483 to	multiple ni 11.73 is aupropriate	2 ordinary Derritron shares plus 3p cash by strasses that \$2 per	esults. Generally, in the present trading conditions, it would be	
, Half-year to Half-year to Year ended	this increased demand, A source and use of fund-	1352.333. Slated earnings were speed from 1 Lin to 1 280 mar	F lict share. He sees no reason	owned by Amalgamated Indus	forecast the profits for the full year, but we expect to increase	setheta
31.7.77 31.7.76 311.77 2'000 2'000 2'000	bank nierdrafts of £150.23	25p share and duridend is lifter from 1.35p to 1.375p net.	- contrany has creasury permission	This in Jurn was under hid from	dividend for the year by the present maximum permitted an Interim Oividend 1977/Additional Dividend 1976	nount at
Urnover 23,839 14.151 34,502	against £527,174. At September 20, Spoy Incest	Meeting, 2, St. Mary Axe, E.C. out November 16 al 2.30 p.m.	not not core with a further	investments, for the to per ces.	The Board has lod ay declared an intarim dividend of 1.44	85o perg
rofit before rax 1,373 1.079 2,522 rofit after tax 653 509 1.186			net next year, with a further increase in 1978-79. After a pro- fessional valuation of Ooland's upporter the value of CSS mode	of Amargamaten which he does	net and authorised payment of the additional dividend in re 1976 of .03988p per share both payable on 21st December	spector
rofit after tax 653 509 1,186 arnings per share* 4,41p 4,20p 9,75p -	SCHOTTLANO LAOT EIN	Winding-up	aroperties the value of £878,000 is approximate a To a share above	that the shareholders would	21st October, 1977 G. W. Wil	
Adjusted for two-for-five rights issue made in June 1977.	Schartland M auch niser E W G Business base available in Echiburgh for West Germin character interasted in furthering Scollish-German inde or absiness Co-berta.com	orders	the book value. There are assets	a company in which there is only a limited market on the stock		
AMMACHAMMANAL TATATIST. ACT A STATEMENT ON TATATISTICAL CONTRACTOR AND A STATEMENT AT A STATEMENT OF STATEMENT	A due ce on guilty Scottsh product. Lozal Information, including kotwicking of property market Frcellent small that for the in resoluted	8		exchange, he added.		
F. J. C. LILLEY LIMITED	of property market Excellent small That light use of required	Lompolsor: "Hodiog-up erder	LONDON AND			"RIGHTS"
CIVIL ENGINEERING CONTRACTORS	Sewerbung erhitte ich an Wille Big G.853 Financial Times. 10 Cannon Street, EC4P C8Y	which were made against three companies. Coolelan, Masino por	Northern Land Contractors, a	ARGINE	Sime Darby	
······································		Jobu Bryant and Co. (Bristoli Thare been regulated in the High	Northern Group, has agreed to	1 A 1		
FINANCE FOR INDUSTRY TERM DEPOSITS	SIMCO MONEY FUNDS (Saturn Investment	Court. All three petitions were dismissed.	c ing in Compressor Services to Elangin, a new company formert	То		
Deposits of £1,000-£25,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Bates for deposits	Management Co. Ltd.)	Ciant	for the surpose of acquiring CSL.	The Holders of		-
received nu later than 4.11.77.	Rates of deposits of £1,000 and upwards for w/e 16.10.77	Second half	ness and a consideration of \$80,000. Northern Land Contrac-	Sime Darby H	oldings Limited	
Termis (years) (1) (4) (5) (6) (7) (8) (10) (10) (10) (10) (10) (10) (10) (10	7-day Fund "up.a. Man. 5.031	recovery by	tors will receive £482,090, during November.		IMPORTANT	
Rates for larger amounts on request. Deposits to and further information from The Chief Casher, Finance for Industry	Three 4.960 West: 4.917	Joseph Hoyle	ASSOCIATES DEALS		PODTUNITY TO EVEDOIOE	
Londer, 91 Waterloo Road, London SEI SXP (0)-928 7822 Ext. 1771 (Jacobes parable to "Bank ul England a/e FFL"	Thur 4.889 Fri/Suo 4792		Brewin Dolphin and Company in October 17 bought for Celes-		PORTUNITY TO EXERCISE	
FF1 is the indilian company for 11FC and FC1.	3-Honib Fund Wed. 4 125	and Son cut its pro-tax loss from	, TION INCUSTICS 3,000 WOOD DARTOW		WARRANT RIGHTS	
		161.237 to 54.146 and this resulted in the full year delicit failing from 595.047 to 543.976	N. M. Rothschild and Sons has purchased oo behalf of Northern	WARRANT	RIGHTS WILL LAPSE AFTER 21ST	
Nationwide Buildin	a Conint	Loss her 150 share is given at	Engineering Industries 495,000	NOVEMBER,	1977 AND YOUR WARRANTS WILL	
Nationwide Buildin	youciety	is no dividend.	Morgan Grenfell and Company		ATTICK VALUE.	
Announces that the following interest rates will apply to	their investment accounts	ners and manufacturers.	has bought on behalf of Diamond Shantrock Corporation 50,000		ns of issue of the Warrants, the LAST date	
iron 1 November 1977		1979-77 1975-76 EBau (1991	20.000 a1 2000	Sime Darby of	exercise the Warrants for the acquisition of nares is 21st November, 1977.	
	, Gross Freitralens strine 143, sate Net of income tax	Interest bit and	Chambers and Remington has bought an behalt of Caparo Investments 25,000 Empire Plan-			
Ordinary Share Accounts(£1-£15,000*)	6.00 9.09%	Tas 2042 T.884 "Restaint due to the adoption of	tations and investments at (55a)	On 24th Oct	ober, 1977 a letter, with the necessary	BASE LENDIN
Subscription Share Accounts	7.25' 10.98%	Exposure Dran 19	· · .	forms of non holder. For those Wa	nination, has been sent to every Warrant	
Capital Bonds		Dualvest earns	SHARE STAKES Escalibor Jowellery: Mr. H			
2 Year Capital Bonds (£500-£15,000*)		more and pave	Showell has disposed of 550,000 (Drdinary shares, Mrs. C. 1.	For those Wa	rrant holders registered on the Company's	
Pabove Ordinary Share Account rate	6.50 0.85%		Showell has disposed of jan,000	Principal Regi	ster, please complete the forms and send	
3 Year Capital Bonds (£500-£15,000*)	P 3.50 4 5 4-5	Pre-tax revenue of Disabuset	Showell has acquired 1,100,000 Ordinary shares.	Limited, 6 Gre For those War	rincipal Registrars, Hill Samuel Registrars eencoat Place, London SW1P 1PL	
1° above Ordinary Share Account rate	7.00% 10.61%	170se from £203,250 to £334 598 for	noyea. Integniorion Sheet			
4 Year Capital Bonds (£500-£15,000*) 1'' above Ordinary Share Account rate	5 00% 10 CM	1917 and the interim dividend in	reducing holding 10 6.5 per cent		rrant holders registered on the Company's	
Deposit Accounts	7.00% 10.61%	lifted from 2.102n to 2.353p net per 50p income share. Last year's	Trust has sold its holding of 625,000 shares and no longer bas any shareholding in the company	Malaysian Reg	ister, please complete the forms and send:	
	5.75% 8.71%			Them to the N	lalaysian Registrars, Barbinder & Co. Sdn., isma Socfin, Jalan Semantan, Damansara	
The rate of interest on all existing Capital Bond Ac	counts and on all other	oux months lax took £122,738 compared with £114,100. Net asset	holding of 25,000 Ordinary shares in the rumpiany and now holds the	Heights, Kuala	Lumpur.	
except fixed interest accounts) will be reduced by (s paid by the Society.	shano as 3914p (2901).	in the rumpany and now holds the equivalent of 29.52 per cent.			
	01W '0			Duly complet	ted forms must reach our Registrars by	
(*Up 19 637.378				o p.m. on 21si	November, 1977.	
in a joint account?		LOCAL AUTHORI	TY BOND TABLE	Further copie	s of the letter and forms of nomination	
			Anoual	may be obtain		
		Authority (telephone munher in)	eross Interest Minioum Life of interest poyable sum bond	your Warrant	IS realistered on the Principal Destates and	
	· · ·	parenth eses) Knowsley (05) 548 6555)	In F Year	the Malaysian	Registrars if your Warrant is registered on Register.	
Nationwide		Liverpnal (45) 227 3911)	81 -year 1,000 4-7 81 -year 500 5			
IACING IAAING		Enerpool (151 227 3011) Redbridge (111-178 3020)	74 Joyean 500 2 23 Joyean 200 4-7	36 <u>7</u>		
The Building Society of a	lifetime	Thurrock (1675 5122)	97 - 10ar 300 - 4 10 - 10ar 300 - 5-7	24th October,	1977 J.D.F. DRUM	
Head Office: New Oxford House. High Holborn, L		Wrekin (1932-505051) Wrekin (1932-505051)	IN 3-Vear 500 5-7 191 annualty 1,000 4		Secretary	
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MINING NOTEBOOK

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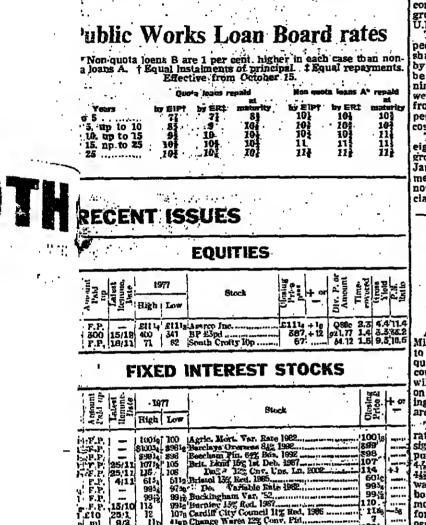
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ry told a rulancial Times Monday Coober 24 1911

For the cooveolence of readers the dates when some of the important company dividend statements may be expected in exit few weeks are given in the following table. The dotes in are those of jast year's announcements except where the noning. Board nicetings (indicated thus') have been officially isbed. It should be emphasised that the dividends to be incd will not necessarily be at the amounts or rates per cent, m in the column beaded "Announcement last year." Preliminoary i figures nsually accompany final dividend announcements.

j Det	Announce- n neol last year	Dato	Amounce- ment last year
	. 8 Int. 9.7122	Manganese	
•No	v. 3 Int. I.45	BranzeNov. 17 Maithews	3 mai 05
). Power	· · · · · · · · · · · · · · · · · · ·	Hidgs. Oct. 21	101.1.1
	L 26 lot. 1.1261	"Metal Box Nov. 23	
	t. 26 Int. 3.4	"Minel Holdings Oct. 27	lot • 31
autOct	L 24 Int. 0.4575	Minster Assets Nov. 12	Int 14p
of the second		Norwest Holst Nov. 18	
ITELETHIPION	v. 1 m. 4	"Patersoo	
mNor		Zochonis Oct. 23	Final 2.24
a Shipler	. 20 1nt. 0.9745	"Philing Lamns Nov. 15	IN. Fls. 0.69
- Kyder Nov	7,11 LITL 1.P	*Press (Wm.)Oct. 77	Int. 6.75
1 1de Nor	15 200 1 2	Readicut Int	Final 35 cent
	a 10 7n1 1 939	Readicut Int Nov. 3	Int. 0.33154
ill, b & Son Nor	11 Int. T.0359	Redland	101. 1.7394
lauids Nov	v. 16 lot. 2.156	"Reed Intni,Nov. 1	lni, 5.9555
	v. 8 Lot. 1.335	Richardsons Westgarth Oct. 18	
tab		Westgarth Oct. 18 Sainsbury (J.)., Nov. 10	Int. 1.65
Property_Oct	L 28 Int. 1.25	*180 Group Dec. 1	101. 1.32
and Daffus Oct		Smith (W. H.)	THE LOD
ane	L 26 Final 3.805	"A"Nov. 10	Tert 9 00
# Portland		Smiths Inds Nov. S	Wine) 3 7732
Estates Nov	v. 16 . Int. 1	*5pillersOct. 26	Int. 8.8125
DOS BOOM		"Statley Intal Nov. 4	
· Crosseld Oct	L 23 Int. 5.5	Telephone	
		Rentals Oct. 28	Int. 1.175
wrightson Nov	. 11 Int. 1.195	*Tozer Kemsley	
tand		and Mill Oct. 25	
Cistillories. Oci	. 24 Final 3.77	UBM	
		Collever Nov. 17	1st int_ 4/18
	r. 3 Int. 2.25	Wedgwood Nov. 18	Int. 3
Samuel Nov	r. 18 Int. 1.5	Whitbread Nov. 2	
SaveNor	. 3 Final 2.584	Wolscley Hughes Nov. 12	Final 3.25
		Wolv. and	·
m BrickOct	L 37 Int. 1.1323	Dudley Brews. Boc. 6	F 7021 3.68574
1. and rium. Secs Nov	15 1-1 7 76	Wood Hall	200 al 2 235
a indsNov		Board meetings Intin	
9 1903		issue since made1 Ta	The FE
	. 1 Int. 1.0	issue since made from	
Dening 1.0		ISANG SUICE ISANG ITUM	Contra Prode



Astra looks for profit gain on devaluation

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Money and Exchanges

Bank of England Minimum Lending Rate 5' per cent. (since October 14, 1977) Any ideas that Bank of England Minimum Lending Rate was likely Minimum Lending Rate was mchanged at posted to be first enterstand in durities of the data was the status at the lower rate is put at news is surely cetting slimmer! There was likely mel received, but the schequer's speech about the gase recet, and Minimum signal from the Bank of Sogland the foreirs exchange macket, but the foreirs exchange at the foreirs exchange macket, but the foreirs exchange and the buy speaked burning exchanged at posted burning exchanged at too the burning rate store at the source week and the foreirs exchange macket, but the foreirs exchange macket, but the foreirs exchange macket, but the foreirs exchange macket but store exchange macket but store exchange macket but the foreirs exchange macket but store exchange macket but the foreirs exchange macket

A mine manager gets down to earth



Harmony hopes A gold uranium mine regarded as being poised to take a big stride forward in production of huyers beck, is a progress report the nuclear motecial is Harmony. There was thus some disappoint-tion in which Hompton Areas has share can be build be under ment on Friday when the chair-an interest. Work on production producer price will start having man, Mr. Tony Petersen, was expansion is steted to be under a firm decision to pro-capacity to around 70 to 100 Irish minc the only consolation is ceed with the new R30m tonnes an hour. Estimated nei that the chair slimmer!

cate that the Bank of Edgland narrowed to 1.20 per cent at the wisb to see no further fall in end of the week from 1.36 per short-term interest rates. cent, reflecting the U.S. Treasury Since there was little donger Secretary's remarks obout the	at the end of the week compared the war houses, with Sw.Frs.2.2762; on the pre- with Sw.Frs.2.2762; on the pre- higher level against the dollar higher level against the dollar han the West German D-mark. Gold rose \$2; to \$160;-161; Unsound market 419:5	of insurance practice in May. to do so only et'a premium whice In that statement under the Mr. Palten would not have bee beoding "Claims," insurers, both willing to pay. companies and Lloyd's under- Both at the time thot the non writers, have declored "an in-life statement wos being pri- surer will not unrecomably pared and when it was first pul repudiate llability to indemnify lished, a number of insurers ha
ber cent. Approximate selling rate for one-month Treasury bills 40m per cent.; two-month per cent. Approximate selling rate for one-month bank bills 40m per cent.; two- di per cent.; and per cent.; two-months bank bills 40m per cent.; two- finance House Base Rate ipublished by the Fioance House Association) 64 per Barke Deposit Rates for small suins at seven days notice 3 per cent. Clearing Bank Siths: Average render rates of discount 4.463 per cent. FOREIGN EXCHANGES Cot 27 Bark Deposit Rates Day's Arstender Clearing Bank States Day's Clear Argenting 1500-15657 Austria. Soles Bates Day's Clear Provide Clear Base Argenting 1500-600 Amsterlam, 15764-15657 Austria. 1500-850 Bates 1550-15656 Hong Kange Clear Base Argenting 1500-8500 Bates 26.428-27.08 Beginn - 313-464 Sitentreal	 Longer-term local anthority mortuage ars 108-101 per cent.: 4 and there-mouth rade bills 34-57 the per cent.: and three-mouth 4¹⁰-0-476 month 4¹⁰ per cent.: and three-mouth 4¹⁰-0-476 the form of the signed of risk subse- quently: es is customary the pro- posal form was incorporated in the polley and formed the basis of Mr. Patten's car was stolen from outside a friend's bouse and never recovered, and so be vas asked to complete, in abswer to insurers' questions, he said that he had no garage and that the car had been kept on a park- igen-476, 125-677, 1257-821 Old Bowryger s²(3-3, 473, (227-287) 	Implement NEW Implement Society States Society
Sitestituins 6 3.448-553 4.485-651 Canada	Guid Codna (Interma'liy): Kragetrand. S1:50:9-16712(51643, 16512 Kragetrand. S1:50:9-16712(51643, 16512) Kragetrand. S1:50:9-16712(51643, 16512 Kragetrand. S1:50:9-16712(51643, 16512) Kragetrand. S1:50:9-114 ard s1 Kragetrand. S1:50:9-114 ard s1 Kragetrand	(Two-year term investment) (Three-year term investment) Monthly Income Shares Pianned Savings Deposit Accounts (Personal)6.50% net = 9.85% gross * 7.00% net = 10.61% gross * 6.00% net = 9.09% gross * 7.25% net = 8.71% gross * 5.75% net = 8.71% gross * 5.75% net = 7.58% gross * 6.50% net = 9.85% gross *
EURO-CURRENCY INTEREST RATES*	CURRENCY RATES Special Drawing Bights Sterring 0.6622773 0.6622773 0.6622773 0.6622773 0.6622773 0.6622773 0.652526 1.15526 1.15526 0.662273 0.652575 0.65257 0.555 0.555 0.555 0.5525 0.555 0.5525 0.555 0.55257 0.555 0.5525 0.555 0.5525 0.5555 0.5	And the rest of the subset of the sector of the sector is a state of the sector is a state of the sector is a state of the sector of the sector of the sector of the subset of the sector of the subset of the sector of the subset of the sector of the subset of the sector of the subset of the sector of the secto
	Cate that the same of able of all in arrowed to 120 per cent at the short-term indensit raits. Cent. reflecting the U.S. Treasury to able the canadia of a second or and the recent term in Minimum U.S. economy, and the recent terming that term was little donger screetary's remarks 0 bout the canadia of a second or a sec	

FT SURVEY OF CONSUMER CONFIDENCE More optimism than for 7 years

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

A FURTHER marked increase in consumer confidence is revealed in the Britisb Market Research Bureau's survey of financial expectations.

Interviewed at the beginnlog of this month, people were more optimistic about the future than at any time since the beginning of 1970.

This continues the improvement which bagan io the spring and means that the six-month moving average figure is at last sbowing a small balance of optimists.

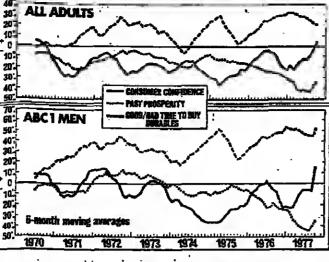
The respondents were also feeling better off thon at any time since April 1976, though they were less enthusiastic about the advisability of buying consumer durables this monthpossibly hecause they no longer felt the same need to beat inflation by apending money now.

All the categories of people All the categories of people to get worse. interviewed in Octoher were to get worse. more optimistic about the future The six-month moving average In some areas, such as Hum-than in September, though index for ABC1 men moved into women-particularly those in the positive last month and now employment. women-particularly those in the positive last month and now gloomy about manual jobs-were noticeably shows a balance of 16 per cent, employment.

Less confident than men. For some time, many people Steady Among all adults, the opti-seem to have hased their Steady mists outweighed the pessimists optimism on the view that things The rehy 26 per cent. against 15 per must improve because they can-ssked each month whether they money if their husbands got a cent. in Septemher and 6 per not get worse. This month, think their family is hetter or 10 per cent, salary increase. cent. in August. Until the people tended to give more posi- worse off compared to a year Just under half sald they summer, the pessimists had tive reasons for their optimism. ago. heavily outweighed the optimists. The proportion of respondents While in October, the propor- valent increase in their bouse-

As a result of this sustained cent in October, while those say provement on earlier months of getting a fair share of their bus-moving average lodex for con- ing the Government was doing a the year. Summer confidence showed a good job rose from 5 per cent. Among professional men, the Tbe proportion of people survey. In Map 47 per cent of the sustained the survey in Map 47 per cent of the survey of the survey. In Map 47 per cent of the survey of

sumer confidence showed a good job rose from 5 per cent. It confirms the more confident women. positive balance of 4 per cent, to 10 per cent. Among professional men, the Tbe proportion of people survey. In May, 47 per cent, over 55 interviewed said they optimism was even more marked, tbinking unemployment would more of the sample thought they would get an equivalent increase with those expecting an improve- increase also fell this month, were worse off than those who in housekeeping, against only 45 ment outnumbering by 44 per Those expecting it to get worse thought they were better off. per cent in the 35-54 age group.



cent those who expected things still outnumber those expecting

The respondents are also rise

Inflation

This advertisement appears as a matter of record only

REPUBLIC OF THE PHILIPPINES

DM 100,000,000 71/4% Bearer Bonds 1977/1984 Because of the steady im- The only index to deteriorate provement in the monthly past this month was the Time to Buy prosperity seen since July, the Index which tends to fall when six-month figure for all adults is the Future Confidence figure is also beginning improve improving. to noticeably.

It now shows a pegative LOW ligure

halance of 33 per cent, against Those in favour of buying 43 per cent. in May when past consumer durables in October prosperity, as measured by the prosperity, as measured by the outweighed those who thought Bureau, was at its lowest point it a bad time to buy, by unly ever on a six-month basis. ever on a six-month basis. The improvement this month 17 per cent among all adults. was most noticeable among men This is an historically low in blue-collar into where those figure ond compares with a posiin blue-collar jobs where those ure balance of 38 per cent et saying they were worse off com- the beginning of the yeer. As a pared to B year ago, outnum-result, the six-month moving bered those saying they were average index edged downwards better off by 15 per cent. ageinst to show a balance of 20 per cent. 25 per cent. last month. in farour of buying.

Women from the same bock-ground did not think things had money on major items for the bouse than manual workers. temper. It is these C2DE women favour of buying outnumbered wbo still seem to be feeling worst those against it be 44 bit hy inflation.

In a special question this in October, and the six-month month, married women were balance of 42 per cent. also asked whether they thought Research was carried out for

Provos hit

Irish EEC

membership By Our Own Correspondent

Professional men and women

ere still mach more enthusiastic

also asked whether ther thought Research was carried out for they would get a 10 per cent. the Financial Times hy the rise in their housekeeping British Market Research Bureau money if their husbands got a hetween October 6 and 12. A total of 948 adults were inter-

> The conference was being watched hy observers for any signs of a weakening of the Pro-visionals' resolve to continue their campaign in Northern Ireland in the face of increasing

AN ATTACK on Ireland's mem-bership of the EEC formed the

hulk of the presidential address by Mr. Rory O'Bradaigb at the annual conference of Provisional

Sing Fein lo-day.

BELFAST, Oct. 23.

security successes. Some may take the concentration on "legitimate" political political tion on issues by Mr. O'Bradaigb as signs of such a weakening hut be also warned that Sinn Feln was revolutionary movement, committed to revolution ocross the board and from top to bottom.

He said Mr. Roy Mason, the Northern Ireland Secretary of State, wos tighicniog the screws but that this would only strengthen the people's resolve. His speech followed a prelictably hord-line one from vicechairman David O'Connell on Soturday night, Mr. O'Connell. who recently served time for membership of the IRA, said the active members of the movement would cooinue to fight.

Mr. O'Bradaigh, possibly with Dianged direct European Parllament in

Credit restrictions imposed a righrous limit on the operations of the

1975

13.6

36.4

In the first half of 1977, the Group's credit and leasing companies

1975

69.0

65.8

90.4

308.9

50.4

41.6

handled total outstanding loans to the tune of 42,700 million francs on

which their average gross financial spread, after deducting lnan charges.

1976

19.3

42.2

1976

90.5

100.5

107.6

306.8

59.4

44,4

Group's credit companies. The rationing of the latter's commitments, already imposed upon them in 1975 and 1976 by the need to restrict

their nutstanding loans in accordance with mandatory regulations, was

unly partially offset by the additional loen facilities which accompanied

THE COMPAGNIE BANCAIRE GROUP

mind, called for a massive cam poigo to get Icelond out of the

the

Operations

their debenture loan isaues.

Credit granted and new business

Loans outstanding (end of period)

2.7% for overheads, depreciation and provisions

Profits of the Group's Companies

Gross profits, excluding capitel gains (in millions of francs)

Financial Spread

was 4.5%, that is :

1.8% for pre-tax profits

Bosiness equipment finance

CETELEM-COFICA (consolidated

Housing and property finance

U.C.B. - C.F.E.C. (consolidated

LOCABAIL-IMMOBILIER

Property development

SINVIM (consolidated profit)

(financial profit)

LOCABAIL (finoncial profit)

Consumer Finance

U.F.B

profits)

profits)

(in billions of francs)

A FINANCIAL TIMES SURVEY **COMPUTER PERIPHERAL** NOVEMBER 2 1977

recov

Indices

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1997

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181

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1976

46.6

43.5

1876

833

-414

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219

The Financial Times is preparing to publish a survey on comput peripherals. The main headings of the proposed editorial synon are set out below.

INTRODUCTION. Sweeping advances in electronic technology. fuelled by the insatiable demand for ever-higher performance. consequences for the computer industry and for users.**

THE PLUG-COMPATIBLES WAR. IBM and now ICL are facing see competition from manufacturers specialising in the most expensi sectors of peripheral equipment and able to offer extremely attraction rates to users.

IMPROVEMENTS IN STORAGE TECHNOLOGY. Storage of data various types of memory devices is possibly the area to which the me attention is being paid at the moment. The reasons.

PRINTING. Costs, particuarly for staff and paper, are rising so f that many companies which have been very near the brink are move towards extensive use of computer data. Use of microfilm. The problem and the solutions.

DISPLAYS WITH A MIND OF THEIR OWN. Initially displays and ke boards were supported by an external computer; now some mave extended memories and others are small computers in their own right.

AIDS FOR THE DESIGNER. Plotters of plans are becoming faster an more accurate and joining their ranks are units shie to turn a roug sketch into a finished drawing or a photographic master. Similar facilitie will provide designers with the control tape for a machine tool, by-passing the need for a preliminary model.

PRINTING WITHOUT IMPACT. Thermal printers, ink-jet printers and now laser-beam designs are all methods seeking to quieten and speel up printer output.

DATA CAPTURE AT THE CROSSROADS. After key to take and key to disc there could be rapid conversion to direct data entry. However both Univac and IBM predict that punched cards will still be around for years.

The proposed publication date is November 2 1977. Copy date is October 26 1977. For details of the advertising rates and of the editorial synopsi contact:

Robert Murrell

Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY Tel. 01-243 8000, Ext. 240 - Teiex 885033 FINTIM G

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

Profits of the Compagnie Bancaire

1975

35.9

25.3

61.2

1975

710

-198

168

"The Compagnie Bancaire collects the vest majority of its inve

Consolidated Profits of the Compagnia Bancan

The Compagnie Bancaire is entitled to a share in its subsid

Its "consolidated profils" are made up of these entitlements ?

On May 4th, 1977, the Compagnia Bençoire's capital was me

The new shares, paid up by incorporating reserves, M

distributed free to shareholders in the basis of one new boaus shi

four elready hald. They will entitle the holder to the dividends to b

1. The gross profits of the Group's companies were computed

tax but after appropriations to depraciation accounts and provisic

future cherges and authorised risks. They elso include, where necr

2. The profits of Cetelem and Cosica for the first helf of 1977 a

strictly comparable to those for the previous two years, when add

appropriations to the provision for interest cut-off position was dec

from profits abown. These exceptional appropriations amounted

3. Three debenture loans, amounting to 1,100 million france

vere issued during the first six months by the Compagnie Ba

4. The Commissaires aux Comptes (auditors) have certified it

position and eccounts of the Compagnie Bancaire and the positik

cansolidated accounts of the Group as of June 30th 1977.wate ... up eccording to the same rules and procedures as those employ these same eccounts as of December 31st, 1976.

The content and publication dates of Surveys in the Pinancial Times are subject to obsase at the discretion of the Editor.

COMPAGNIE BANCAIR

Report by the Board of Management

1st half of 1977

gains

nwn profits.

(in millions of francs)

Group gross profits

Compagnie Bancaire

for 1977.

U.C.B. and U.F.B.

Outside shareholders' interest

Net consolidated profits of the

Notes on accounts:

from F 306,299,000 to F 382,873,700,

approprietion to provisions for free reserves.

million francs in 1975 and 40 million francs in 1976;

1st half

1977

9.1

44.3 ·

1st half

1977

42.7

53.8

58.7

149.4

36.2

14.7

(in millions of francs)

Income from investments"

Profit from banking operations

Gross profit, excloding capital.

income during the first half of the year.

profits proportional to its shareholding.

Issue Price: 99¹/₂%

DRESDNER BANK BAYERISCHE VEREINSBANK

DEUTSCHE BANK

ALAHLI BANK DF KUWAIT (K.S.C.)

A. E. AMES & CD.

ARAB FINANCE CORPORATION S.A.L.

AYALA FINANCE (HDNG KONG) LIMITED

BANCOM INTERNATIONAL

BANK FOR DEMENWIRTSCHAFT

BANKERS TRUST INTERNATIONAL

BANDUE FRANÇAISE DE DÉPÔTS ET DE TITRES

BANQUE DE L'INDOCNINE ET DE SUEZ

BANDUE DE L'UNION EUROPÉENNE

BARING BRDTHERS & CO.,

JON. BERENBERG, GOSSLER & CO.

CHASE MANHATTAN

COMPAGNIE LUXEMBOURGEDISE

CREDIT LYONNAIS

DEN DANSKE BANK

DG BANK DEUTSCHE GENDSSENSCNAFTSBANK

THE DEVELOPMENT BANK DF SINGAPORE

EURDPEAN BANKING COMPANY

A DRESDNER BANK AG

DE LA DRESD

BANQUE NATIONALE DE PARIS

DAIWA EUROPE N.Y.

ABO SECURITIES CORPORATION AL SAUDI BANDUE

AMSTERDAM-ROTTERDAM BANK N.V.

ARAB-MALAYSIAN DEVELOPMENT BANK BANCA NAZIONALE DEL LAVDRO

BANK JULIUS BAER INTERNATIONAL

THE BANK DF TOKYD (HOLLAND) N.V. BANDUE BRUXELLES LAMBERT S.A.

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BANDUE DE PARIS ET DES PAYS-BAS BARCLAYS BANK INTERNATIONAL

BAYERISCHE LANDESBANK GIROZENTRALE

BERLINER HANDELS-UND FRANKFURTER BANK COMMERZBANK

CRÉDIT COMMERCIAL DE FRANCE DELBRÜCK & CD.

DEN NURSKE CREDITBANK

DEUTSCHE LÄNDERBANK

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- GIROZENTRALE -INDUSTRIEBANK VON JAPAN (DEUTSCHLAND) AKTIENGESELLSCHAFT

JARDINE FLEMING & COMPANY

KJOBENHAVNS HANDELSBANK

KUWAIT FINANCIAL CENTRE

LAZARD BROTHERS & CO.,

MANUFACTURERS HANOVER

B. METZLER AEEL SOHN & CO.

THE NIKKD SECURITIES CO., (EUROPE) LTO.

OSTERREICHISCHE LÄNDERBANK

PKBANKEN

REUSCHEL & CO.

SCHROOERS & CHARTERED

SKANDINAVISKA ENSKILDA BANKEN

SOCIÉTÉ GÉNÉRALE ALSACIENNE

DE BANQUE

SUMITOMO FINANCE INTERNATIONAL

SWIAD BANK CORPORATION (OVERSEAS)

UNION BANK OF SWITZERLAND (SECURITIES)

J. VONTOBEL & CO.

WESTDEUTSCHE LANDESBANK

GIRDZENTRALE

FIRST CHICAGO ASIA MERCHANT BANK HESSISCHE LANDESBANK

GIRDZENTRALE UND BANK DER USTERREICHISCHEN SPARKASSEN HILL SAMUEL & CO. LIMITED

INTERNATIONAL CREDIT ALLIANCE

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KLEINWORT, BENSON

KUWAIT INTERNATIONAL INVESTMENT CO.

LLOYDS BANK INTERNATIONAL

MERCK, FINCK & CO.

MORGAN GRENFELL & CO.

NDMURA EUROPE N.V.

SAL OPPENHEIM JR. & CIE.

POSTIPANKX

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J. HENRY SCHRDDER WAGG & CO.

SMITH BARNEY. NARRIS UPHAM & CO.

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SUN HUNO KAI INTERNATIONAL

TRINKAUS & BURKHAROT

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ARAB FINANCIAL CONSULTANTS COMPANY SAK BANCA COMMERCIALE ITALIANA

BANK DF AMERICA INTERNATIONAL

BANK LEU INTERNATIONAL LTD.

BANDUE ARABE ET INTERNATIONALE D'INVESTISSEMENT (BALL) BANDUE FRANÇAISE OU COMMERCE EXTÉRIEUR

BANDUE INTERNATIONALE À LUXEMEDURG SA BANDUE WORMS

BAYERISCHE HYPOTHEKEN- UND WECHSEL BANK BERLINER BANK

CITICORP INTERNATIONAL ORDUP

CREDITANSTALT-BANKVEREIN

DAHCHI KANGYO BANK NEDERLANO N.Y. DEN DANSKE PROVINSBANK A/S

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FIRST BOSTON (EUROPE)

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ISTITUTO BANCARIO SAN PAOLO DI TORINO

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NORDIEUTSCHE LANDESBANK . GIROZENTRALE

ORIDN. BANK

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SALDNON BROTHERS INTERNATIONAL

SCNRODER, MONCHMEYER, HENGST & CO.

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UNION BANK OF FINLAND LTD.

YEREINS- UND WESTBANK

S. G. WARBURD & CD. LTD.

WODO GUNDY

SYENSKA HANDELSBANKEN

K-

ERSEAS MARKETS

BY MARY CAMPBELL

Recovery in dollar sector

and the second second

KO	TRADE	INCEX	AND 118	LD		
Im terns	Octab 107.57	7.78	Octob 361_37	7.76	193.09	11 11
ertible	44.25 107,33	9.12 5.45	94.61 188.92	8.16 5.55	96.86 111.72	3
	(Nomi	nal valu LS. 5 bos			Other bo	nds
i	Last week \$15 <u>.2</u> J.772.0		Previous wcek 575.4 1,226.1	17	ast cek 3.8 3.0	Prev 13 13

BONDS	BY MARY CAMPBEL	-	Av. life Co		Cupiono
		Amount	Maturity years	% Price Lead manager	one Cuajone
Recovery in d	allow contor	Borrowers m_			at i anto i an
NECOVELY IN U	DHAF SECIO	trindustrial Bank of	1982 Bullet	41] 700	gets loan
		Japan Finance 50 HBanco Nacional de	1982 Bullet	oj 100 Morgan Stanley	of \$53.4m.
THER heavy activity, Nonetheless, by Friday night, promin	iont sector of the market. straight dollar market is D-man	t Obras 50	1982 Bullet 1992 - 101	Merrill Lynch 8] 98.35 Smith Barney	
The U.S. dollar sector the market seemed to he feeling As far k recouped a lot of the that the technical recovery had concern	as the primary market is bonds. Last week suw to ned there is no question clearest possible evidence of the		1997 13	82 99 Kuim Loeb	9.16 9.05 LOAN agreements have signed with a consortium
ost the previous week. 2009 far 600lign - prices were but th	IST THE DEPARTMENT OF THIS INDORLANCE WOLKS BADE MADAGE	D 74 ARING-	1992 1984 Builet	62 Smith Barney 64 100 CSWW, S. G. W	signed with a consortion
nos, are still down on easing again, particularly after sector two weeks ago. The New York's Citibank pushed its possibl	le to raise floating rate in present conditions-the suc	U.S. DOLLARS/D-MARKS	· · · · ·		and with the U.S. Export 1
took place, however, in prime rate up from 71 to 75 per funds	at a time when fixed to tive conversion of an Issue from rate money is not a viable dollars to D-marks.	^m §Sandvik \$35	1987	61 Hambros Sy. Hap	for the Southern Perry C
of significant retail huv- Clearly, the recovery in prices option.	Beogradska Ranska's This was doog in the case (D-MARKS		- CSWW	APDS report Iron New
est. The maio factor has not restored cooffidence which ward movement in amoog dealers. If the previoos at the	moment when the straight is extremely unusual if DO	t Australia 250	1989 10 1985 —	5] 99] Deutsche	5.84 In order th screenmonat
ns? to have been short forinight's fall in prices had pap- market	t was at the bottom was unique in the Euroboud marks	120-120-100	1987 Bullet	4) 190 - Deutsche 6 100 Desidner	Thew Beaucing, all original
aine last week's retail selling, last week's re- note t	re a typical floating rate history. What happened wat	the formation of the state of t	1985 Bullet 1985 61	6 100 Commerzbank	6.00 term lenders who provided \$409m of debt financing a
Fia fall in Eurodollar covery seems to have lovolved creased	d at almost the same time) the lead manager, finding the typical straight issue. How- the issue was not selling well o	n Norpipe 150	1989 10	61 100 Deutsche	6.25 existing loan agreements
n bout a quarter of 8 With deslers still very nervous, ever I	industrial Bank of Japan the terms originally scheduled	Norwegian More Assoc. Su.	1989 8 1 1985 Bullet	6 Westig 6 700 Dreadper	The availability of
- Scholing factor was issues were scheduled over the and Re	auccessfully raised \$50m, incorporated a D-mark option a ank of Tokyo launched a the last minute, just as the issue				under the new agreemen
iys If new issue an week end though there were sub- \$60m, I	FRN last Friday. was due to close, and extende	d Denmark 80 Norges Kommunalbank 60	15 n.a. 15	42 100 Swiss Bank Corp. Gutzwiller, Kurz.	bet of conditions. The arr
	te secondary market, while the offering period. did not suffer nearly as . Under the new arrangement	S. YEN		Guldwhitt, Rufa	be made available for the
Det Thursday oight slated for announcement this opinion	as the streight hoods, investors will have the option to among desiers seemed choose whether to receive the	0 Spain 15bn.	1987 9 1987 9	7. 99 Norpura. 7.1 99 Daiwa	7.19 pose of paying all-or a po 7.25 of the scheduled amortisati
to he	divided on whether they interest and capital repayincon	S PALIDAINI DINADE	1701		existing Custone loans mad
vas also evidence that dollar bonds has given the float. off in	y beoefited from the sell- (if any) to D-marks or in dollar straights or whether they The conversion price will b	Pemex	1982/7	BAIT	the frainfus providing
state situation might me tate outes (Filles its mat suffered	d hy extension from the fixed in dollar terms with a markst. A development dollar/D-mark exchange rat	8 Not yet priced. Trunk turns.	Anter Yields are calculate	nd. † Floating rate note. Minimum.	- Sta Mew porsewings are to b
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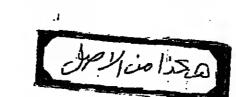
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Monday October 24 1977

FINANCIAL TIMES SURVEY

Monday October 24 1977

he Printing Industry

The technological revolution in the printing industry is only just getting under way. For all sectors, not least newspapers, it is posing a variety of fundamental questions about manning, investment and choice of systems.

the technological revolution are across the entire industry, much headquarters. of the printing industry. But

ting for all the publicity value of ates the newspaper industry, and the e in undouhted weight of its invest-and ment in new technologies, it must he remembered that the

impact and importance of the various factors differ considerbe ably from one sector of the in-

uitil dustry to another. Hess The rest of the printing indostrans try in terms of sales is far larger (elop: than the newspaper sector. Last web year in the U.K. newspaper and year in the U.K. newspaper and faid periodical printing had sales of

sing lised general printing, etc.) totalled suppliers of such equipment. ars); not far short of £3m.

com édit Emphasis

meet its daily deadlines—and, it although the spread of web off- always backed by precise statistication is and use of the set presses is a theme common tics (how many U.S. newspapers following on rankly; last of all towards concentration (as in so and could expand the trend that they demand new akills, photographs or other art work wealth of the large American to newspapers and to general are web offset, have computer- came the hig. metropolitan many other industries) has in volume of the last century, cover, pages. In both magazing that have acted as technological to is markedly different: above all a clearly discernible ton and Chicago. In British the entry of new small fitms, is small comfort to some. Is a question of digitising the handling and phototypesetting or aggressive, laid down from medium-sized provincial groups setting concerns are far from the technological revolution are band to general a comparatively few corporate (for example, Specialist treat and being a new phenomenon in the advent of screen, using and blog a new phenomenon in the advent of the large to face any colour faformation, calling it is hardly are stored at the entire industry, much headquarters.

the the technological revolution are across the entire industry, much headquarters. To therefore common to all sectors to the regret of many general But general printing is still Midland Allied Press, Wolver cheap photocomposing systems,

Groundswell of change By Rex Winsbury

Rion just under £11m, while the rest printers, who feel that their highly fragmented, despite the hampton Express and Star) needing little labour, has been of the industry (packaging, special needs have not yet been presence of some large com- which have led the field, with a great stimulus to this type as or the industry (packaging, special needs have not yet neen presence of some large com- which have led the field, with a great stimulus to this type remains true introduct the this type remains true introductor the the bigger British printing and publishing History Industrial structure also has of establishments employ under -suspicion between rival news- heen noticing the impact.

a strong hearing on the pace of 25 people, and about 85 per paper managements, and betechnological development and cent. employ under 100, tween managements and unions. older companies is partly the on the ability to treck and Patterns of technology, particu- Similarly, in the general print-scale of their investment in

heing industry. "Quality". means newspaper publishing (national, pared to a packaging and mail most attractive features of the change. The new technologies, quence grows more acute as being industry. "Quality". means newspaper publishing (national, part establishing industry, "Quality of colour, and local, weekly, etc.) or both, order catalogue house, and so is basically quality of colour, and local, weekly, etc.) or both, order tatalogue house, this generalisation is But it must not be Rave this accounts for the emphasis Where this generalisation is But it must not be assumed and sociologically, has been the computer related (as most of print- in general printing on technical somewhat less true, notably in that the bigger the establish- ability of trained men-crafts them are, in one form. the developments in the processing the U.S., there are active trade ment, the more technologically men, small entrepreneurs, call another) do, if applied in a full one is waiting for; the one on not so much the habit of read-

ckwell Goss

statistics show that 55 per cent, itself from the bog of suspicion groups in the industry have industry. Although as a prob-

Put simply, colour is at the quantify its progress. The news larly of technological change, ing industry it is often the small existing technology, hat more so nology is still moving ahead, the receptivity to, or the industry is progress. The news larly of technological change, ing industry it is often the small existing technology, hat more so nology is still moving ahead, the receptivity to, or the industry is progress. The news larly of technological change, ing industry it is often the small existing technology, hat more so nology is still moving ahead, the receptivity to, or the industry. What speed is to by large publishing groups --quite epart from the obvious on a green field site that has common view with the unions and simplifying operations into new technologies is therefore to if the newspepers, colour is to most spanning either large geograph- difference in the needs of, say, here ealer to exploit the best as to the right post and single-or single bot and exploit their market. printing industry, historically particularly those that are

and it is hardly surprising screen controls like a cursor and (though hardly pleasing to em. co-ordinators, to, change the ployers) that the unions have images around, and then print been at times difficult, at times ing out the final result on film. constructive, but above all Both types of equipment can cautious. While isbour rels, not be far away now in terms tions in the printing industry of commercial reality. Both will a whole must not he judged have great impact in their respective soheres of printing. .or confused with the situaboth on operations and on em tion in Fleet Street, nevertheployment Both will add impetus to the other great less the fundamental problemhow to cope with the social change in the offing That are consequences of technological change while at the same time, making a printing place direct progressing sufficiently rapidly from the disitised page rather technologically to stay in hisi- than going through the stage of technologically to stay in husiness vis-a-vis the competitionmaking a film.

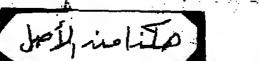
remains true throughout the The whole history of printing lem it has been there for some

and publishing is the history of heen noticing the impact. The problem of the higger or years, it is really no nearer to interplay between advances in printing technology and changes Yet at the same time the techin the market demand for, or in

> The manpower consepotential, but this time with an eye not so much on rival time passes. printers, as on rival electronic

. In newspapers, the piece of publishing media that do not or the technological jigsaw every, use paper at all, and may erode he field and printing of colour, end for associations, end the result is progressive it is. If anything them what you will-to set up blooded manner, make obsolete which large sums are being ing, as the habit of reading because the substantially different types much the same-rapid permeat the opposite is true. In U.S. on their own, to serve local much of the traditional craft of spent, is electronic makeup of paper. The "printer" or the substantially onerent types much the same-rapid permeat the opposite is the. In U.S. on their own, to serve notal much of the transmit that of spent, is electronic makeup of pept. The same-rapid permeat the opposite is the industry and reduce the the complete page. In general much of new ideas, a relatively newspapers, for example, it was and/or specialist markets. the industry and reduce the the complete page. In general much of new ideas, a relatively newspapers, for example, it was and/or specialist markets. the industry and reduce the the complete page. In general much of the general motion of new ideas, a relatively newspapers, for example, it was and/or specialist markets. the industry and reduce the the complete page. In general much is the maximum of the general of the industry and reduce the the complete page. In general much is the maximum of the general of the industry and reduce the the complete page. In general much is the maximum of the general markets, new technology, number of jobs provided by a printing the equivalent is the may be a vasily different and the industry and reduce the fact colour scanner, is which colour from to day s.

The Rockwell Goss Metroliner web offset press to be installed at Turun Sanomat, Turku, Finland, will be 50 metres long, 12 metres high and will weigh over 400 tons. Being built at Preston, Lancs, it will have two double width perfecting satellite units, four 3-colour units, four mono units, two folders and ten Rockwell Goss fully automatic reelstands. With 3,000 Rockwell Goss web offset installations already, and a welcome at every one, MGD Graphic Systems maintain a full scale international operation, supplying complete systems from copy to copies. For confidence, buy Goss.

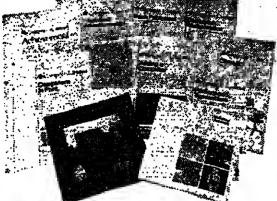


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Financial Times Monday THE PRINTING INDUSTRY Π

Photocomposition fram

THE SETTING of type is by in these developments may be seems to be claiming an ever is, to the journalists, giving result: and this is also a descripdefinition at the very heart of found the seeds of the eventual larger part of the market. them direct access to the function of a printer's pholoseiting term

been revolutionised twice be fore—by Gutenberg, at the end of the 15th century, with invention of moveable type, and of the 15th century, with the invention of moveable type, and of the 15th century, with the invention of a machine tat produces a full-width newspaper page, a f

Phototypesetting methods text at a rate that must surely switch, only now in its begin- place that phototypesetting is have been known for many represent the ultimate in speeds nings in the U.K. general print- now taking within the overall nave open known for many represent me unmate in speeds lings in the ork, general putty now taking within the overall decades, but only since t950 of setting that anyone can use ing industry, from pore key text creation process. To bave has this method begun to make fully contemplate. In physical board entry towards use of the the right typesetter is still inroads, and principally since bulk, such machines are impres. Video Display Terminal as the important; but it is what the part to its compatibility with ing: the 606 stands nearly 6 feet typesetting system. Admittedly, in terms of cost saving on the offset printing, also spreading off the ground, and is oearly 7 the distinction between a key total operation. fast at the same period. To-day, feet long, weighing nearly board with some sort of visual The development of smaller, marching display of the last cheaper, photosetting units is

ieven years.

appearance—a mixture of the old and the new. an industry very definitely in transitioo. tt must he said that there are At the other end of the scale and indeed arbitrary one. printers who are sceptical about there is the development of the But the glossy ads for type technology at a price he can

the middle 1960s, due in large sive without being overwhelm. "operator interface" with the system does that really counts.

the future

marching display of the last cheaper, photosetting units is words and characters keyed in, both a promise and a threat to and the fully interactive VDU, the printer, especially the is increasingly becoming a fine smaller company. On the one

hand, it gives him advanced the real cost-effectiveness of small, virtually desk top type- setting systems almost invari- afford; but on the other hand it phototypesetting, compared with sciter. One may instance the ahly centre round the use of a means that large clients may traditional methods, but even Compugraphic 4600 which VDU these days, to take advan- well decide to do some or all

traditional methods, but even Compugraphic 4600 which VDU these days, to take advan- well decide to do some or all these sceptics admit the force measures a mere 24 inches wide tage of the full capacity of a of their own "in bouse" print-of "keeping up with the and 14 inches high, and the cost computer typesetting aystem. Ing. Joneses." which seems likely to of a small setter could be under The VDU is a device for simple complete the switch to photo-£15,000. In short, photntype-entry of text; for proofing and tion tends to have some printing composition for the majority of setting machines are now correcting the text so entered, capacity within its walls, if only the industry over the mext, say, straddling the market in whether it be keyboarding a Xerox machine or a duplicator remonse the highly variegated errors or authors' corrections: of some sort. But the fact is response the highly variegated errors or authors' corrections: of some sort. But the fact is Apart from the impetus from requirements of potential users. for entering and verifying typo- that the distinction between a

the newspaper industry, the it is arguable that the in-graphical commands; and for small phototypesetting unit, and most notable features of con fluence of newspaper require storage and recall of text (per-a so-called "word processing temporary developments in ments still means that many haps via a tape or floppy disc) unit" is now non-existent. The photolypesetting are the systems are inferior from a gen- for later updating. This can cut word processing unit began life bmadening of the cost and eral printing point of view. out a great deal of proofing on as a replacement for the tradi-capacity range of such equip. Certaioly, the biggest interest paper, reduce error rates and tional typing pool, especially ment, and the ever closer from general printing lies in costs, and avoid the necessity of where either standard letters or interesting the continued development of lotality received avoid the necessity of where either standard developments Integration of phototypesetting the continued development of totally re-keyboarding repeat hulky reports and documents with the so-called "front end" small to medium sized page orders.

systems which generate the text composition systems, perhaps In the newspaper industry, such units are made up of VDUs in bc set. It is in the "front with no more than a 45 pica particularly in the U.S., the for the typists (for example end" that many of the really capacity, but very definitely VDU has been extended back-operators) to use, text storage exciting developments are with direct entry of text from wards along the chain of crea- and correction via the computer, taking place: yet paradoxically the keyboard. Direct entry tion to the original authors, that and a device to print out the

Pressing for changes in technology

the printing industry, and it has been revolutionised twice be-fore—by Gutenberg, at the end of the cost and of the list century with the

communi compa you see what

'Communications overworked words. describe our company meaning in mind; one nised in our products Monotype' has be typesetting for eighty

machinery for setting mechanical, today photelectronic. Designing the Roman-based langua phundreds of language

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THE SUBSTANTIAL economies web offset presses. The change- first inked and theo make a as the press builds up to maxiwhich computer typesetting has over has come to a virtual stand direct impression on to the mum speed.

made possible may have diverted still in the last two years paper. It is basically a simpler general attention from the because the economic climate process which does not require presses the capital cost of a improving technology at the and the squeeze on profits have as close tolerances as web off- fully automatic system may not next stage of the printing pro- made proprietors unwilling to set. Furthermore, web offset he justified. In these cases ess. In the press, room. commit the very large invest- requires fine adjustment of the various degrees of remote con-This may partly he because ments involved in huying a new ink and water mixture to pro- trnl and automatinn are offered. duce a gond image. the spectacularly large presses press.

to be found in Fleet Street However, there seems little Because of this, offset presses presses the screws can be have not only remained essen- doubt that the conversion to have in the past run slower remotely controlled while on the tially unchanged, but are likely web infisct will continue when than letterpress and have been Harris Telecolor system, for to dn so for some time to come, the economy improves. The subject to larger waste at the The very large capital invest, main reason is that web infiset beginning of the run when the used to monitor the settings of the run when the presses and the very inw returns graphic plate which can be adjusted. Recent developments, in capital are two reasons why etched or made by a laser however, have speeded up offa change from the old fetter- machine from a paste-np of the set presses to a capacity of final page. These pasterips are about 70,000 impressions an ress techniques is unlikely final page. These pasterups are about 70,000 impressions an Letterpress will survive the natural product of computer hour which is as good as can be among the large circulation typescilling systems which set achieved hy must letterpress. newspapers for the foresceable type on to photographic paper In addition, computer control future because the sleren plate rather than into oretal. The of the inking like the Rockwell cast in lead is intrinsically cheap strips of paper carrying photo- press control system (PCS) has and is easily made from the composed type are pasted on the enabled the presses to produce, page impressions produced a blank sheet together with the saleable copies almost immethrough the traditional bot headlines to form a prolotype diately after the start-up. Rock- as the Press Is running. They of the final page. metal typesetting process. well claims waste has now been

In the provinces, however, the In the web offset process the cot down to about 2 per cent, and show the printer what is nutlook is different. Many news- image is transferred from the compared with about 12 per papers have changed over from page plate on to an intermediate cent. a few years ago. letterpress to the more modern rubber cylinder which then The computer-controlled ink- sinn screen.

wch offset presses and the new passes the ink to the paper. evening papers started to the On letterpress the cylindrical negative image of the page, to late 1960s by Thomson's all had storeo plates cast in metal are

British Printing in

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British Printing Corporation, the largest printing organisation in Europe, comprises 50 printing, packaging and publishing companies.

The British Printing Corporation (Publication date: 10 November 1977).

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your pocket

In the smaller web offset On the smaller sheet fed

example, a television screen is

matic control systems are par ticularly important for colour printing where accurate control nver the density of the inking is essential. In one system the colour is continuously monitured hy sensors on the lop and bottom sides of the wch.

Sensors mave from side to side oreasure the thickness of the ink happening to the joh hy continuous manitoring no a televi

Electronics is also helping ing works hy scanning the improve productivity and From this scan, the computer is quality in colour printing hy able in work out the exact controlling the register or exact setting nf all the lnk screws pusitioning nf the paper to needed to give the desired ensure that the successive hlackness. The computer also primary enlours are printed on controls the sequence of opera- top of each other, tions needed to achieve the These changes among smaller right mixture of ink and water presses coincide with a gradual

CONTINUED ON NEXT PAGE



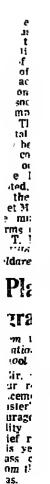
The installation of web offset was a logical expansion of its large sheet fed offset work for Chromoworks Ltd., Nottingham. four years ago, and the company is shortly expecting delivery of a second web offset press. Pictured here is the ATF Titan four-unit heatset press which, with its versatile folding and sheeting equipment. is used for high quality colour work.

have to conform to our own quality.

Print is the most signific of visual communication, an is the only wholly British ow pany manufacturing typeset for the printing industry.

Our growth rate is strong having increased by more th thirds in the last four years. A leaders, over 80% of our curr duction is exported. We aret international, operating throu world in the visual communic business.





THE PRINTING INDUSTRY III

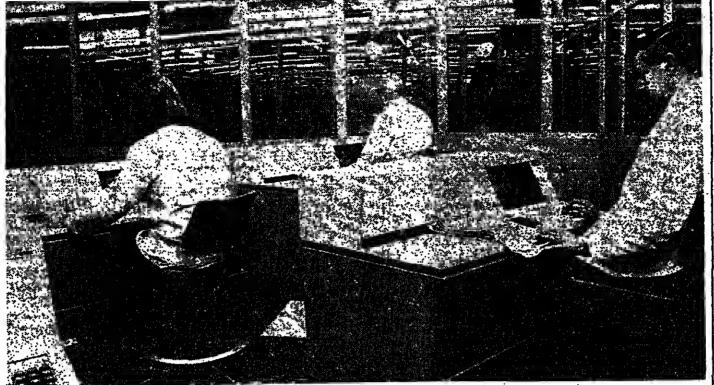
Teletext presents the alternative view

"IMPRESSIONISTIC judg label" systems of the two 0: is that few printers yet broadcasting authorities, that is, d the development of no other organisations can at nixt as anything other than present participate, and these ic neral to their concerns. systems look like being used ext is the generic term mainly to supplement existing "stems of transmitting text broadcasting, with news beader (or tabular matter, or a lines, weather, recipes, sports ire of the two) direct to results etc. Bul there is no home or office on a TV reason why in due course lhe en, and it refers these days entire programme schedules of ree separate systems the the TV networks, not 10 mens Ceefax, ITV's Oracle, and tion the radio networks, should Post Office's Viewdata. not be on these systems. One cb a view may be right, may wonder what effect this it may be wrong. Elec- would have on demand for the cs and the computer are specialist radio/TV guides, ting and will affect the which form such a large print

of presses,

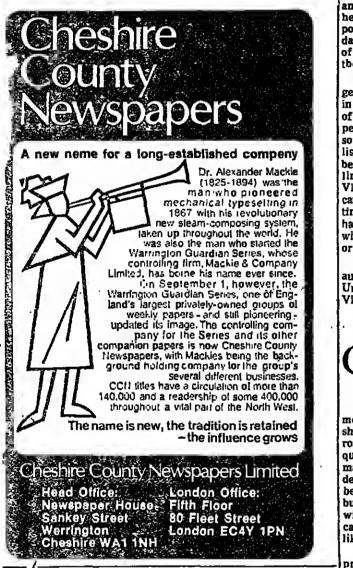
rnal operations of a print- run at the moment. concern, in text handling. But it is with Viewdata that work, plate making, most of the intriguing questions page arise. It works by linking the mbly, atorage, and affect domestic telephone to the 1 externally by changing domestic TV set (or you can calculations made by clieots bave a special receiver), thus it what to print in-bouse enabling the user to dial in to what to contract out. But one or more Post Office comhe development of Teletex) puters on which will in future to influence the demand be stored a buge volume of

printed matter, then that material of different types, far in would be of concern to exceeding the Ceefax/Oracle nting companies. It is notable capacity, and with a degree of t'a number of organisations "interactivity" that is, choice olly or partially in the pub-by the user about what he wants ing business are already to see in what order. The user ing part in the Irials of the may also be able to put his own works events and the is by malerial on to Viewdata. wdata system, and it is by malerial on to Viewdata.



This Linotron system of computer typesetting doubled the typesetting capacity and increased the flexibility of Purnell and Sons Ltd., Paulton. The system is used for magazines, books, encyclopaedias and jobbing work and has almost completely replaced the company's hot metal typesetting equipment.

The critical point is that all "information providers," who educational material. So is the mail " displacing, "wholly or between a librarian and a comit roule that printers may the impact. the information going on to can be almost anyone who educational material, so is the main inspecting, whore View- partially, the traditional letter pater scientist seems to have can be almost anyone who will world of retailing, where View- partially, the traditional letter pater scientist seems to have can be almost anyone who will world of retailing, where View- partially, the traditional letter pater scientist seems to have can be almost anyone who will world of retailing, where View- partially, the traditional letter pater scientist seems to have can be almost anyone who will world of retailing, where View- partially, the traditional letter pater scientist seems to have can be almost anyone who will world of retailing, where View- partially, the traditional letter pater scientist seems to have can be almost anyone who will world of retailing, where View- partially, the traditional letter pater scientist seems to have can be almost anyone who will world of retailing, where View- partially, the traditional letter pater scientist seems to have can be almost anyone who will be used for anything and envelope. When written all but worlder can be the traditional network at the seems to have the traditional sectors and the sector of th



computer space. Newspaper from local supermarket pro-messages can be sent via tele-must wonder quite what the and news agency companies are motional information ("10p off phone to the Post Office com-library of the future will look

pedias, guides, and any other printed materials. sort of publicallon which is a

listing of some sort that has to Maintenance

Viewdata is that this updating putting service manuals for that telegrams, except for over- mini and micro computers may maintenance engineers onto seas, will be finished off by such possibly outdale the technical tinually, instead of lagging per-haps a year bebind the events when it comes to consumer Outside the Teletext area, when it comes to consumer Outside the Teletext area, level of the individual rather durable repairs. DIY manuals developments in computerised than the organisation. or supplements.

are another variant, and so are dala base usage mean that any Not supprisingly, educational careers manuals. hibliographic services and tech-authorities and ibe Open. In broader terms, Viewdata nical indices are now computer-Not supprisingly, educational careers manuals. hibliographic services and tech. On the other band, many authorities and be Open. In broader terms, Vlewdata nical indices are now computers people rate, the introduction of University are also interested in opens up at least the possibility stored, along with abstracts of Televist services as an advance Viewdala as a medium for of what is known as "electronic the articles." The distinction of equal importance to the

Change continued from previous page

and newa agency companies are heavily involved, sensing the potential competition of View-data ln, for example, the field of classified advertising or in the provision of financial data. But of relevance to the general printer is the interest in Vlewdata of many publishers of annuals, directories, encyclo-pedias, guides, and any other terminal, but once that is done, what the Post Office wants them anything from inter-office to do); partly because the memos to "get well" messages operating software is suil to Aunty Mabel seem a natural rather primitive; and partly be updated and reissued from lime to time. The charm of So does the interest shown in use of the system (one supposes because cheaper and cheaper Viewdata is that this updating putting service manuals for that telegrams, except for over- min) and micro computers may than the organisation.

On the other band; many

The question is whether It will complement or compete with traditional printed matter. Post Office spokesmen take the view that it is complementary, since information can be presented in ways, perba mnre exp

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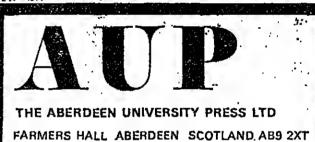
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to replace the larger ance of plate costs can be made presses for many years. nove sheet fed offset presses with from the fact that the Financial rotary web offset of the higher Times, with a comparalively be to do away with the paste-up quality type. Although sales of small print run, requires about of the final page altogether. machinery have been very 250 plates duriog an average Rockwell is depressed recently, there have night's production. The mass system which will allow full been signs that the printing circulation papers need very page make-up on a television business is picking up, so that many more. with increased turnover, further One of the most intriguing into the laser plate-making capital expenditure seems possibilities in platemaking is machine. The computer will the use of the laser beam to then use the electronic image likely.

Among smaller newspaper etch plates. The present syslem from the screen to guide the printers there has been great uses a small computer to scan laser. interest in the two possibilities the paste-up. From the informa-

f a transitional state from tion received. the computer etterpress to web offset. One controls the laser to cut the ntermediate system enables plate directly without the need lthographic plates to be used for traditional etching. n letterpress machines. This is This process reduces the time called di-litho. It iovolves a needed for the production of

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onversion kit costing around plates, a limitation of web offset E100,000 for a typical provincial newspaper. It consists of dampeners to introduce and control water in the unit (98.5 per cent. water is supplied to the ink train); copper plating to prevent corrosion from the ster on the ink drums, new blankets and packings, alu-minium saddles to take the thinner plates and new electrical and water supplies.

Conversion

The basic problem with di tho is that it is converting presses designed for an intrinically cruder process to one which needs finer adjustment Some presses have given trouble because they are not capable of delicate enough adjustments. However, considerable success is claimed in some installations The first to be installed in the U.K. was at the Cambridge Evening News which started printing earlier this year. The East Anglian Daily Times, Ipswich, and Sefton Newspapers, Southport, are also converting to the system.

The alternative way of matching modern photo composition to older letterpress machines ls to use photopolymer plates. These are plastic plates similar to the lead stereo plates but they can be produced from the photographic image.

One of the basic considerations which governs any change over is the cost of plates. This will vary according to circumstances. A stcreo plate can be between 2ap to 15p for a mass circulation daily paper, whereas an offset plate costs about 60p. A polymer plate can cost 53 if the material is not reusable or about £1.10 in a more expensive process where the material can be us<mark>ed</mark> again. An estimation of the import

No. of the second second second second

sive than printed matter, but with the compensating advantage that the user pays only for The next step, however, will. the item that he specifically wants. But just as TV was " compleworking on a mentary" to print, yet affected

print by syphoning off advertising revenues from publications screen lo be plugged straight and revolutionising public taste for colour, so It is hardly conceivable that Telextext will not in due course alter, for better or worse, patterns of consumption of printed matler. An in-

When this system comes on dustry slill as deeply imbued the market, in the 1980s, it will with its. history as printing, theoretically be possible to pro- where methods of work can in duce a plate entirely automatic- essence date back centuries, can ally from the direct input of well afford to look ahead a inurnalists into the computer. decade or two, and speculate. R.W.

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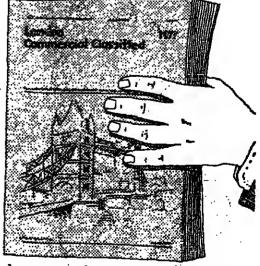
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THE PRINTING INDUSTRY IV Increasing availability of colour processes

IF THE old cry of "penny print groups could raise the aided by cunning hands and plaio, tuppence coloured" is capital and find sufficient work eyes is heing replaced, in prostill remembered, it is a re- to use the more advanced cess departments, hy electronic minder that colour in print bas equipment which was becoming scamers and other equipment long been considered as worth available for colour printing designed to drive the "art and twice as much as black and Now the manufacturers have set mystery" out of print and white. Whether printers have their sights on the smaller replace it with more productive ever got much of the 100 per printer who, in any case, was and technologically-rooted pro-cent, levy for colour is doubt having a difficult time compet onction methods.

ful, but to-day, in many large ing with the speed and tech- Due to such improvements, categories of print, the glamour nical efficiency of the hig the large capacity available for of colour is no longer a luxury, plants, and the equipment, colour printing in most cate-but a necessily, and the printing much of it computer-hased, has gories now available from the industry bas been equipped to been evaled down in price and U.K. and its European competi-meet the demand. The situation performance to match the more tors, the same pathies of them meet the demand. The situation performance to match the more tors ito say nothing of those would be comfortable for modest requirements of the further afield, such as Japan printers were other factors not small-to-medium office. present which make colour small-contentian once. printing more ardnoua end It must, however, be remem so much so that printers might risky for those who do it than, hered that, though rules of well be advised to rest on their perhaps, it need be.

The rapid rise of onset fundamental principles changed. It is, for example, get enter the lithography to become the printing have not changed ask whether expensive plant dominant commercial printing There have been various, and should be used, as it often is, dominant commercial princing There beve heen various, and should be used, as it offen is, process certainly bastened, and vague, promises of a future in on a "swings and roundabouts" cheapened for the huyer, the which the printer will be able to availability of chlour. Being produce a full-colour reproduc-basically a photo-mechanical tion in a single pass through a "marginally costed" (the polite marginally costed " (the polite printing process, offset litho- press unit, perhaps hy an elec- term in print, for price cutting) graphy has challenged and, in trostatic system usiog powdered just to keep the plant turning. many print categories, defeated "inks" attracted to selectively just to keep th the older processes, such as charged areas of the paper sur-letterpress and gravure, parti-face, or perhaps hy some adaptacularly for long-run colour work tion of ink-jet printing which such as mail order cataloguee allows inks to be squirted

the offset litho process to a and colours. noiol where it can now offer

What has upset this equable from the fact that the printing puts pressures on the smaller their presses, which is, after all, state for litho printers is that. Industry has had about as much shop using sheet-fed presses, where their profita lie. Speciain addition to the considerable new technology as it can digest, allows buyers to buily printers lised trade services for type investment in presses, a com- or afford, in the past couple of on price and, ultimately, could setting, colour scanning and mensuralely large amount of decades, it is unrealistic to sup- reduce the variety and versa- other pre-press and finishing money has had to be spent on pose that to-day's efficient and tility now available by forcing work will do the rest on many the advanced pre-press and automated systems designed for the smaller printer out of busi- jobs, making it possible to take finishing equipment without what is basically a conventional ness. It has happened, and is advantage of the best and most which the full advantages of off- method of printing colour by happening now, and it may be appropriate equipment as and set litho cannot be realised. An separation and overprinting, will too late, soon, for the positive when it is needed, and without obvious evapula is transculing the abandoned after in maching to be advantage of the best of best of best of the basic basic basic over the second set of the positive when it is needed, and without obvious example is typescilling, be abandoned after reaching technical advantages not to be expecting the printer to hear and high-speed phototypesetting their present stage of quality, wasted in cut-throat competition, the high capital cost of instal has come of age primarily due socied and, above all, versatility. Icaving only the blg groups with ling such equipment in his owr to offset lithography's ability to Some specialised applications, their packaged deals in survive plant.

In addition, more precise, icclinical change, is the need tion, In addition, more precise, locinical change, is the need tion, measurable and productive for a balance to be struck be- If any major change can be nesses and the indusiry equipment has had to be devel, tween huyer and printer, with discerned in the immediate weakened by its own efforts to oped to convert colour originals the former acquiring a more future for colour printing, apart give the customer what he is a colour permeduations and precise knowledge of what he is from the increasing assimilation. into colour reproductions, and precise knowledge of what he is from the increasing assimilation wants, electronic scanning for the paying fm, and the latter opli- by the industry of up-lo-date making of colour separations, mising the use of equipment production methods, it is that on-press controls for the main, which will make him a profit.

lenance of colour consistency in spite of the fast and impres-over the run and more elaborate sive development of affret proofing systems have all placed lithography the other major ineavy investment burdens on commercial printing processes printers wishing to remain com- eletterprise. gravite and, petitive in a situation where increasingly, screen printing

and America) has made the thumb can be replaced by tows laurels, technologically, and erhaps, it need be. The rapid rise of offset fundamental principlea of colour It is, for example, pertinent to

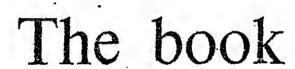
Rockwell's Goss Metro machine.

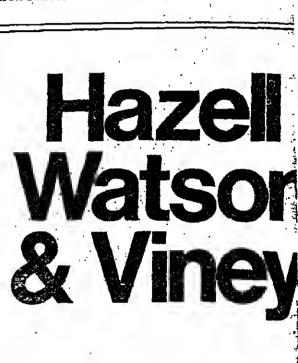
While come of the larger develop; making it even more and magazines. The impetus of through grids under electronic "plum" jobs, such as mail carefully, and in the right the market has encouraged ink ally and computer-controlled order catalogues or magazines, places, for what they want inakers, papermakers and equip- conditions to create images to to enable them to give ridicu- Fewer printers will be able to ment manufacturers to improve a programmed pattern of shapes lously low quotes for the occa- -or, indeed, wish to-offer comsional "one off" run which plete services "all under one There is little point in going comes their way, this policy does roof," and will confine them hoth the quality and the variety There is little point in going comes their way. Inis princy dues root, and with commendation which the market calls for. which the market calls for. There is little point in going comes their way. Inis princy dues root, and with commendation with the market calls for. There is little point in going comes their way. Inis princy dues root, and with commendation of impressions with the market calls for. There is little point in going comes their way. Inis princy dues root, and with commendation of impressions with the market calls for.

In offset lithography's ability to Some specialised applications, their packaged deals in survive plant, use film and naper origination such as cartography, are already in e weakened industry. In place of those "26 soldiers actively encerned with new This is not necessarily an of lead" which have done such methods of colour printing, but argument for higher print staking place in printing but, like staking place in printing tech-industry and its customers to work is content with what it step forward in printing tech-industry and its customers to of colour prioting, than any the direction of price stabilisa-technical change, is the need tion.

Roy Brewer

yet more specializations will





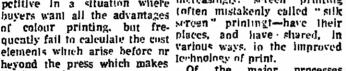
Financial Times Monday October 24 19

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Lieu de prantomatic feeders.	Book-back smashing machines.
Helping your printin	a plant to arour





Of the major Drncesses the impression. gravure was the slowest to take Such technical changes might have been less painful had they craft-based and more highly advantage of more efficient, less automated methods, such as

labour and materials costs, part of the total cost of printing, the higher speeds of which his buyers of print gain a better that the production and printing having on labour cost." presses are capable, end to lake insight and more skill in costs—superimposed upon price

more risks with quality than evalueling the newer aystems rises in the pulp and paper marare desireble, to print on light than is usually the case to-day, kets-have been among the weights and lower grade stock: Just as metal type is, slowly main driving forces at work. if things go wrong he knows, but surely, disappearing from Of course, it would he an itoo, who will be blamed. composing rooms, so the al-uninformed suspicion. In reality,

revolution

electronic cylinder engraving. ASK THE average member of folded book sections ready for in particular paper prices. Once the king of colour printing the book-buying public to hinding. This saves the separate Paper has always heen a large processes, it paid, a heavy identify what he reckons to he folding operation and with it part of the total cost of printing penalty for the high costs of the main factor behind the infla- the jobs of at least two men. and the efforts of print huyers origination of copper cylinders tion in the cover price of books, Multiply this by the number of to control prices by specifying when web offset took off as a journals and magazines over the times this has been repeated ever lighter weights and lower high quality colnur printing past few years and the odds are lhroughout the industry in the grades of paper has done little process. Prinling methods other that he is likely to say it has various departments introducing to make the printer's job easier. Than lithography will find their something to do with unfairly new methods and you get an He has, for example, to sacrifice places—useful nnes— only when inflated costs of manufacture: indication of the effect this is

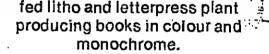
True, there is the prospeci of Of course, it would he an over-capacity in the hook print industry, although over-stringent At one time only the large chemy of colour reproduction book cover prices have lagged cutbacks would be unwise. After behind the general rate of infla- all, the relative decline in hook tion, and the current lack of sales during the recession ought buoyancy in the hook market can to be reversed once any liberalhardly he attributed to steep isation of pay restraint begins to

show through in disposable retail price increases. What the book-buying public income One of the companies at the could not be expected to grasp ia the epeed of technological up forefront of book publishing's heaval in the book printing in print upheaval is Billings of dustry, nor the sense in which Guildford, which is part of the print costs, as a proportion of Blackwell Press nf Oxford and over price, heve heen chiselled whose managing director. David Hale, ia an exuberant advocate at and battened down. There is a lot going on. So of the revolution. "The high cost much eo that according to one of print is nearly always blamed U.K. sales manager: "The for the high cover price of printing industry is caught in hooks It's exaggerated and the middle of a technological unfair. Few seem to realise that revolution that will eventually total production costs rarely add have as fer-reaching effects as up to one-fifth of cover price. the changes brought about by The normal trade discount is around a third. The author gets the Industrial Revolution." In book publishing the labour 10 to 20 per cent. of the pubforce is already beginning to lished price, which is prohably shrink, so that on the print side and enough, but it is worth the ahrinkage is prohably noting that authors sometimes approaching 12 per cent, and get more for each copy of a

could progress towards 20 per book sold than goes on that cent, because of technological book's total manufacturing improvements and the appar- cost. Billings, says Mr. Hale, turns ently lower demand for printed over approximately £4m. and products. According to David Reason, prohably accounts for as much U.K. sales manager of Holland as 10 per cent. of the British Printing Partners: 'The print book market outside the paper

industry has responded to the back sector. demand from publishers of His particular contribution to books and general priot users bardback technology is the to keep down costs. This bas Billings Book Plan, whereby his resulted in even earlier accept. company introduced a new sysance of new methods and of tem of mass book manufacture equipment that cuts out one or capable of entertaining very in some cases a string of opera- small print runs and rivalling tions. For example, the reel-fed the economies of scale sought

rotary book prese delivers after by paperback producers. CONTINUED ON NEXT PAGE



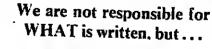
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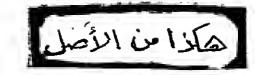
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Ortober 24 pinancial Times Monday October 24 1977

THE PRINTING INDUSTRY

ritain's lead in the anknote business

CHEQUES, cards, tickets (especially airline countries will want to take over facility must be unusually lerge.

worth the monetary money way. anote itself. - The The money is made, princip wide interest.

such notes must em-the money is made, princip wide interest. The money is made, princip wide interest. over 8m, notes a day. De la

, ⇔ruipmen

the equipment, in which pany's own works, and exported tion constantly take to other countries.

De La Rue still uses the the competition for contracts is million prospectuses, which intricate art of the engraver. fierce.

"ICO 300 nditions is a British one, Tanzania, New Zealand, Ireland accepted. " The demands made " a lay in Rne, a specialist printer (through a Dublin-based sub- on us are absolutely staggering over decades working for the Ghana, to any normal company, or even most demanding financial marentury and a half. To- sidiary), Paraguay. 1911, Sellingth over 90 per cent, of Malaysia and Portugal. It owns any normal printers." said a city sids, arket abroad, it has been and runs a number of mints, printer.

inters, frageliers chaques, tickets, vouchers, bonds and their own money printing, it Third, the company must either reckons it will be able to carry ite own courier service, survice, as a partner. or have instant access to one show of money, has become known as "money" De La Rue, white dominaot which cao cope with inter-national sum of money, has become known as "money" De La Rue, white dominaot which cao cope with inter-national sum of money. has become known as "money" be the money-making market, national work. are by their nature systems": cheques, credit has one competitor in the U.K. This in turo means that there indeed in the money is a targe amount of spare

note cannot cards, Giro documents and -indeed, in the world-Brad- ie a targe amount of spare caned, for the same direct debit alips. The reason hary Wilkinson, which has a capacity carried at any given cannot be made-twice. for its success derives partly plant at New Matden. Bradbury time by all the city printers: from this obvious and from the fact that it is still the is competitive across the whote and that means that in a reces-fact the monetary life provider of a service in coun- range of money and cheque sienary period, times are that ed for the security tries from which the British printing with De La Rue, and much harder. In 1972-73, several rings. The promissory Empire has retreated: partly, also prints for a number of of the companies. including be so constructed that too, because it has developed an countries which lack their own some of the teaders. pessed impossible to copy, integrated set of companies, mint. The company's "Magna - through a bad patch, and some and wearisome that services every step of the made to its specifications, are But now things are much

attracting considerable world- roster. Not only is the traditional bread-and-butter work of report and accounts botding up welt, making the city printers work flat out from February to May, but the new Eurobond and e is a second require which count the money, through security printing: not of money up an immensety lucrative

e is a second require which count the money, through security printing: not of money up an immensely lucrative pen him, which also sets a company called De la Rue itself, but of documents about source of revenue. In this fellows: He Crosfield — not just counting R, money. The security eide of Reports and accounts form now a probity above the but dispensing it, accepting it, this work is not aimed at deter the staple business, though it is any man who is wrapping it and even delecting rine the forger so much as the is highly seasonel. Indeed, a must complote his clients. If it is forged. in this area of work-cotlec- a prospectas coming in the in this area of work-collec a prospectus coming in the is anlikely to spend it There is a company within the group which moves the rity printing, then, has money — Security Express — it techniques and prac. with about 400 trucks in the check of security in the group which moving more importantly, they must presentation are of the essence: which are to be found U.K., specialising in moving more importantly, they must presentation are of the essence: The best known names in the documents graphically pleasing.

pany completely dominates, and meant the printing of one

Installing a Gravure Press at Sun Printers in Watford.

made one city printer very Traditionally, hardback pub. savings in cost and time; indeed, computer work was done in 12 U.K. publishing. in common

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The new technology, which ensure that the total manufacmost demanding financial mar cover price, content and author's Access to a truly sophisticated has revolutionised paperback ture and production costs of a ket in the world," said onc. "We trueface hinding material and varie range of work and is now doing the book setdom represent much typeface, binding material and vast range of work can be same for hardbacks, is also more than 20 per cent. of its so on were atmost irrelevant. handled comparatively cheapty. making itself fett in the area of retail price. It is comforting to He persuaded Blackwell's that For instance, his firm has just specialist, scientific and aca- think that the consumer at least a mass-manufacture process printed "Fort Grunwick," writ- demic publishing, although with bas that to cheer about. Michael Thompson-Noel

ruch are to se found one, specialising in moving more importantly, they must presentation are of the essence: 'e else. It has become money for the clearing banks, work at speed, and with com- and more and more, the printers ely sophisticated, capable Finally. De La Rue, through its plete accuracy.' are being asked to make that is the engraver's art Italian subsidiary De La Rue.

corner large slices not including the Nigerlan mint. Being able to cope wilh work the traditional banknote which made the company a like this means a number of s, but of the security sec- handsome profit last year things for an organisation. Samps (revenue and (£3im.). And while it recog. First, there must be 24-hour passports, identity nises thal, in time, many working. Second, the typsetting e pant N

are geared up for this work in the way that the European printers are not." Most are boping for work from European

sources in the coming years.

We've had the experiance

design, was less essential; where attractive in cost-effective terms.

based on only two quelitlee of ten by Grunwick's owner, George tess speed because of the paper and an intelligent use of Ward, which is to be published intricacies of typesetting in this John Lloyd web-offset could produce great by Maurice Temple Smith. The field.

WE'D BE THE FIRST TO AGREE THAT CARBON HAS LEFT ITS MARKON **BUSINESS EFFICIENCY**

Carbon was introduced over a century ago, to provide a quicker method of making copies. So, to be fair, it merits a Long Service Award. But in today's office environment, it is frankly out of date.

In the name of progress, it's worth looking at some of the comparative advantages of Idem carbonless copying paper.

Each sheet of Idem carbonless looks and feels like any ordinary office paper-but when it comes to making copies with Idem, there's no separate sheet of carbon to interleave, line up and separate afterwards.

With Idem carbonless copies, all that's required is to write type or print on the top sheet in the normal way.

And because each sheet of Idem has been specially processed, whatever is written, typed or printed is automatically transferred immediately into the sheets beneath.

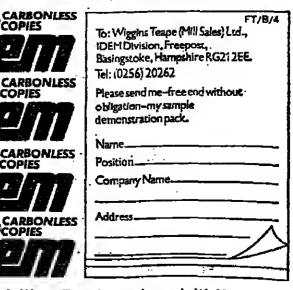
The resulting copies-for sales, invoicing, accounting, delivery, stock control, correspondence-are clean, clear and reliable.

At the same time, the production of those copies is quicker, easier and more convenient.

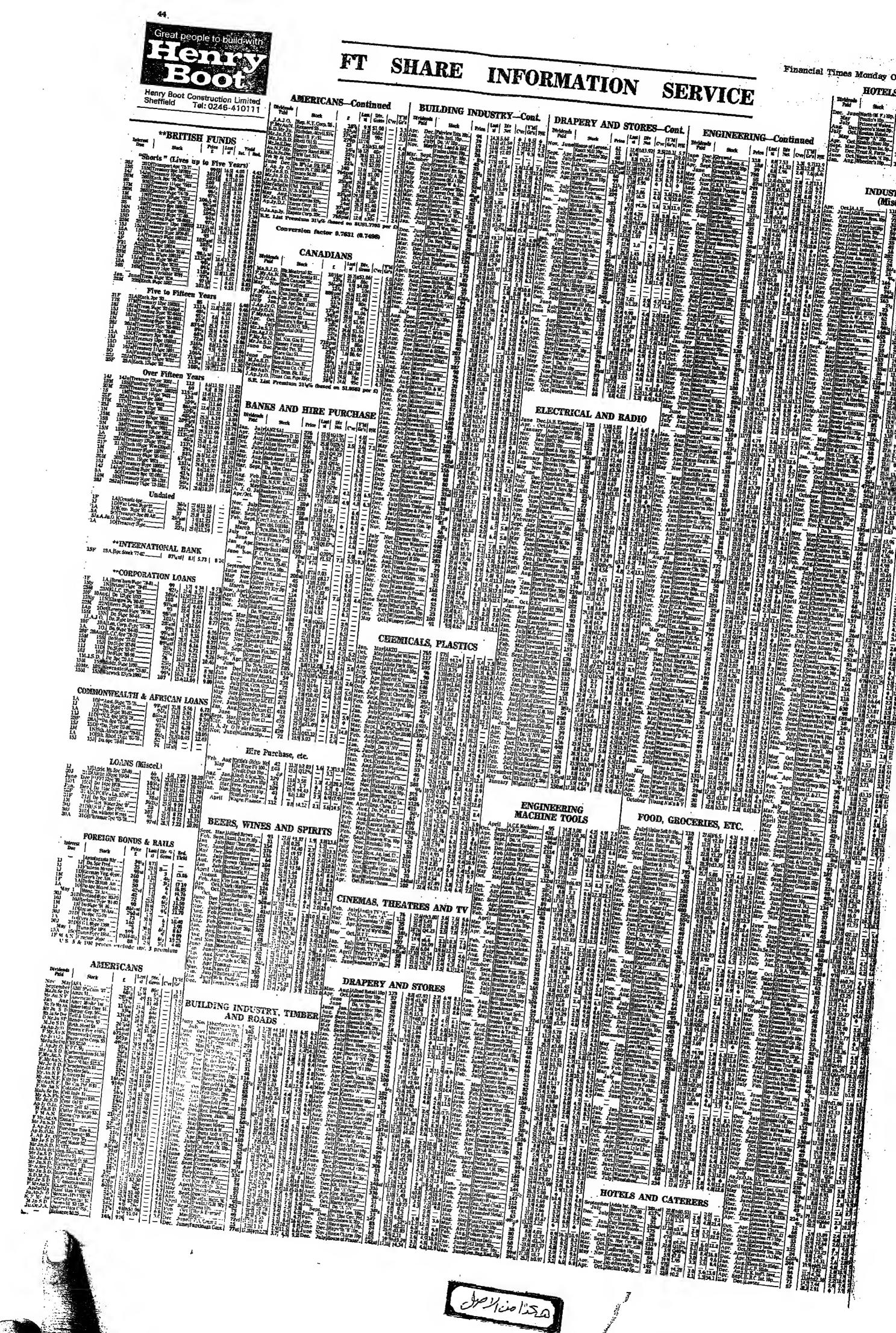
And therefore more cost efficient.

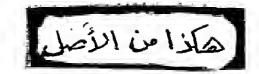
But there's more to Idem carbonless than is evident from the telling in brief.

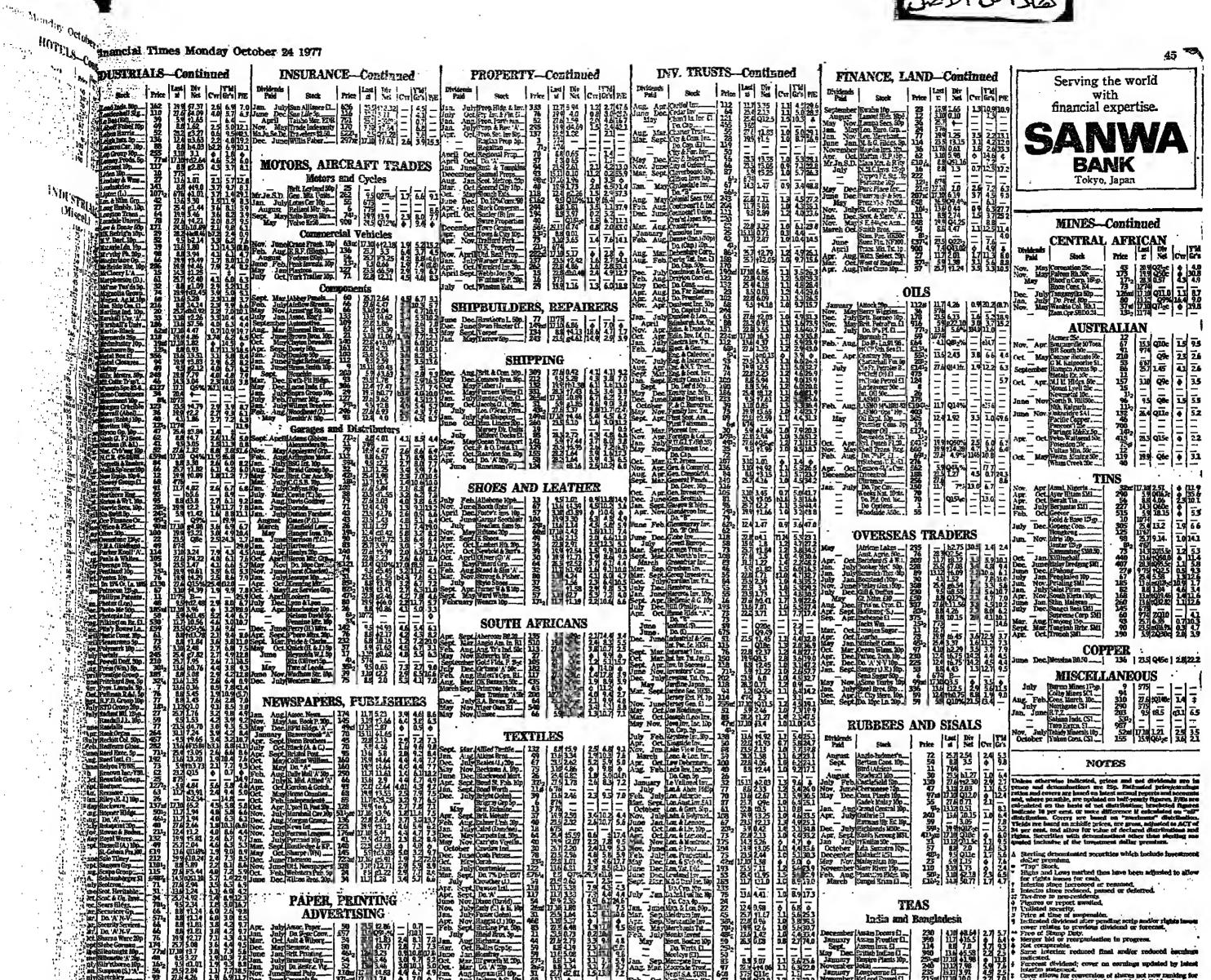
Ask your printer for the full story. Or complete and post the coupon for your free sample demonstration pack.



Idem is made by Wiggins Teape, Papermakers to the World. All the advantages of carbon, without the disadvantages







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FINANCIAL TIMES

Monday October 24 1977

Aworldwide insuran broking service Head Office: 26 Fenchurch St., London EC. 01-285 4611 Telex: \$881-13 of the Inchaine Groun

Hitachi Australians expect attacks **British**

doubts that such an agreemen would stand the test of time.

The company also feels maligned by its critics-who are maligned hy its critics—who are drawn from the manufacturers and from the trade unions. especially the Electrical and Plumbing Trades Union—when they say that the company's market share will not atay at the level promised by Hilachi. "We have said we want 5 per cent. of the market," sald Mr. Mori. "At the moment, with a yearly market of 1.5m. that is

yearly market of 1.5m., that is about 75,000 sets. If the fore-casts are correct, and the market rises to 2m. sets a year our 5 per cent. share will be 100,000.

Stated target

is to operate the Anglo-French SIA declined to say how much supersoolc Concorde airliner on it would pay to lease the aircraft. the Singapore-London route in A rough idea of how much it "This is what we have said in the British Government, which has invited us bere. The what auturnts to a hreakthrough would cost, however, is indicated for the aircraft in the Far East, by the fact that Philippines Airwhich has invited us perce. Government will monitor our and pulput, We The airline, one of the most lines was once seriously, cunperformance and pulput. We cannot back down from our successful in Asfa, said that it templating leasing. Concorde for stated larget while retaining our would lease one Concorde direct about \$1m. a month from British Alrways on a joint reputation. The company Insists that it service three times a week.

will not he interested in price

BY KENNETH RANDALL

December election

<section-header><section-header><section-header><section-header><text><text><text><text><text> most or all of their components successful election campaign trol over territorial waters up to surveillance and no arrests. The fram British firms in the future. two years ago. the three-mile limit. march was led by Mr. Tom Uren. Discussions on such an agree-ment are now gning on. Hitachi the consumer price index—the contention hetween States and Opposition.

Concorde wins

breakthrough

in Singapore

SINGAPORE AIRLINES (SIA) yellow livery on the other.

SINGAPORE, Oct. 23.

CANBERRA, Oct. 23.



with Silkin By Christopher Parkes

EEC AGRICULTURE Ministers ace a stormy session over fish-

iog policy with Mr. John Silkin, Britain's Minister, when they open two days of talks in Luxemhourg to-day.

A rough idea of how much it would cost, however, is indicated by the fact that Philippines Air-imes was once, seriously, com-templating leasing. Concorde fur about Sim, a month. The deal with Singapore Air-lloes comes after protracted Airways and also the Anglo-French manufactures of the Solicy during a speech Airways and also the Anglo-French manufactures of the Anglo-French manufactures of the Anglo-French manufactures of the office and and the spectal at the common special dise to commit suicide last week shows no signs of ending. Over the week-end investigators found the cell block. The deal with Singapore Air-lloes comes after protracted Airways and also the Anglo-French manufactures of the Anglo-French manufactures of the Anglo-Airways and also the Anglo-

THE LEX COLUMN Germans Unravelling the to check security **Rank riddle**

Opposition Whip in the Senate. He claimed today that he had done no more than try to comply with police instructions. The Brishane demonstrations to comply with police instructions. I The Brishane demonstration because of hier action security presention. Algiers, Dakar, Bombay, Istanhul and Tripoll.
 The Stishane demonstration because of hier include Barcelona. Algiers, Dakar, Bombay, Istanhul and Tripoll.
 The Stishane demonstration because of hier include Barcelona. I legal any march without police of the S6 hostages from a hier include the first \$7.4m, of pre-tax profits
 The Stishane to confrontation because of hier include Barcelona. I and Tripoll.
 The Stishane demonstration because of the security present include Barcelona. I legal any march without police of the S6 hostages from a hier include Tripoll.
 The Stishane to confrontation because of the security after last week's rescue the first \$7.4m, of pre-tax profits
 Sandoz Bardoz Bardoz Construction to the security has the first \$7.4m, of pre-tax profits
 Sandoz Bardoz Bardoz Bardoz Construction to the security has the first \$7.4m, of pre-tax profits
 Sandoz Bardoz Bardoz Bardoz Construction to the security has the first \$7.4m, of pre-tax profits
 Sandoz Bardoz Bardoz Bardoz Construction to the security has the first \$7.4m, of pre-tax profits

and Tripoli. Shortly after last week's rescue of the 36 hostages from a hi-jacked Lufthansa, airliner at Mogadisbu, the German airline's management disclosed that if the remainder was to be control, while Siemens, Nestle — the list of tories against a pre-bid s management disclosed that if the remainder was to be divided European companies buying \$25 while Nestle the remainder was to be on the state of the US, lengthens almost 40 per cent pre-bid is pre-bid into the remainder was to be on the state of the US, lengthens almost 40 per cent pre-bid in for the the transformation of the the transformation of the had several times asked the two-thirds to Xerox, one-third into the U.S. lengthens almost 40 per cent prenalum for. Spanisb authorities for more to Rank. At least half of the weekly. It is fortunate for Wall As a rough guide Lohnan stringent security precautions at net profits of the joint com. Street and mid-town Manhattan reckings a foreign company Palma Eveo after the Lufthaosa flight

who charge for American r and d should be imposed on Rank The scandal over lax security Xerox's profits to make them

Currong. In some cases, the Hitachi British made 22-incb sets cost more than the British made 22-incb sets. "We are amazed that this is so. Some British sets are being sold at prices lower than our costs." Mr. Morl said there were five begin production in the UK: the British Government had the British Government had



was hijacked, German travellers from Palma reported that cuecks on passengers and baggage change is that r and d charge was hijacked, German travellers from Palma reported that checks calculated on this basis. The u.S. investment thus to the find a Buf then many U.S. com-a first-class lawyer and find a Buf then many U.S. com-emained perfunctory. The new checks are expected attributable to Xerox. In effect, the new checks are expected attributable to Xerox. In effect, the carried ont by marmed the U.S. company is exchanging to be carried out by unarmed the U.S. company is exchanging lems of a U.S. investment are Financing a U.S. acquis members of the Federal Border an r and d receipt for part of tial niffalls of protedure and relatively simple. Germa tial pitfalls of procedure and Swiss companies tend to p

Guard. It is understood that they will he backed up hy armed local nolice in Spain and at Dakar, where the Senegat government has also agreed to their pre-isence. isence. is dividend. Then why the change? The most obvious explanation is that in an increasingly price-sensi-is doing with the new \$500m. normally arrange medius ethylene complex near New bank finance and then refi-orleans-but Shell bas excep-it jater in the private plane is an increasingly price-sensi-orleans-but Shell bas excep-it jater in the private plane is an increasingly price-sensi-it is an increasingly price-sensi-is an i Meanwhile, no apparent suc-international manbunt for 16 sion recognized that a notional West German terrorists, who companies this approach is noth

too slow and too expensive. An Disclosure alternative, is to establish a

Indeed one of the main joint vepture as Reckitt and The scandal over lax security comparable with those of other joint venture as neukit that tions about investing in an conditions in the special wing comparable with those of other Colman, has done with Morton tions about investing in an of Stammbelm prison, near companies in the copier field. Norwich. But acquisition re- is the existence of the prison. Stuttgart, where Andreas Baader Other observers may not be as mains the most popular route, private placement market According to a recent Commerce offers fixed rate mon

remained perfunctory.

West German terrorists,

include the murderers of Dr. Hanns-Martin Schleyer.

and two other terrorists managed understanding. to commit sulcide last week Although Rar

British workers hotb happy and Australia route. visited the Far East last year, efficient: British component makers could supply many of the company's needs: Britain was the hest hase hecause of its low is expected in haive the present success on the London-Singapore The Government is under in- of 15 hours. It will carry the red Hong Kong and Japan as well

creasing pressure from the in- white and blue colours of BA on as Australia. dustry to turn down Hitachi's unc side and SLA's blue and Reuter application. It is unlikely that

Inbhying will lessen because of Hitachi's assurance.

Continued from Page 1 The industry is working con-

siderably under capacity. Even if the hopeful forecast of a mar-

if the hopeful forecast of a mar-kci of 2m. syts by the early 1980s proves to he correct. that will still leave the British industry short of its estimated 2.5m. capa-to aid the construction industry short of its estimated 2.5m. capa-to aid the construction industry short of its estimated 2.5m. capa-to aid the construction industry short of its estimated 2.5m. capa-to aid the construction industry short of its estimated 2.5m. capa-to aid the construction industry short of its estimated 2.5m. capa-to aid the construction industry short of its estimated 2.5m. capa-to aid the construction industry short of the electrician's inline and a member of the "Little Neddy" interviews industry working; working; working; working; week will be hackdated to the ineutones industry interviews industry working; week will be hackdated to the ineutones industry interview of the tax year and lieve " that Heighting opponents of all Com-tieve the largest in the work of adamant last night that it would in eisure combine, was added a mark with its agreement with will involve the payment of a increation of the tax year and industrial circumstances had still in eading o to its proposed maximum of 100,000 sets a year.

Continued from Page 1 Ford men

settle

This deal was worked out beween unions and management late last week and the unions will recommend that workers

accept the offer.

But Vauxhall could still be face0 ; with having to start a progressive shut-down of its plants Max. 17C 184F1. and start laying off wurkers from to-night because of the strike by 5,000 skilled workers who are upset at differentials

nver nther groups of workers. They have rejected

to-day for substantial pay rises.

offer of further question of differ Hopes of an early dispute which hs duction at Chrysl plant were dashed after the compan a peace formula j the Scottish TUC Is over interna arrangements. Apari from the p problems in Br inOustry, the alientinn this focused on pay n the nublic sector Unions of more than tm. local H. Kong Government inanuat vorkers labors start their pay negotiations: Labors

CLOUDY with outhreaks of rain and some sunny periods. London, S.E., E. Anglia, Chan. Islands

Mostly cloudy, rain at times. Max. 17C 163F1.

for further discussion.

Tax cuts decision

Rather cloudy, rain in places Cent. S. and S.W., Midlands

BUSTNESS CENTRES

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(Saline a E. N.E. Cent N. and N.W., Lakes U.K. TO-DAY

the Cahinei wani the annunce certain circles ton much ment to be delayed to allow time euphoria this year. Both ware

WTOD2.

Mostly cloudy, rain at times. Max. t6C (6JF).

Max. t6C (61F). Islc of Man, Borders, Edinburgh, Dundce and Aberdeen, W. and N.E. Scolland, Glasgow. Cent. Hightands, Moray Firth, Orkney, Close wa Close watch

Shettand

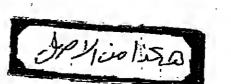
Mid-day *C *F S *21 73 Las Piny F 15 70 Locarno S 15 31 Haforca F 17 65 Midaga C 13 34 Malia C 13 34 Malia C 13 34 Malia S 20 46 Nalroh S 21 70 Rhode C 20 65 Salzbu F 20 65 Tanaty F 20 65 Tanaty F 21 67 Cheer * 7 14 37 Tunis the lowest price increases since we joined the Community. "Portunately there seems to

be growing awareness in the Commission and in some-though not all-other EEC capitals that 33 Valencia severe restraint on prices is essential," Mr. Silkin said.

After unsuccessful attempts to If the new owners wiahed to aell the course. Waltoo made a assume responsibility for the fi.5m. deal with Labbroke's in Grand National in 1979. they December 1975. Labbroke's waa

ShettandBut while other atimistersorighter later. Max. 13C (55F)But while other atimistersorighter later. Max. 13C (55F)and pay a penalty or up to those who wanted changes, their demandsArgeyt, N.W. Scotland, N. Ireland
Bright perioda and abowers.were not always compatible with
his. For example, there were
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the EEC.HOLIDAY RESORTS"We will have to keep a very
to and dar""We are no in the run-up to"We are no in the run-up to''day</

ELECTRICITY SUPPLIES are The other members of bis con-sortium were an internationally. known ice bockey atar and a time ban among industriat staff "major person in films." Full at the Central Electricity Cener-details of the purchase would at the Central Electricity Cener-he announced this week when the scheme had been finalised. Mr. Lasteed plans to see Mr. effect, if any, would be.



Sale of Aintree 'will Maidstooc Labour Party: "As It stands the Common Fisheries Policy does not meet the legitimate needs of the British fishing industry or of the people not affect National'

BY MICHAEL THOMPSON-NOEL

"I am afraid, however, that I BT MICHAEL THOMPSON-NOLL cannot promise any immediate IN SPITE of the reported sale of Denis Howell, the Minister for cannot promise any immediate IN SPITE of the reported sale of Denis Howell, the Multister for improvements for them. We must Liverpool's Ainlree racecourse Sport to-day to discuss the move. achieve major changes and by the Walton. Commercial "The future of the Grand tempting though it may be, we Group, Ladbroke's, the betting National is secure and guaran-timprovements for the sake of adamant last night that it would to years at least. The race is number spreement"

who work in it.

Future

He would guarantee the Grand national athletics meetings and

ther of the "Little Neddy" ances likely to be announced this London restering that he cannot be write work will be backdated to the try's financial circumstances had Europe." Sald he "just did not he beginning of the tax year and improved, hut its economic and industrial circumstances had still leading opponents of all Com-that Hutachi would keen will involve the payment of a industrial circumstances had still leading opponents of all Com-to get better, and this was the munity efforts to work out a new He would guarantee lhe Grand use of the Aintree site to get better, and this was the financial for ten year and use soccer. In outling the medium term strength would come. plans for public spending. There was too much gloorn in the tax year and there is perhaps in filled to win them re-admission for the Aintree site to medium term at would come. rchate next month. to get ocher, and this was the munity energs to work out a new He would guarant Treasury Ministers also hope real test of where the nation's fish policy over the past year. He National for ten in ontline the medium term strength would come. has seen the British fleet driven part of the Air plans for public spending. "There was too much gloom though some other members of last year and there is perhaps in though some other members of last year and there is perhaps in though some other members of last year and there is perhaps in though some other members of last year and there is perhaps in though some other members of last year and there is perhaps in though some other members of last year and there is perhaps in though some other members of last year and there is perhaps in though some other members of last year and there is perhaps in though some other members of last year and there is perhaps in though some other members of last year and there is perhaps in though some other members of the term of term of term of the term of the term of term of the term of term

 Palled to win them re-admission.
 sports complexes.
 this would be raised over a num-trawarded ooty Disappointing Stein. chairman of Ladbroke's, immediate problem.

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 A spokesman for Mr. Cyril her of years and presented no Stein. chairman of Ladbroke's, immediate problem.

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 bis would be raised over a num-awarded ooty Disappointing Stein.
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 awarded ooty Disappointing Stein.
 Calman of Ladbroke's, immediate problem.

 awarded out of the "alleged saie"
 Thursday after nine months' of Alntree, but would still run negotiations.

 Now the ficet's main hope of keeping up catches lies within the Community's 200-mile area.
 Walton hought Aintree from broke'a was not overjoyed by the

Commenting on his efforts to the Topham family for a reputed news. It said that it had success-

clamp down on agricultural f3.2m. in 1974. By August 1975, fully revived the fortunes of the fortunes of the during his visits to other EEC of improvements had the cost face over the last two years and deal of dissatisfaction with the about £4.25m.

But while other Ministers to rent the course-and the broke's was would have to terminate the broke's was tenancy agreement with Lad-wanted changes, their demands Grand National—and receive all and news penalty of the terminate the

ing at Aintree and stage ioter-

More than fim, would be needed for development, but this would be raised over a num-

"We are no in the run-up to deal. "We are no in the run-up to deal. the 1978 price fixing. Early this year I took a stand to ensure that price increases were kept to the very minimum. and we achieved, each way." ELECTRICITY SUPPLIES The other members of bis con-

threatened from to-day by an unofficial work-to-rule and over-





from the House of **BELL** SCOTCH WHISK

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